## \*\* PUBLIC DISCLOSURE COPY \*\*

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public

Α	For the	2018 calendar year, or tax year beginning JUL	1, 2018 and	ending J	UN 30, 2019	
В	Check if applicable	C Name of organization			D Employer identific	cation number
	Addres	PATIENT ADVOCATE FOUNDATION				
	Name change				54-180	6317
	Initial return	Number and street (or P.O. box if mail is not delive	ered to street address)	Room/suite	E Telephone numbe	r
	Final return/	421 BUTLER FARM ROAD			800.53	2.5274
	termin- ated	City or town, state or province, country, and ZI	P or foreign postal code		G Gross receipts \$	244,972,742.
	Ameno return	HAMFION, VA 23000			H(a) Is this a group re	eturn
	Application	F Name and address of principal officer:ALAN J	. BALCH		for subordinates	? Yes X No
	pendin	9 421 BUTLER FARM ROAD, HAMPTON, VA 2	3666		H(b) Are all subordinates in	ncluded? Yes No
T	Tax-exe	empt status: X 501(c)(3) 501(c)( )	(insert no.) 4947(a)(1)	or 527	1	list. (see instructions)
J	Websit	e: > WWW.PATIENTADVOCATE.ORG			H(c) Group exemptio	n number 🕨
K	Form of	organization: X Corporation Trust Asso	ciation Other >	<b>L</b> Year	of formation: 1996	State of legal domicile: VA
P	art I	Summary				
•	1	Briefly describe the organization's mission or most si	gnificant activities: PATIEN	r advocat	E FOUNDATION	
ŝ		(PAF) IS A NATIONAL 501 (C)(3) NON-PROF	IT ORGANIZATION THAT	PROVIDES		
Governance	2	Check this box 🕨 🔲 if the organization disconti	nued its operations or dispos	sed of more	than 25% of its net as	sets.
ŏ	3	Number of voting members of the governing body (P	art VI, line 1a)		3	14
	4	Number of independent voting members of the gove				14
es	5	Total number of individuals employed in calendar yea	ar 2018 (Part V, line 2a)		5	239
Ϋ́	6	Total number of volunteers (estimate if necessary) $\dots$			6	0
Activities &		Total unrelated business revenue from Part VIII, colu				0.
_	b	Net unrelated business taxable income from Form 99	90-T, line 38		7b	0.
					Prior Year	Current Year
<u>•</u>	8	Contributions and grants (Part VIII, line 1h)		368,892,961.	234,013,794.	
Revenue	9	Program service revenue (Part VIII, line 2g)			6,620,860.	4,868,819.
ě	10	Investment income (Part VIII, column (A), lines 3, 4, a	3,056,921.	5,511,734.		
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9	9c, 10c, and 11e)		55,331.	32,669.
	12	Total revenue - add lines 8 through 11 (must equal P	art VIII, column (A), line 12)		378,626,073.	244,427,016.
	13	Grants and similar amounts paid (Part IX, column (A)	, lines 1-3)		271,091,655.	235,506,577.
	14	Benefits paid to or for members (Part IX, column (A),	line 4)		0.	0.
es	15	Salaries, other compensation, employee benefits (Pa	art IX, column (A), lines 5-10)		12,605,037.	13,716,237.
Expenses	16a	Professional fundraising fees (Part IX, column (A), line			0.	0.
ă	b ·	Total fundraising expenses (Part IX, column (D), line 2	<u>25)</u> 1,073,	528.		
Ш	17	Other expenses (Part IX, column (A), lines 11a-11d, 1			8,713,198.	8,436,501.
	18	Total expenses. Add lines 13-17 (must equal Part IX,	column (A), line 25)		292,409,890.	257,659,315.
	19	Revenue less expenses. Subtract line 18 from line 12	<u> </u>		86,216,183.	<13,232,299.
Net Assets or Find Balances	3			Ве	ginning of Current Year	End of Year
set	20	Total assets (Part X, line 16)			322,982,588.	303,594,671.
A P	21				29,717,694.	24,204,947.
	22	Net assets or fund balances. Subtract line 21 from lin	ne 20		293,264,894.	279,389,724.
	art II	Signature Block				
		Ities of perjury, I declare that I have examined this return, in				/ knowledge and belief, it is
true	e, correc	t, and complete. Declaration of preparer (other than officer)	is based on all information of wh	nich preparer	has any knowledge.	
		Signature of officer			l Date	
Sig					Dale	
He	re	ALAN J. BALCH, CHIEF EXECUTIVE OFFI	CER			
		· · · · · · · · · · · · · · · · · · ·		IT	Date Check	PTIN
Da!	,	**	reparer's signature JGH BARLOW		if if	
Pai			1	1/11/19 self-employ		
		Firm's name BROWN, EDWARDS & COMPANY,		Firm's EIN	54-0504608	
USE	Only	Firm's address 701 TOWN CENTER DRIVE			Dk /85	7\ 072 1022
		NEWPORT NEWS, VA 23606	-0 ( t !' )		[ Phone no. (75	7) 873-1033
Ma	y tne IF	RS discuss this return with the preparer shown above	e? (see instructions)			X Yes No

Pa	t III Statement of Program Service Accomplishments	
	Check if Schedule O contains a response or note to any line in this Part III	X
1	Briefly describe the organization's mission:	
	PATIENT ADVOCATE FOUNDATION (PAF) IS A NATIONAL 501 (C)(3) NON-PROFIT	
	ORGANIZATION THAT PROVIDES PROFESSIONAL CASE MANAGEMENT AND FINANCIAL	
	AID SERVICES TO AMERICANS WITH CHRONIC, LIFE THREATENING AND	
	DEBILITATING ILLNESSES. PAF CASE MANAGERS SERVE AS ACTIVE LIAISONS	
2	Did the organization undertake any significant program services during the year which were not listed on the	
	prior Form 990 or 990-EZ?	Yes X No
	If "Yes." describe these new services on Schedule O.	••••
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes X No
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measure	d by expenses.
•	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the to	
	revenue, if any, for each program service reported.	tai onponoco, ana
4a	(Code:) (Expenses \$242 ,787 ,686 . including grants of \$235 ,446 ,577 . ) (Revenue \$	
	LAUNCHED IN 2004, THE PATIENT ADVOCATE FOUNDATION'S CO-PAY RELIEF	
	PROGRAM (CPR) PROVIDES FINANCIAL ASSISTANCE WITH CO-PAYMENTS,	
	CO-INSURANCE AND DEDUCTIBLES REQUIRED BY A PATIENT'S INSURER FOR	
	PHARMACEUTICAL TREATMENTS AND/OR PRESCRIPTION MEDICATIONS PRESCRIBED,	
	TO TREAT AND/OR MANAGE THE PATIENT'S DISEASE. THE PROGRAM OFFERS	
	PERSONAL SERVICE TO ALL PATIENTS THROUGH THE USE OF APPLICATION	
	SPECIALISTS; PERSONALLY, GUIDING PATIENTS THROUGH THE ENROLLMENT AND	
	BENEFIT PROCESS.	
	DEMETIT TROCESS:	
	IN FY2018/2019, PAF'S CO-PAY RELIEF PROGRAM ASSISTED PATIENTS THROUGH	
	THIRTY TWO (32) DISEASE SPECIFIC FUNDS INCLUDING ASTHMA, BLADDER	
	CANCER, BREAST CANCER, CANCER GENETIC AND GENOMIC TESTING CERVICAL	
415	· · · · · · · · · · · · · · · · · · ·	4,773,718.)
4b	(Code:) (Expenses \$5,234,338. including grants of \$0. ) (Revenue \$PATIENT ADVOCATE FOUNDATION MAINTAINS TRANSPARENT SERVICE AGREEMENTS	4,773,710.
	WITH 3 NATIONAL NONPROFIT ORGANIZATIONS. FOR ONE ORGANIZATION, THE FOUNDATION HAS BEEN ENGAGED TO PROVIDE FULL SERVICE, TRANSPARENT	
	ADMINISTRATION SERVICES TO QUALIFIED PATIENTS THAT ENTER THEIR CO-PAY	
	ASSISTANCE PROGRAM AND THREE SMALL GRANT PROGRAMS. THE FOUNDATION	
	CONTINUED TO PROVIDE THIS CONTRACTUAL SERVICE DURING FY2018/2019 AND	
	WAS PAID ADMINISTRATION FEES MONTHLY THROUGH THIS SERVICE AGREEMENT.	
	THE OTHER TWO ORGANIZATIONS, THE FOUNDATION RECEIVES MONTHLY FEES BY	
	PROVIDING CASE MANAGEMENT SERVICES.	
_	( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( )	02 101 \
4C	(Code:         ) (Expenses \$         5,822,802. including grants of \$         60,000. ) (Revenue \$	93,191.
	CASE MANAGEMENT	
	EOD OVER 22 VEARS MUE EOINDAMION HAS PROVIDED OAGE WANAGEMENT	
	FOR OVER 23 YEARS, THE FOUNDATION HAS PROVIDED CASE MANAGEMENT	
	INTERVENTION ON BEHALF OF CRITICALLY OR CHRONICALLY ILL PATIENTS	
	NATIONALLY. ENABLING THEM TO CONNECT WITH, AND MAINTAIN ACCESS TO,	
	PRESCRIBED HEALTHCARE SERVICES AND MEDICATIONS, OVERCOME INSURANCE	
	BARRIERS, LOCATE RESOURCES TO SUPPORT COST-OF- LIVING EXPENSES WHILE IN	
	TREATMENT, EVALUATE AND MAINTAIN HEALTH INSURANCE COVERAGE AND BETTER	
	MANAGE, OR REDUCE, THE OUT-OF-POCKET MEDICAL AND COST OF LIVING DEBT	
	THEY FACE. THE FOUNDATION PROVIDES ONE-ON-ONE PROFESSIONAL CASE	
	MANAGEMENT SERVICES, WORKING ALONGSIDE PATIENTS, THEIR LOVED ONES, OR	
	MEDICAL PROFESSIONALS AND OFTEN TAKING THE LEAD TO RESOLVE COMPLEX	
4d	Other program services (Describe in Schedule O.)	
	(Expenses \$ including grants of \$ ) (Revenue \$	)
<u>4e</u>	Total program service expenses ► 253,844,826.	

## Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?  If "Yes," complete Schedule A	1	х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for	_		
•	public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II.	7		x
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete	<u> </u>		
	Schedule D, Part III	8		х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?  If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		x
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		x
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		x
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		х

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Form 990 (2018) PATIENT ADVOCATE FOUNDATION	Part IV	Che	ecklist of Required	Schedule	S (continued)
	Form 990 (	(2018)	PATIENT	ADVOCATE	FOUNDATION

	onesimet or required continued)		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		162	NO
~~	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	х	1
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			1
	Schedule J	23	х	1
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			1
	Schedule K. If "No," go to line 25a	24a		х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
<b>2</b> 5a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			1
	Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			1
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			1
	complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			1
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			1
	of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Х
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Х	<u> </u>
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			1
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	X	<u> </u>
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	<u> </u>
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations?	۱.,		.,
	If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			٠
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
04	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	24	х	
25.0	21.1	34 35a	Λ	х
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	33a		<del></del>
b	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	330		$\vdash$
50	If "Yes," complete Schedule R, Part V, line 2	36	х	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
٥.	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		x
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	<del>ٽ</del>		
_ <b>_</b>	Note. All Form 990 filers are required to complete Schedule O	38	х	
Pai	rt V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	Х	

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## Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

				Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,				
	filed for the calendar year ending with or within the year covered by this return2a	239			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?		2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)				
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?		За		Х
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O		3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over	, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?		4a		Х
b	If "Yes," enter the name of the foreign country: ►				
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBA				
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		5b		Х
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		5c		
ьа	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization		<b>C</b> -	х	
h	any contributions that were not tax deductible as charitable contributions?		6a	Λ	
D	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		6b	х	
7	were not tax deductible?  Organizations that may receive deductible contributions under section 170(c).		UD		
' а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided	to the payor?	7a	Х	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?		7b	Х	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required				
	to file Form 8282?		7c		х
d	If "Yes," indicate the number of Forms 8282 filed during the year				
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as re-	equired?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a For	m 1098-C?	7h		<u> </u>
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the				
	sponsoring organization have excess business holdings at any time during the year?		8		
9	Sponsoring organizations maintaining donor advised funds.		_		
а	Did the sponsoring organization make any taxable distributions under section 4966?		9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		9b		
10	Section 501(c)(7) organizations. Enter:  Initiation fees and capital contributions included on Part VIII, line 12				
a b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b				
11	Section 501(c)(12) organizations. Enter:				
	Gross income from members or shareholders 11a				
	Gross income from other sources (Do not net amounts due or paid to other sources against				
	amounts due or received from them.)				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?		12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.				
а	Is the organization licensed to issue qualified health plans in more than one state?		13a		<u> </u>
	Note. See the instructions for additional information the organization must report on Schedule O.				
b	Enter the amount of reserves the organization is required to maintain by the states in which the				
	organization is licensed to issue qualified health plans				
	Enter the amount of reserves on hand				
	Did the organization receive any payments for indoor tanning services during the tax year?		14a		Х
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O		14b		<del>                                     </del>
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or		4-		
	excess parachute payment(s) during the year?		15		Х
16	If "Yes," see instructions and file Form 4720, Schedule N.  Is the organization an educational institution subject to the section 4968 excise tax on net investment income?		16		Х
10	If "Yes," complete Form 4720, Schedule O.		10		
	ii 165, complete i dilli 4720, conedule O.		Form	000	(2010

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI				X					
Sec	tion A. Governing Body and Management									
				Yes	No					
1a	Enter the number of voting members of the governing body at the end of the tax year	<b>1a</b> 1	4							
	If there are material differences in voting rights among members of the governing body, or if the governing									
	body delegated broad authority to an executive committee or similar committee, explain in Schedule 0.									
b	Enter the number of voting members included in line 1a, above, who are independent 1b 14									
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other									
	officer, director, trustee, or key employee?		2	Х						
3	Did the organization delegate control over management duties customarily performed by or under the	he direct supervision								
	of officers, directors, or trustees, or key employees to a management company or other person?		3		Х					
4	Did the organization make any significant changes to its governing documents since the prior Form	990 was filed?	4		Х					
5	Did the organization become aware during the year of a significant diversion of the organization's as	ssets?	5		Х					
6	Did the organization have members or stockholders?		6		Х					
7a	Did the organization have members, stockholders, or other persons who had the power to elect or a	appoint one or								
	more members of the governing body?		7a		Х					
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,	stockholders, or								
	persons other than the governing body?		7b		Х					
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	ear by the following:								
а	The governing body?		8a	Х						
b	Each committee with authority to act on behalf of the governing body?		8b	Х						
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be re	ached at the								
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O		9		Х					
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal F	Revenue Code.)								
				Yes	No					
10a	Did the organization have local chapters, branches, or affiliates?		10a		Х					
b	If "Yes," did the organization have written policies and procedures governing the activities of such of	chapters, affiliates,								
	and branches to ensure their operations are consistent with the organization's exempt purposes?		10b							
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing bo	dy before filing the form?	11a	Х						
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.									
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13		12a	Х						
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give ris	e to conflicts?	12b	Х						
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If $^{\shortparallel}$	Yes," describe								
	in Schedule O how this was done		12c	Х						
13	Did the organization have a written whistleblower policy?		13	Х						
14	Did the organization have a written document retention and destruction policy?		14	Х						
15	Did the process for determining compensation of the following persons include a review and approve	al by independent								
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision	?								
а	The organization's CEO, Executive Director, or top management official		15a	Х						
b	Other officers or key employees of the organization		15b	Х						
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).									
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	ement with a								
	taxable entity during the year?		16a		Х					
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate									
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organic									
	exempt status with respect to such arrangements?		16b							
Sec	tion C. Disclosure									
17	List the states with which a copy of this Form 990 is required to be filed ►VA, CA									
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, a	ind 990-T (Section 501(c)(	3)s only	) availa	able					
	for public inspection. Indicate how you made these available. Check all that apply.									
		n in Schedule O)								
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, co	onflict of interest policy, ar	nd finan	cial						
	statements available to the public during the tax year.									
20	State the name, address, and telephone number of the person who possesses the organization's b	ooks and records								
	CORPORATE OFFICE - 757-873-6668									
	421 BUTLER FARM ROAD HAMPTON VA 23666									

Charle if Cahadula O agestains a manages are note to any line in this Day! VIII	
Check if Schedule O contains a response or note to any line in this Part VII	

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)	T		((	C)			(D)	(E)	(F)
Name and Title	Average	١	Position (do not check more than one box, unless person is both an		Reportable	Reportable	Estimated			
	hours per	box			compensation	compensation	amount of			
	week	offi	cer ar	nd a d	lirecto	or/trus	tee)	from	from related	other
	(list any	rector						the	organizations	compensation
	hours for	or di	99			sated		organization	(W-2/1099-MISC)	from the
	related organizations	rustee	trust		ee ee	ubeu		(W-2/1099-MISC)		organization and related
	below	Individual trustee or director	Institutional trustee	L	mploy	st cor	 			organizations
	line)	Indivi	Institu	Officer	Key employee	Highest compensated employee	Former			3
(1) DEBORAH PARHAM HOPSON	5.00									
BOARD PRESIDENT		х		х				0.	0.	0.
(2) ALAN J. BALCH	20.00									
CHIEF EXECUTIVE OFFICER	20.00	х		х				222,947.	125,000.	12,135.
(3) F. MARC STEWART	5.00									
BOARD MEMBER, IMMEDIATE PA	5.00	х		х				0.	0.	0.
(4) NANCY DAVENPORT-ENNIS	5.00									
FOUNDER AND CHAIR EMERITA	5.00	х		х				0.	0.	0.
(5) DIANE MAUK	5.00									
BOARD SECRETARY	5.00	х		х				0.	0.	0.
(6) JOHN L. MURPHY	5.00									
FINANCE COMMITTEE CHAIR	5.00	Х		Х				0.	0.	0.
(7) AL BENSON III	5.00									
BOARD MEMBER	5.00	Х						0.	0.	0.
(8) CHRISTIAN G. DOWNS	5.00									
BOARD MEMBER	5.00	Х						0.	0.	0.
(9) JOHN H. ENNIS	5.00									
CO-FOUNDER		Х						0.	0.	0.
(10) BRIAN GAROFALO	5.00									
BOARD MEMBER	5.00	Х						0.	0.	0.
(11) OTIS MAYNARD	5.00									
BOARD MEMBER	5.00	Х						0.	0.	0.
(12) ANDY MILLER	5.00									
BOARD MEMBER		Х						0.	0.	0.
(13) EDITH MITCHELL	5.00									
BOARD MEMBER	5.00	Х						0.	0.	0.
(14) PEARL MOORE	5.00									
BOARD MEMBER		Х						0.	0.	0.
(15) ROBERT M. RIFKIN	5.00	]								
BOARD MEMBER	5.00	Х			<u> </u>		$ldsymbol{ldsymbol{ldsymbol{eta}}}$	0.	0.	0.
(16) LORI WILLIAMS	5.00	]								
BOARD MEMBER	5.00	Х	lacksquare		$oxed{oxed}$			0.	0.	0.
(17) W. JACKSON WISDOM	5.00	1								
BOARD MEMBER		Х						0.	0.	0. Earm <b>990</b> (2018)

101111 990 (2010)										i age 🗨
Part VII Section A. Officers, Directors, Trus	tees, Key Em	ploy	ees	, an	d Hi	ghe	st C	ompensated Employe	es (continued)	
(A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average hours per week	box	Position (do not check more box, unless person officer and a direct				h an	compensation	Reportable compensation from related	Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(18) WILLIAM J. NASON	40.00									
CHIEF FINANCIAL OFFICER				Х				204,398.	0.	24,505.
(19) FRANCES CASTELLOW PRESIDENT OF OPERATIONS	40.00			х				219,867.	0.	8,103.
(20) ANGELA M. WALKER	40.00									
CHIEF OF TALENT MANAGEMENT						х		181,842.	0.	7,123.
(21) ERIN BRADSHAW	40.00									
CHIEF OF MISSION DELIVERY						Х		148,023.	0.	16,675.
(22) SAKHTI CHOKKALINGAM	40.00									
SENIOR PEGA SYSTEMS ARCHIT						Х		165,368.	0.	20,410.
(23) BETH MOORE	40.00									
EVP OF CORPORATE COMMUNICATIONS						Х		142,597.	0.	11,204.
(24) CHRISTINE WILSON  VP ADVOCACY COMMUNICATIONS AND MARKE	40.00					х		152,235.	0.	6,079.
1b Sub-total							<u> </u>	1,437,277.	125,000.	106,234.
c Total from continuation sheets to Part VI								0.	0.	0.
d Total (add lines 1b and 1c)								1,437,277.	125,000.	106,234.
Total number of individuals (including but n									,	, -

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

Yes No

Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

S X

## Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ARENT FOX, LLP	·	·
1717 K ST NW, WASHINGTON, DC 20006	COMPLIANCE COUNSEL	215,010.
EXPERIAN HEALTH		
P.O. BOX 886133, LOS ANGELES, CA 90088	DATA ANALYTICS	153,073.
2 Total number of independent contractors (including but not limited to	those listed above) who received more than	

Form **990** (2018)

15

\$100,000 of compensation from the organization

54 - 1806317

Form 990 (2018) PATIENT ADV
Part VIII Statement of Revenue

		Check if Schedule O cont	ains a response	or note to any lin	e in this Part VIII			
			·		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	Revenue excluded from tax under sections 512 - 514
<u>s s</u>	1 a	Federated campaigns	1a					012 014
Contributions, Gifts, Grants and Other Similar Amounts		Membership dues		75,000.				
		Fundraising events		143,606.				
ifts ar A		Related organizations						
s, G		Government grants (contribut		501,932.				
ions, r Sim		All other contributions, gifts, gran	· -	, -				
her	•	similar amounts not included above		233,293,256.				
ÖĘ	а	Noncash contributions included in lines		30,334.				
a Co	_	Total. Add lines 1a-1f			234,013,794.			
				Business Code				
ø.	2 a	SERVICE CONTRACTS		541900	4,775,628.	4,775,628.		
اه ک	b	SCHOLARSHIP GRANT REV		541900	93,191.	93,191.		
Program Service Revenue	С					•		
eve	d							
P G B	е							
₽	f	All other program service reve	nue					
	g	Total. Add lines 2a-2f			4,868,819.			
	3	Investment income (including	dividends, inter	est, and				
		other similar amounts)		<b>&gt;</b>	5,514,479.			5,514,479.
	4	Income from investment of tax	k-exempt bond p	oroceeds <b>&gt;</b>				
	5	Royalties		<b>&gt;</b>				
			(i) Real	(ii) Personal				
	6 a	Gross rents						
		Less: rental expenses						
		Rental income or (loss)						
	d	Net rental income or (loss)		<b>&gt;</b>				
	7 a	Gross amount from sales of	(i) Securities	(ii) Other				
		assets other than inventory	434,000.					
	b	Less: cost or other basis						
		and sales expenses	434,835.					
		Gain or (loss)						
		Net gain or (loss)			<2,745.	> <1,910.	<b>&gt;</b>	<835.
ne	8 a	Gross income from fundraising						
Ven		including \$ 143						
Other Rever		contributions reported on line		141 650				
Jer		Part IV, line 18						
₹		Less: direct expenses			22 660			22 660
		Net income or (loss) from fund			32,669.			32,669.
	эa	Gross income from gaming ac						
	h	Part IV, line 19 Less: direct expenses						
		Net income or (loss) from gam						
		Gross sales of inventory, less	-					
	10 a	and allowances						
	h	Less: cost of goods sold						
		Net income or (loss) from sale						
İ		Miscellaneous Revenu		Business Code				
t	11 a		<u>-</u>					
	b							
	c							
		All other revenue						
		Total. Add lines 11a-11d						
	12	Total revenue. See instructions			244,427,016.	4,866,909.	0.	5,546,313.

832009 12-31-18

## Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Do	Check if Schedule O contains a responsor include amounts reported on lines 6b,	(A)	(B)	(C)	(D)
	8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations				
•	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic	225 506 577	225 506 577		
_	individuals. See Part IV, line 22	235,506,577.	235,506,577.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
4	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5		723,928.	355,197.	274,835.	93,896
6	trustees, and key employees	723,320.	333,137.	274,033.	25,000
6	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	<b> </b>	10,696,059.	9 373 316	669,247.	653,496
7 8	Other salaries and wages Pension plan accruals and contributions (include	10,000,009.	9,373,316.	005,247.	033,430
0	section 401(k) and 403(b) employer contributions)	307,352.	136,601.	137,519.	33,232
9	Other employee benefits	1,175,961.	1,035,460.	102,779.	37,722
9 10	Payroll taxes	812,937.	714,343.	50,004.	48,590
11	Fees for services (non-employees):	012,337.	711,010.	30,001.	10,330
'' a	Management				
b		263,431.		263,431.	
C	Legal	146,601.	28,000.	118,601.	
		780,000.	20,000.	780,000.	
e	Lobbying Professional fundraising services. See Part IV, line 17	, , , , , , , ,		,,,,,,,,	
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
9	column (A) amount, list line 11g expenses on Sch O.)	1,569,414.	1,545,078.	23,595.	741
12	Advertising and promotion	26,506.	12,505.	10,804.	3,197
13	Office expenses	1,749,273.	1,592,553.	111,775.	44,945
14	Information technology	614,542.	576,846.	20,075.	17,621
15	Royalties		, , , , , , , , ,		
16	Occupancy	737,449.	682,805.	31,414.	23,230
17	Travel	188,870.	73,398.	8,628.	106,844
18	Payments of travel or entertainment expenses		, , , , , ,	7 /	
10	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	544,689.	504,875.	39,814.	
20	Interest	130,798.	126,422.	831.	3,545
21	Payments to affiliates	,	,		·
 22	Depreciation, depletion, and amortization	1,586,146.	1,567,542.	12,588.	6,016
 23	Insurance	98,782.	13,308.	85,021.	453
24	Other expenses. Itemize expenses not covered	, -	, -	, -	
	above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A)				
	amount, list line 24e expenses on Schedule 0.)				
а					
b					
С					
d	<u> </u>				
е	All other expenses	05- 5	252 244 544		
25	Total functional expenses. Add lines 1 through 24e	257,659,315.	253,844,826.	2,740,961.	1,073,528
26	<b>Joint costs.</b> Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

# Form 990 (2018) Part X Balance Sheet

Part /	^_	Balance Sheet					
		Check if Schedule O contains a response or not	e to ar	ny line in this Part X			
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
-	1	Cash - non-interest-bearing			24,050,994.	1	28,077,632.
2	2	Savings and temporary cash investments			261,254,275.	2	250,800,565
3	3	Pledges and grants receivable, net			30,424,481.	3	17,254,062
4	4	Accounts receivable, net			521,604.	4	556,935
1	5	Loans and other receivables from current and fo					
		trustees, key employees, and highest compensa	ated er	nployees. Complete			
		Part II of Schedule L				5	
6	6	Loans and other receivables from other disquali					
		section 4958(f)(1)), persons described in section	4958(	c)(3)(B), and contributing			
		employers and sponsoring organizations of sect	ion 50	1(c)(9) voluntary			
ş		employees' beneficiary organizations (see instr).	lete Part II of Sch L		6		
Assets	7	Notes and loans receivable, net				7	
٤   ٦	8	Inventories for sale or use			58,570.	8	42,269
9	9	Prepaid expenses and deferred charges			405,146.	9	412,217
10	0a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	10,503,883.			
	b	Less: accumulated depreciation		6,182,123.	4,218,172.	10c	4,321,760
1.	1	Investments - publicly traded securities			1,999,015.	11	2,078,900.
12	2	Investments - other securities. See Part IV, line 1				12	
13	3	Investments - program-related. See Part IV, line	11			13	
14	4	Intangible assets				14	
15	5	Other assets. See Part IV, line 11			50,331.	15	50,331
16	6	Total assets. Add lines 1 through 15 (must equa			322,982,588.	16	303,594,671
17	7	Accounts payable and accrued expenses			8,650,706.	17	3,763,880
18	8	Grants payable				18	
19	9	Deferred revenue			18,203,925.	19	16,670,044.
20	0	Tax-exempt bond liabilities				20	
2	1	Escrow or custodial account liability. Complete F				21	
စ္က 22	2	Loans and other payables to current and former	office	rs, directors, trustees,			
Liabilities		key employees, highest compensated employee	s, and	disqualified persons.			
ia B		Complete Part II of Schedule L				22	
☐   23	3	Secured mortgages and notes payable to unrela				23	
24	4	Unsecured notes and loans payable to unrelated	d third	parties		24	
25	5	Other liabilities (including federal income tax, pa	yables	to related third			
		parties, and other liabilities not included on lines	17-24	). Complete Part X of			
		Schedule D	2,863,063.	25	3,771,023.		
26	6	Total liabilities. Add lines 17 through 25			29,717,694.	26	24,204,947.
		Organizations that follow SFAS 117 (ASC 958	), ched	ck here 🕨 🗓 and			
es		complete lines 27 through 29, and lines 33 an					
Fund Balances	7	Unrestricted net assets		11,556,465.	27	15,351,653.	
<b>E</b> 28	8	Temporarily restricted net assets	281,708,429.	28	264,038,071.		
둳   29	9				29		
ឨ		Organizations that do not follow SFAS 117 (A	SC 95	8), check here 🕨 📖			
Net Assets or		and complete lines 30 through 34.					
ş   30	0	Capital stock or trust principal, or current funds				30	
Ass 3.	1	Paid-in or capital surplus, or land, building, or eq				31	
<u> </u>	2	Retained earnings, endowment, accumulated in				32	
Z   33	3	Total net assets or fund balances			293,264,894.	33	279,389,724.
34	4	Total liabilities and net assets/fund balances			322,982,588.	34	303,594,671.

Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	244	,427	,016.
2	Total expenses (must equal Part IX, column (A), line 25)	2	257	,659	,315.
3	Revenue less expenses. Subtract line 2 from line 1	3	<13	,232	,299.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	293	,264	,894.
5	Net unrealized gains (losses) on investments	5		46	,206.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		<689	,077.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				
	column (B))	10	279	,389	,724.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				Х
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.			
2a	2a Were the organization's financial statements compiled or reviewed by an independent accountant?				
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,			
	review, or compilation of its financial statements and selection of an independent accountant?				
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.			
За	3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit				
	Act and OMB Circular A-133?				
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ired audit			
or audits, explain why in Schedule O and describe any steps taken to undergo such audits					

#### **SCHEDULE A**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization Employer identification number PATIENT ADVOCATE FOUNDATION 54-1806317 Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV. Sections A and C. ☐ Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other in your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) Yes No above (see instructions)) Total

# Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	59,477,193.	92,569,903.	183,610,619.	368,892,961.	234,013,794.	938,564,470.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	59,477,193.	92,569,903.	183,610,619.	368,892,961.	234,013,794.	938,564,470.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						750,969,468.
6	Public support. Subtract line 5 from line 4.						187,595,002.
	ction B. Total Support						, ,
	ndar year (or fiscal year beginning in)	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
	Amounts from line 4	59,477,193.	92,569,903.	183,610,619.	368,892,961.	234,013,794.	938,564,470.
	Gross income from interest,	, ,	, ,	, ,	, ,	, ,	, ,
_	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	402,970.	713,599.	1,145,492.	2,946,894.	5,514,479.	10,723,434.
۵	Net income from unrelated business		,	_,,	_,,	-,,	,
9	activities, whether or not the						
	·						
10	business is regularly carried on Other income. Do not include gain						
10	•						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						949,287,904.
	<b>Total support.</b> Add lines 7 through 10	ata (ana imatuu ati				12	25,303,528.
	Gross receipts from related activities,	•	,	ــــــــــــــــــــــــــــــــــــــ			25,303,320.
13	First five years. If the Form 990 is for				•		▶□
Sec	organization, check this box and storection C. Computation of Publ		rcentage				<u></u>
				rolumn (f)\		14	19.76 %
	Public support percentage for 2018 ( Public support percentage from 2017					15	23.83 %
	33 1/3% support test - 2018. If the						
100	stop here. The organization qualifies	•		•		•	
h	33 1/3% support test - 2017. If the o						
L							
17~	and <b>stop here.</b> The organization qual						
1/8	10% -facts-and-circumstances tes						
	and if the organization meets the "fact		•	•	•	•	
,	meets the "facts-and-circumstances"						
b	10% -facts-and-circumstances tes	ū				•	
	more, and if the organization meets the		•		•		,
40	organization meets the "facts-and-circ						<b>__</b> _
18	Private foundation. If the organization	in did not check a	box on line 13, 16	a, 100, 17a, or 17b	o, cneck this box a	<u>ına see instruction</u>	s

Page 3

## Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to

Sec	ction A. Public Support	low, please com	piete Part II.)				
	ndar year (or fiscal year beginning in)	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
	Gifts, grants, contributions, and	(a) 2011	(2) 2010	(0) 2010	(4) 23 17	(6) 2010	(i) rotal
•	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
_	merchandise sold or services per-						
	formed, or facilities furnished in						
	any activity that is related to the						
_	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	: Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
Sec	etion B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
	Amounts from line 6	(u) 2014	(5) 2010	(0) 2010	(a) 2017	(6) 2010	(i) rotar
	Gross income from interest,						
.00	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						<del>                                     </del>
L	Unrelated business taxable income (less section 511 taxes) from businesses						
	` '						
	acquired after June 30, 1975						
44	Add lines 10a and 10b						
• • •	Net income from unrelated business activities not included in line 10b,						
	whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital						
	assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for	the organization'	s first, second, thi	rd, fourth, or fifth t	ax year as a sect	on 501(c)(3) organiz	zation,
	check this box and stop here						<u></u> ▶□
Sec	ction C. Computation of Public	c Support Pe	ercentage				
15	Public support percentage for 2018 (lin	ne 8, column (f), o	divided by line 13,	column (f))		15	%
16	Public support percentage from 2017	Schedule A, Part	: III, line 15			16	%
Sec	ction D. Computation of Inves	tment Incom	e Percentage				
17	Investment income percentage for 201	18 (line 10c, colu	mn (f), divided by I	ine 13, column (f))		17	%
18	Investment income percentage from 2					18	%
19a	33 1/3% support tests - 2018. If the o					33 1/3%, and line	17 is not
	more than 33 1/3%, check this box an	-					ightharpoons
b	33 1/3% support tests - 2017. If the o						and
-	line 18 is not more than 33 1/3%, chec	•			·	•	
20	Private foundation. If the organization						

Page 4

# Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
За		
3b		
3с		
40		
4a		
4.		
4b		
4c		
5a		
Ju		
5b		
5c		
6		
7		
8		
9a		
Ja		
9b		
9с		
10a		
 10b		

Page 5

Pai	rt IV   Supporting Organizations <sub>(continued)</sub>			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
С	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported	•		
_	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
800	stion C. Type II Supporting Organizations			
360	Control Type in Supporting Organizations		Yes	Na
	Mars a majority of the avacatization's divestors or twistons during the tay year along a majority of the divestors		res	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
<u> </u>	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
<u>Sec</u>	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions)			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see inst	ructions	s).	
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. <b>Answer (a) and (b) below.</b>			
а				
	trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	За		
b		. ==		
	of its supported organizations? If "Yes," describe in <b>Part VI</b> the role played by the organization in this regard.	3b		

Sche	dule A (Form 990 or 990-EZ) 2018 PATIENT ADVOCATE FOUNDATION			54-1806317	Page 6
Pai	Type III Non-Functionally Integrated 509(a)(3) Supporting	g Orga	anizations		
1	Check here if the organization satisfied the Integral Part Test as a qualifyin	g trust o	n Nov. 20, 1970 (explain ir	n Part VI.) See ins	tructions. All
	other Type III non-functionally integrated supporting organizations must co	mplete S	Sections A through E.		
Sect	ion A - Adjusted Net Income	(A) Prior Year	(B) Currer (option		
1	Net short-term capital gain	1			
2	Recoveries of prior-year distributions	2			
3	Other gross income (see instructions)	3			
4	Add lines 1 through 3	4			
5	Depreciation and depletion	5			
6	Portion of operating expenses paid or incurred for production or				
	collection of gross income or for management, conservation, or				
	maintenance of property held for production of income (see instructions)	6			
7	Other expenses (see instructions)	7			
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8			
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Currer (option	
1	Aggregate fair market value of all non-exempt-use assets (see				
	instructions for short tax year or assets held for part of year):				
а	Average monthly value of securities	1a			
b	Average monthly cash balances	1b			
С	Fair market value of other non-exempt-use assets	1c			
d	Total (add lines 1a, 1b, and 1c)	1d			
е	Discount claimed for blockage or other				
	factors (explain in detail in <b>Part VI</b> ):				
2	Acquisition indebtedness applicable to non-exempt-use assets	2			
3	Subtract line 2 from line 1d	3			
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,				
	see instructions)	4			
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5			
6	Multiply line 5 by .035	6			
_7_	Recoveries of prior-year distributions	7			
8_	Minimum Asset Amount (add line 7 to line 6)	8			
Sect	ion C - Distributable Amount			Current	Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1			
2	Enter 85% of line 1	2			
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3			
4	Enter greater of line 2 or line 3	4			
5	Income tax imposed in prior year	5			
6	Distributable Amount. Subtract line 5 from line 4, unless subject to				
	emergency temporary reduction (see instructions)	6			
7	Check here if the current year is the organization's first as a non-functional	ly integra	ated Type III supporting or	ganization (see	

Schedule A (Form 990 or 990-EZ) 2018

instructions).

Par	I ype III Non-Functionally Integrated 509	(a)(3) Supporting Orga	anizations <sub>(continued)</sub>	
Secti	on D - Distributions			Current Year
_1_	Amounts paid to supported organizations to accomplish exe			
2	Amounts paid to perform activity that directly furthers exempt			
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpose	es of supported organization	ns	
4	Amounts paid to acquire exempt-use assets			
_5_	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in <b>Part VI</b> ). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which the	ne organization is responsive	Э	
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2018 from Section C, line 6			
10	Line 8 amount divided by line 9 amount			
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2018	(iii) Distributable Amount for 2018
1	Distributable amount for 2018 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2018 (reason-			
	able cause required- explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2018			
а	From 2013			
b	From 2014			
С	From 2015			
d	From 2016			
е	From 2017			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2018 distributable amount			
i	Carryover from 2013 not applied (see instructions)			
	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2018 from Section D,			
	line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2018 distributable amount			
С	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2018, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in <b>Part VI.</b> See instructions.			
6	Remaining underdistributions for 2018. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2019. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
а	Excess from 2014			
	Excess from 2015			
	Excess from 2016			
	Excess from 2017			
	Excess from 2018			

**Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

PART II, SECTION C, LINE 17A, FACTS AND CIRCUMSTANCES TEST:

PATIENT ADVOCATE FOUNDATION

SECTION 170(B) (1) (A) ORGANIZATION

FACTS & CIRCUMSTANCES TEST; FY2016/2017

PATIENT ADVOCATE FOUNDATION OFFERS THE FOLLOWING FACTS AND CIRCUMSTANCES

IN SUPPORT OF ITS ONGOING CLASSIFICATIONS AS A PUBLIC CHARITY AS DEFINED

IN SECTION 170(B) (1) (A).

ORGANIZATION BACKGROUND & PROGRAM INFORMATION

PATIENT ADVOCATE FOUNDATION (FOUNDATION OR PAF) IS A 501(C) 3 NATIONAL

NONPROFIT ORGANIZATION THAT IS ORGANIZED TO SAFEGUARD PATIENTS THROUGH

EFFECTIVE MEDIATION ASSURING ACCESS TO CARE, MAINTENANCE OF EMPLOYMENT AND

PRESERVATION OF FINANCIAL STABILITY RELATIVE TO THEIR DIAGNOSIS OF LIFE

THREATENING OR DEBILITATING DISEASES. THE FOUNDATION HAS DEVELOPED AND

DELIVERS A DIVERSE PORTFOLIO OF PATIENT CENTERED PROGRAMS TO PATIENTS AND

THEIR FAMILIES INCLUDING IN DEPTH CASE MANAGEMENT SERVICES. SMALL GRANT

PROGRAMS THAT PROVIDE SUPPORT FOR COST OF LIVING EXPENSES FOR LOW INCOME

PATIENTS, AND PATIENT EDUCATIONAL PROGRAMS DELIVERED IN PRINT, DIGITAL AND

ONLINE INTERACTIVE FORMATS. THE FOUNDATION ALSO ADMINISTERS THE CO-PAY

RELIEF PROGRAM (CPR) THAT PROVIDES FINANCIAL SUPPORT FOR CO-PAYMENTS AND

COINSURANCE REQUIRED FOR PHARMACEUTICAL TREATMENTS PRESCRIBED TO TREAT

AND/OR MANAGE CERTAIN CHRONIC AND LIFE-THREATENING CONDITIONS. THROUGH THE

FOUNDATION'S COMPLIMENT OF CASE MANAGEMENT, FINANCIAL ASSISTANCE AND

EDUCATIONAL PROGRAMS, THE FOUNDATION ASSISTS TENS OF THOUSANDS OF PATIENTS

LIVING THROUGHOUT THE UNITED STATES AND US TERRITORIES EVERY YEAR. PAF

SERVED OVER 136,000 PATIENTS IN FY2018/2019 AND HAS PROVIDED HELP AND

ASSISTANCE TO OVER 1.2 MILLION PATIENTS AND FAMILIES SINCE ITS INCEPTION

Schedule A (Form 990 or 990-EZ) 2018 PATIENT ADVOCATE FOUNDATION Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) PAF IS PUBLICLY SUPPORTED, PRIMARILY RECEIVING ITS' SUPPORT IN 1996. THROUGH CHARITABLE CONTRIBUTIONS, GRANTS, COOPERATIVE AGREEMENTS WITH GOVERNMENTAL AGENCIES AND OTHER 501(C)3 NON-PROFIT ORGANIZATIONS AND

DONATIONS FROM THE GENERAL PUBLIC, THUS, ALLOWING PAF TO OFFER ITS DIVERSE

PROGRAMMING TO PATIENTS COMPLETELY FREE OF CHARGE.

CASE MANAGEMENT & FINANCIAL SUPPORT PROGRAMS

FOR OVER 23 YEARS, PATIENT ADVOCATE FOUNDATION (PAF) HAS PROVIDED CASE

MANAGEMENT INTERVENTIONS ON BEHALF OF CRITICALLY OR CHRONICALLY ILL

PATIENTS NATIONALLY; ENABLING THEM TO CONNECT WITH, AND MAINTAIN ACCESS

PRESCRIBED HEALTHCARE SERVICES AND MEDICATIONS, OVERCOME INSURANCE

BARRIERS LOCATE RESOURCES TO SUPPORT COST-OF-LIVING EXPENSES WHILE IN

TREATMENT, EVALUATE AND MAINTAIN HEALTH INSURANCE COVERAGE AND BETTER

MANAGE, OR REDUCE, THE OUT-OF-POCKET MEDICAL AND COST OF LIVING DEBT THEY

FACE. PAF PROVIDES ONE-ON-ONE PROFESSIONAL CASE MANAGEMENT SERVICES

WORKING ALONGSIDE PATIENTS, THEIR LOVED ONES, AND THEIR CARE TEAMS, OFTEN

TAKING THE LEAD TO RESOLVE COMPLEX HEALTHCARE ACCESS AND AFFORDABILITY

CHALLENGES ENCOUNTERED IN THE HEALTHCARE SYSTEM. CASE MANAGEMENT SERVICES

ARE PROVIDED AT NO COST TO PATIENTS AND THEIR FAMILIES. THE FOUNDATION'S

CASE MANAGEMENT STAFF DIRECTLY INTERVENED ON BEHALF OF 24,594 INDIVIDUALS

IN FY2018/2019. THESE PATIENTS ARE LIVING WITH 613 UNIQUE DISEASES

INCLUDING OVER 200 THAT ARE CONSIDERED RARE DISEASES, AND REQUESTED

ASSISTANCE WITH AN AVERAGE OF TWO ISSUES THAT WERE CREATING OBSTACLES TO

ON AVERAGE, CASE MANAGERS MADE 16 CONTACTS ON BEHALF OF EACH CASE

TO RELEVANT STAKEHOLDERS TO BRING RESOLUTION TO THE PATIENT'S ACCESS

ISSUES. THIS TRANSLATES TO NEARLY 415,000 UNIQUE CONTACTS ON BEHALF OF

PATIENTS AND FAMILIES RECEIVING CASE MANAGEMENT INTERVENTION SERVICES.

PAF ALSO PROVIDED NEARLY 30,000 PATIENT EDUCATION PUBLICATIONS TO THE

**Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

PATIENTS SERVED BY CASE MANAGEMENT. PAF PROVIDE THESE SERVICES THROUGH A

COMPLIMENT OF 24 UNIQUE PROGRAMS.

DURING FY2018/2019, PAF ADMINISTERED A SUITE OF SEVEN SMALL GRANT

PROGRAMS, REFERRED TO AS FINANCIAL AID FUNDS, EACH OF WHICH PROVIDE

FINANCIAL ASSISTANCE TO QUALIFIED PATIENTS FOR OUT OF POCKET AND COST OF

LIVING COSTS PATIENTS STRUGGLE TO MANAGE WHEN DEALING WITH A CHRONIC OR

CRITICAL DISEASE. IN FY2018/2019, PAF SUCCESSFULLY PROVIDED ONE-TIME

SMALL GRANTS TO 1,646 PATIENTS, TOTALING \$1,011,400 IN FINANCIAL RELIEF.

THE SMALL GRANTS RANGE FROM \$300-\$1000 PER PATIENT AND ARE DESIGNED TO

DEFRAY THE OUT OF POCKET AND COST OF LIVING EXPENSES, INCLUDING

TRANSPORTATION, LODGING, NUTRITIONAL NEEDS, CHILDCARE AND BURIAL EXPENSES,

FACED BY PATIENTS AS A RESULT OF THEIR DIAGNOSIS AND TREATMENT. THE

FINANCIAL AID FUND PROGRAMS INCLUDE:

"DONNA FINANCIAL AID FUND: SERVING PATIENTS DIAGNOSED WITH BREAST CANCER

THAT HAVE RECEIVED CASE MANAGEMENT SERVICES THROUGH THE DONNA CARELINE

"REART VALVE FINANCIAL AID FUND: SERVING PATIENTS DIAGNOSED WITH A

VALVULAR CONDITION

"&EISHLINE FINANCIAL AID FUND: SERVING PATIENTS DIAGNOSED WITH ARDS, TSS

AND/OR SEPSIS

"MAHAN FINANCIAL AID FUND: SERVING PATIENTS DIAGNOSED WITH ACUTE MYELOID

LEUKEMIA

"MERKEL CELL CARCINOMA FINANCIAL AID FUND: SERVING PATIENTS DIAGNOSED

WITH A RARE FORM OF SKIN CANCER

"METASTATIC BREAST CANCER FINANCIAL AID FUND: SERVING PATIENTS DIAGNOSED

WITH STAGE III OR STAGE IV BREAST CANCER

"MULTIPLE MYELOMA TRANSPORTATION FINANCIAL AID FUND: SERVING PATIENTS

DIAGNOSED WITH MULTIPLE MYELOMA

**Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

"TRANSPORTATION FINANCIAL AID FUND: SERVING PATIENTS DIAGNOSED WITH

METASTATIC MELANOMA OR METASTATIC LUNG CANCER

LAUNCHED IN 2004 IN RESPONSE TO A CRITICAL MASS OF PATIENTS REPORTING

THEIR NEED FOR SUPPORT WITH UNMANAGEABLE CO-PAYMENTS FOR LIFE SAVING

MEDICINES, PATIENT ADVOCATE FOUNDATION'S CO-PAY RELIEF PROGRAM (CPR)

PROVIDES NEEDS-BASED FINANCIAL ASSISTANCE WITH CO-PAYMENTS, CO-INSURANCE

AND DEDUCTIBLES REQUIRED BY A PATIENT'S INSURER FOR PHARMACEUTICAL

TREATMENTS AND/OR PRESCRIPTION MEDICATIONS PRESCRIBED. TO TREAT AND/OR

MANAGE THE PATIENT'S DISEASE. TO QUALIFY FOR A GIVEN DISEASE-SPECIFIC

FUND, AN APPLICANT MUST (1) HAVE A CONFIRMED DIAGNOSIS THAT IS SUPPORTED

BY THE DISEASE FUND, (2) HAVE A TREATMENT REGIMEN IN PLACE, (3) HAVE AND

MAINTAIN HEALTH INSURANCE AND (4) MEET THE FINANCIAL CRITERIA SET FORTH BY

CPR FOR THE FUND. THE PROGRAM OFFERS PERSONAL SERVICE TO ALL PATIENTS

USING CALL COUNSELORS; PERSONALLY, GUIDING PATIENTS THROUGH THE ENROLLMENT

AND BENEFIT PROCESS AS WELL AS ONLINE TOOLS THAT CAN BE USED TO MAKE

APPLICATION FOR ASSISTANCE.

PAF WILL NOT CONSIDER THE IDENTITY OF ANY PHYSICIAN, PROVIDER, SUPPLIER OF

ITEMS OR SERVICES, DONOR, DRUG THERAPY, SERVICES OR SUPPLIES BEING

UTILIZED OR THE REFERRAL SOURCE WHEN ASSESSING WHETHER AN APPLICANT IS

QUALIFIED FOR FINANCIAL ASSISTANCE FROM A PAF CPR DISEASE-SPECIFIC FUND.

UNDER NO CIRCUMSTANCES WILL PAF RECOMMEND OR REFER AN APPLICANT OR

ENROLLEE TO ANY FUND DONOR, PROVIDER, SUPPLIER OR PRODUCT.

QUALIFYING APPLICANTS ARE ENROLLED IN A DISEASE-SPECIFIC FUND FOR UP TO

ONE YEAR FROM THE DATE OF ENROLLMENT AND MUST RE-APPLY THEREAFTER TO

CONTINUE RECEIVING ASSISTANCE FROM A GIVEN DISEASE-SPECIFIC FUND.

ENROLLMENT IN AND FINANCIAL ASSISTANCE FROM ANY DISEASE-SPECIFIC FUND IS

PROVIDED ON A FIRST COME, FIRST SERVE BASIS TO THE EXTENT FUNDING IS AND

**Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

REMAINS AVAILABLE.

FINANCIAL ASSISTANCE FROM ANY CPR DISEASE-SPECIFIC FUND IS NOT DEPENDENT

ON THE USE A PARTICULAR DRUG OR PROVIDER AND ENROLLEES ARE FREE TO SWITCH

DRUG THERAPIES, TREATING PHYSICIANS, PHARMACIES AND SUPPLIERS AT ANY TIME

WITHOUT AFFECTING THEIR CONTINUED ELIGIBILITY FOR FINANCIAL ASSISTANCE

FROM A DISEASE-SPECIFIC FUND.

ENROLLEES ARE REQUIRED TO INFORM PAF IN THE EVENT THEIR FINANCIAL

CIRCUMSTANCES CHANGE, AND/OR THEY LOSE THEIR HEALTH INSURANCE COVERAGE

DURING THEIR ENROLLMENT PERIOD AS SUCH CHANGES MAY AFFECT ENROLLEE

ELIGIBILITY FOR A GIVEN CPR FUND.

IN FY2018/2019. PAF'S CO-PAY RELIEF PROGRAM EXPANDED ITS PROGRAM IMPACT

THROUGH THE ADDITION OF FIVE (5) NEW FUNDS, ASSISTING PATIENTS THROUGH

THIRTY TWO (32) DISEASE SPECIFIC FUNDS INCLUDING ASTHMA, BLADDER CANCER,

BREAST CANCER, CANCER GENETIC AND GENOMIC TESTING CERVICAL CANCER, CHRONIC

PAIN, ELECTROLYTE IMBALANCE, HEPATITIS B, HEPATITIS C, HIV, AIDS AND

PREVENTION, HOMOZYGOUS FAMILIAL HYPERCHOLESTEROLEMIA, INHERITED OR

ACQUIRED LIPODYSTROPHY, METASTATIC BREAST CANCER, METASTATIC COLORECTAL

CANCER, METASTATIC GASTRIC CANCER, METASTATIC PROSTATE CANCER, MULTIPLE

MYELOMA, MULTIPLE SCLEROSIS, MYELODYSPLASTIC SYNDROME, NON-SMALL CELL LUNG

CANCERS (NSCLC), OSTEOPOROSIS, OVARIAN CANCER, PERIODIC PARALYSIS,

PERIPHERAL VASCULAR DISEASE, PROSTATE CANCER, PULMONARY FIBROSIS,

PULMONARY HYPERTENSION, RENAL CELL CARCINOMA, RHEUMATOID ARTHRITIS, SKIN

CANCER, ULCERATIVE COLITIS AND UTERINE CANCERS.

THE FOUNDATION'S CO-PAY RELIEF PROGRAM OFFERS A DEDICATED, SECURE

WEB-BASED APPLICATION FOR PATIENTS AND/OR THEIR FAMILY MEMBERS TO ENROLL

ELECTRONICALLY FOR THE CO-PAY RELIEF PROGRAM DIRECTLY FROM THE CO-PAY

RELIEF PROGRAM WEBSITE. AS WELL, CPR OFFERS TWO DEDICATED, SECURED

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)							
WEBSITES FOR MEDICAL PROVIDERS AND PHARMACY REPRESENTATIVES TO ENROLL							
ELECTRONICALLY FOR THE CO-PAY RELIEF PROGRAM ON BEHALF OF THE PATIENTS							
THEY ARE WORKING WITH.							
SEE CONTINUATION IN SCHEDULE O.							

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

**Schedule of Contributors** 

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

➤ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Employer identification number

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)

**2018** 

PATIENT ADVOCATE FOUNDATION 54-1806317							
Organization type (check of	Organization type (check one):						
Filers of:	Section:						
Form 990 or 990-EZ	X 501(c)( 3 ) (enter number) organization						
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation						
	527 political organization						
Form 990-PF	501(c)(3) exempt private foundation						
	4947(a)(1) nonexempt charitable trust treated as a private foundation						
	501(c)(3) taxable private foundation						
	is covered by the <b>General Rule</b> or a <b>Special Rule.</b> (7), (8), or (10) organization can check boxes for both the General Rule and a Special Ru	ule. See instructions.					
General Rule							
For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.							
Special Rules							
sections 509(a)(1) any one contribute	For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.						
year, total contrib	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.						
year, contributions is checked, enter purpose. Don't co	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \ \rightarrow \frac{1}{2} \rightarrow 1						
Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).							

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

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Name of organization	1			Employer identification number
PATIENT ADVOCATI	E FOUNDATIO	N		54-1806317

Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
1		\$ 555,196.  Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
2		\$ 18,302. Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
29		\$ 19,500.  Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
3		\$ 500,000.  Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
4		\$ 604,774.  Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
5		\$ 1,910,268. Person X Payroll Noncash (Complete Part II for

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Name of organization	1			Employer identification number
PATIENT ADVOCATI	E FOUNDATIO	N		54-1806317

Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
6		\$ 122,780.  Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
7		\$ 116,642. Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
30		\$ 15,000.  Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
8		\$ 880,558. Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
38		\$ 6,210.  Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
9		\$ 64,213,608. Person X Payroll Noncash (Complete Part II for

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Name of organization	Employer identification number
PATIENT ADVOCATE FOUNDATION	54-1806317

Part I	Contributors (see instructions). Use duplicate copies of Part I if add	litional space is needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
10		\$ 501,932. Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
31		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
11	Nume, address, and En 1 1	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
12	Name, audiess, and Zir + 4	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
13		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
32		Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization	Employer identification number
PATIENT ADVOCATE FOUNDATION	54-1806317

Part I	Contributors (see instructions). Use duplicate copies of Part I if add	itional space is needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
14		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
15	Name, address, and ZIP + 4	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
33	- Humo, dudi coo, and En T	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d)
No. 34	Name, address, and ZIP + 4	Total contributions  Type of contribution  Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
35		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
16	Hullio, audi 655, aliu Ali: T T	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

PATIENT ADVOCATE FOUNDATION

54-1806317

Parti	Contributors (see instructions). Use duplicate copies of Part I if addition	onal space is needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
36		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
17		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
39		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
18	Name, address, and ZIP + 4	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
19	Tuining additions, and Ell TT	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
20		Person X Payroll Noncash  (Complete Part II for page as h contributions)

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Name of organization	1			Employer identification number
PATIENT ADVOCATI	E FOUNDATIO	N		54-1806317

Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
37		\$ 5,000.  Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
40		\$ 5,000.  Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
21		\$ 20,102. Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
22		\$ 44,345.  Person X Payroll  Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
23		\$ 5,000.  Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
24		\$ 112,374. Person X Payroll Noncash (Complete Part II for passage contributions)

Name of organization	Employer identification number
PATIENT ADVOCATE FOUNDATION	54-1806317

Part I	Contributors (see instructions). Use duplicate copies of Part I if a	dditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contributi	ion
25		\$ 91,205. Person X Payroll Noncash (Complete Part II for noncash contribution	ns.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contributi	ion
26		\$ 870,500. Person X Payroll Noncash (Complete Part II for noncash contribution	ns.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contributi	ion
27		Person X Payroll Noncash (Complete Part II for noncash contribution	
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contributi	ion
28		Person X Payroll Noncash (Complete Part II for noncash contribution	
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contributi	ion
		Person Payroll Noncash (Complete Part II for noncash contribution	ns.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contributi	ion
		Person Payroll Noncash (Complete Part II for noncash contribution	ns.)

Name of organization Employer identification number

PATIENT ADVOCATE FOUNDATION 54-1806317

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.					
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		- - - - - \$				
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		- - - - - \$				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		- - - - \$				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		- - - - - \$				
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		- - - - - \$				
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		- - - - - \$				

Name of o	rganization	Employer identification number				
PATIENT	ADVOCATE FOUNDATION		54-1806317			
Part III		through <b>(e) and</b> the following line charitable, etc., contributions of <b>\$1,000</b>	l in section 501(c)(7), (8), or (10) that total more than \$1,000 for the ye			
(a) No. from Part I	(b) Purpose of gift (c) Use of gift		(d) Description of how gift is held			
_	(e) Transfer of gift					
_	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee			
(a) No. from						
Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
	(e) Transfer of gift  Transferee's name, address, and ZIP + 4  Relationship of transferor to transferee					
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
-	(e) Transfer of gift					
-	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee			
(a) No. from	400	( ) ) ( )				
Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
		(a) Transfer of	f gift			
	(e) Transfer of gift  Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee			

## **SCHEDULE C**

(Form 990 or 990-EZ)

**Political Campaign and Lobbying Activities** 

OMB No. 1545-0047 **2018** 

Open to Public Inspection

Department of the Treasury Internal Revenue Service For Organizations Exempt From Income Tax Under section 501(c) and section 527

➤ Complete if the organization is described below. 
➤ Attach to Form 990 or Form 990-EZ.

➤ Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

Tax	() (see separate instructions), then							
•	Section 501(c)(4), (5), or (6) organiza	tions: Complete Part III.						
Nan	me of organization	Emp	Employer identification number					
	PATIENT ADV		54-1806317					
Pa	art I-A Complete if the org	janization is exempt und	ler section 501(c)	or is a section 527 of	organization.			
2	Provide a description of the organiz Political campaign activity expendit Volunteer hours for political campai	ures		▶\$	S			
Pa	art I-B Complete if the org	ganization is exempt und	ler section 501(c)	(3).				
1	Enter the amount of any excise tax	incurred by the organization und	der section 4955	<b>▶</b> \$	S			
2	Enter the amount of any excise tax	incurred by organization manage	ers under section 495	5 <b>&gt;</b> \$	8			
	If the organization incurred a section							
4a	a Was a correction made?				Yes No			
	<b>b</b> If "Yes," describe in Part IV.							
Pa	art I-C Complete if the org	janization is exempt und	ler section 501(c)	, except section 501	(c)(3).			
2 3 4	<ul> <li>Enter the amount directly expended by the filing organization for section 527 exempt function activities</li> <li>Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities</li> <li>Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b</li> <li>Did the filing organization file Form 1120-POL for this year?</li> <li>Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.</li> </ul>							
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization.  If none, enter -0			

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2018

LHA

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Part II	section 501(h)).	anization is exer	mpt under sectio	n 501(c)(3) and file	ed Form 5768 (el	a alliana umadan		
• • •						ection under		
• • •								
A Check		tion belongs to an affi	liated group (and list in	Part IV each affiliated	group member's nam	e, address, EIN,		
	expenses, and shar	e of excess lobbying	expenditures).					
<b>B</b> Check	if the filing organizat	tion checked box A ar	nd "limited control" pro	ovisions apply.				
	Limit (The term "expend	)	(a) Filing organization's totals	<b>(b)</b> Affiliated group totals				
1a Tot	al lobbying expenditures to influ	uence public opinion (	grass roots lobbying)					
<b>b</b> Tot	<b>b</b> Total lobbying expenditures to influence a legislative body (direct lobbying)							
<b>c</b> Tot	al lobbying expenditures (add li	nes 1a and 1b)			780,000.			
	ner exempt purpose expenditure				256,879,313.			
<b>e</b> Tot	al exempt purpose expenditure	s (add lines 1c and 1c	d)		257,659,313.			
f Lob	obying nontaxable amount. Ente	er the amount from the	e following table in bot	h columns.	1,000,000.			
If th	ne amount on line 1e, column (a) o	r (b) is: The lob	bying nontaxable am	ount is:				
Not	t over \$500,000	20% of	the amount on line 1e.					
Ove	er \$500,000 but not over \$1,000	),000 \$100,00	00 plus 15% of the exc	ess over \$500,000.				
Ove	er \$1,000,000 but not over \$1,5	00,000 \$175,00	00 plus 10% of the exc	ess over \$1,000,000.				
Ove	er \$1,500,000 but not over \$17,	000,000 \$225,00	00 plus 5% of the exce	ss over \$1,500,000.				
Ove	er \$17,000,000	\$1,000,0	000.					
		to: 050/ of line 16			250,000.			
	assroots nontaxable amount (en			Ī	230,000.			
	btract line 1g from line 1a. If zero				0.			
	btract line 1f from line 1c. If zero				0.			
	nere is an amount other than zer				Г	Yes No		
rep	orting section 4911 tax for this			Castian FO1/h)	L	res no		
	4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)							
	Lobbying Expenditures During 4-Year Averaging Period							
(or	Calendar year fiscal year beginning in)	<b>(a)</b> 2015	<b>(b)</b> 2016	<b>(c)</b> 2017	( <b>d)</b> 2018	(e) Total		

Lobbying Expenditures During 4-Year Averaging Period									
Calendar year (or fiscal year beginning in)	<b>(a)</b> 2015	<b>(b)</b> 2016	<b>(c)</b> 2017	( <b>d)</b> 2018	(e) Total				
2a Lobbying nontaxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.				
<b>b</b> Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000.				
c Total lobbying expenditures	700,000.	720,000.	780,000.	780,000.	2,980,000.				
<b>d</b> Grassroots nontaxable amount	250,000.	250,000.	250,000.	250,000.	1,000,000.				
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000.				
f Grassroots lobbying expenditures									

Schedule C (Form 990 or 990-EZ) 2018

## Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed description		(a)		(b)	
	e lobbying activity.	Yes	No	Amo	ount
1	During the year, did the filing organization attempt to influence foreign, national, state, or				
	local legislation, including any attempt to influence public opinion on a legislative matter				
	or referendum, through the use of:				
а	Volunteers?				
	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?				
	Media advertisements?				
	Mailings to members, legislators, or the public?				
	Publications, or published or broadcast statements?				
	Grants to other organizations for lobbying purposes?				
	Direct contact with legislators, their staffs, government officials, or a legislative body?				
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
	Other activities?				
	Total. Add lines 1c through 1i				
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
	If "Yes," enter the amount of any tax incurred under section 4912				
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?	504/ )/5	•		
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 504(c)(6)	on 501(c)(5	), or se	ection	
	501(c)(6).			Vaa	NI-
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?				
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?				
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from the till-B Complete if the organization is exempt under section 501(c)(4), section 5		3	otion	
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."	"No," OR	(b) Par		ne 3, is
1	Dues, assessments and similar amounts from members		1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures)	cal			
	expenses for which the section 527(f) tax was paid).				
а	Current year		. 2a		
b	Carryover from last year		*		
С					
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		. 3		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc				
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and p	oolitical			
	expenditure next year?		4		
	Taxable amount of lobbying and political expenditures (see instructions)		. 5		
Par					
Provi	ide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group	list); Part II-A	, lines 1 a	and 2 (see	
instru	uctions); and Part II-B, line 1. Also, complete this part for any additional information.				

### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

PATTENT ADVOCATE FOUNDATION

**Employer identification number** 54-1806317

Schedule D (Form 990) 2018

Pai	t I Organizations Maintaining Donor Advise	ed Funds or Other Similar Funds	or Accou	unts.Complete if the
	organization answered "Yes" on Form 990, Part IV, lin			
	, ,	(a) Donor advised funds	(b) Fur	nds and other accounts
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in		ed funds	
	are the organization's property, subject to the organization's	_		Yes No
6	Did the organization inform all grantees, donors, and donor a			
	for charitable purposes and not for the benefit of the donor of			
			-	Yes No
Pai				
1	Purpose(s) of conservation easements held by the organizati	ion (check all that apply).		
	Preservation of land for public use (e.g., recreation or e	education) Preservation of a histo	rically impo	rtant land area
	Protection of natural habitat	Preservation of a certi	fied historic	structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualit	fied conservation contribution in the form of	of a conserv	ation easement on the last
	day of the tax year.			Held at the End of the Tax Year
а	Total number of conservation easements		2a	
b	Total acreage restricted by conservation easements		2b	
С	Number of conservation easements on a certified historic str	ructure included in (a)	2c	
d	Number of conservation easements included in (c) acquired	after 7/25/06, and not on a historic structu	re	
	listed in the National Register		2d	
3	Number of conservation easements modified, transferred, re			n during the tax
	year ▶			
4	Number of states where property subject to conservation ea	sement is located		
5	Does the organization have a written policy regarding the per	riodic monitoring, inspection, handling of		
	violations, and enforcement of the conservation easements i	t holds?		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,	handling of violations, and enforcing cons	ervation eas	sements during the year
	<b>&gt;</b>			
7	Amount of expenses incurred in monitoring, inspecting, hand	dling of violations, and enforcing conservat	ion easeme	nts during the year
	<b>▶</b> \$			
8	Does each conservation easement reported on line 2(d) above	•		
	and section 170(h)(4)(B)(ii)?			Yes
9	In Part XIII, describe how the organization reports conservation	ion easements in its revenue and expense	statement,	and balance sheet, and
	include, if applicable, the text of the footnote to the organization	tion's financial statements that describes t	he organiza	tion's accounting for
_	conservation easements.			
Pai		-	her Simil	ar Assets.
	Complete if the organization answered "Yes" on Form			
1a	If the organization elected, as permitted under SFAS 116 (AS			
	historical treasures, or other similar assets held for public ext	nibition, education, or research in furtherar	nce of public	service, provide, in Part XIII,
	the text of the footnote to its financial statements that descri			
b	If the organization elected, as permitted under SFAS 116 (AS			
	treasures, or other similar assets held for public exhibition, ea	ducation, or research in furtherance of pub	olic service,	provide the following amounts
	relating to these items:			
	(i) Revenue included on Form 990, Part VIII, line 1			\$
	(ii) Assets included in Form 990, Part X			*
2	If the organization received or held works of art, historical tre	,	gain, provid	de
	the following amounts required to be reported under SFAS 1			•
a	Revenue included on Form 990, Part VIII, line 1			
b	Assets included in Form 990, Part X			\$

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LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Pai	rt III ∣ Organizations Maintaining C	collections of A	t, Historical Tr	easures, or Otl	ner Simila	r Asse	<b>ts</b> (continue	d)
3	Using the organization's acquisition, accessi	on, and other record	s, check any of the	following that are a	significant u	se of its	collection ite	ems
	(check all that apply):							
а	Public exhibition	d	Loan or exc	hange programs				
b	Scholarly research	е	Other					
С	Preservation for future generations							
4	Provide a description of the organization's co	ollections and explain	n how they further t	he organization's ex	cempt purpos	se in Parl	XIII.	
5	During the year, did the organization solicit o	r receive donations	of art, historical trea	sures, or other simi	lar assets			
	to be sold to raise funds rather than to be ma	aintained as part of t	he organization's co	ollection?			Yes	No_
Pai	t IV Escrow and Custodial Arran	<b>gements.</b> Comple	ete if the organizatio	n answered "Yes" o	on Form 990,	Part IV,	line 9, or	
	reported an amount on Form 990, Par	t X, line 21.						
1a	Is the organization an agent, trustee, custodi	an or other intermed	liary for contribution	ns or other assets n	ot included	_		
	on Form 990, Part X?					L	Yes	No
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	llowing table:					
							Amount	
С	Beginning balance				1c			
d	Additions during the year				1d			
е	Distributions during the year				1e			
f	Ending balance				1f			
2a	Did the organization include an amount on Fe	orm 990, Part X, line	21, for escrow or co	ustodial account lial	bility?	L	」Yes	No
	If "Yes," explain the arrangement in Part XIII.						L	
Pai	t V Endowment Funds. Complete in	f the organization an	swered "Yes" on Fo	orm 990, Part IV, line	e 10.			
		(a) Current year	(b) Prior year	(c) Two years back	+ ` '	ars back	(e) Four yea	
1a	Beginning of year balance	1,999,015.	1,996,636.			3,371.	1,90	9,422.
b	Contributions			512,115	•			
С	Net investment earnings, gains, and losses	79,885.	2,379.	<1,721	.> 6	4,986.	2	3,949.
d	Grants or scholarships							
е	Other expenditures for facilities							
	and programs				51	.2,115.		
f	Administrative expenses							
g	End of year balance	2,078,900.	1,999,015.	1,996,636	. 1,48	86,242.	1,93	3,371.
2	Provide the estimated percentage of the curr	rent year end baland	e (line 1g, column (a	a)) held as:				
	Board designated or quasi-endowment		_%					
	Permanent endowment	%						
С	Temporarily restricted endowment ▶	%						
	The percentages on lines 2a, 2b, and 2c sho	•						
3a	Are there endowment funds not in the posse	ssion of the organiza	ation that are held a	nd administered for	the organiza	ation	_	
	by:							s No
	(i) unrelated organizations						3a(i)	Х
	(ii) related organizations						3a(ii)	X
b	If "Yes" on line 3a(ii), are the related organiza						3b	
4	Describe in Part XIII the intended uses of the		wment funds.					
Pai	t VI Land, Buildings, and Equipm							
	Complete if the organization answered		· · · · · · · · · · · · · · · · · · ·		•			
	Description of property	(a) Cost or o basis (investr		, , ,	Accumulated epreciation		(d) Book va	alue 
1a	Land							
b	Buildings							
С	Leasehold improvements			90,993.	17,7	36.		3,257.
d	Equipment			,987,214.	6,164,3	887.		2,827.
	Other			,425,676.			1,42	5,676.
Tota	I. Add lines 1a through 1e. (Column (d) must e	qual Form 990, Part	X, column (B), line 1	0c.)		<b></b>	4,32	1,760.

Schedule D (Form 990) 2018

Part VII Investments - 0	Other Securities.						
Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.							
(a) Description of security or categ	Ory (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value				

(a) Description of Security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total (Col. (h) must equal Form 990, Part X, col. (R) line 12.)	•	

### Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total (Col. (h) must equal Form 990, Part X, col. (B) line 13.)		

### Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	<b>&gt;</b>

### Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1.	(a) Description of liability	(b) Book value
(1)	Federal income taxes	
(2)	ACCRUED VACATION	462,147.
(3)	IBNR RESERVE	126,804.
(4)	POSTRETIREMENT LIABILITY	3,171,782.
(5)	DUE TO NPAF	10,290.
(6)		
(7)		
(8)		
(9)		
Total.	(Column (b) must equal Form 990, Part X, col. (B) line 25.)	3,771,023.

<sup>2.</sup> Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII X

Schedule D (Form 990) 2018

54-1806317

	Complete if the organization answered "Yes" on Form 990, Part IV, line				
1	Total revenue, gains, and other support per audited financial statements			1	244,589,093.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	46,206.		
b	Donated services and use of facilities	2b	4,980.		
С	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)				
е	Add lines 2a through 2d			2e	51,186.
3	Subtract line 2e from line 1			3	244,537,907.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b	<110,891.	<b>&gt;</b>	
С	Add lines 4a and 4b	"		4c	<110,891.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	244,427,016.
Pa	t XII Reconciliation of Expenses per Audited Financial Sta	tements With		Returr	١.
	Complete if the organization answered "Yes" on Form 990, Part IV, line				
1	Total expenses and losses per audited financial statements			1	257,775,186.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a	4,980.		
b	Prior year adjustments	2b			
С	Other losses				
d	Other (Describe in Part XIII.)		110,891.		
е	Add lines 2a through 2d			2e	115,871.
3	Subtract line 2e from line 1			3	257,659,315.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)				
С	Add lines <b>4a</b> and <b>4b</b>	"		4c	0.
5	Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 18			5	257,659,315.
Pa	t XIII Supplemental Information.	,			•
	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide an			4; Part X,	line 2; Part XI,
PART	V, LINE 4:				
THE	ENDOWMENT FUND OF PATIENT ADVOCATE FOUNDATION WAS ESTABLIS	HED IN 2001			
то в	URTHER ITS EXEMPT PURPOSE BY SUPPORTING DIRECT PATIENT SER	VICES. THE			
ENDO	WMENT FUND BUILDS LONG-TERM STABILITY FOR THE FUTURE OF TH	E FOUNDATION			
BY E	ROVIDING AN ADDITIONAL SOURCE OF INCOME TO MEET AN INCREAS	ING DEMAND			
FOR	NATIONAL PROGRAMS AND SERVICES. IT PROVIDES FOR INTEREST I	NCOME TO BE			
OSEI	BY PAF AND RESTRICTS ACCESS TO PRINCIPAL BASED UPON BOARD	APPROVAL.			
PART	X, LINE 2:				
THE	FOUNDATION IS EXEMPT FROM INCOME TAXES UNDER SECTION 501(C	)(3) OF THE			
INTE	RNAL REVENUE CODE AND THE COMMONWEALTH OF VIRGINIA STATUTE	S;			
	ORDINGLY. THE ACCOMPANYING FINANCIAL STATEMENTS DO NOT REFL	·			

### **SCHEDULE G**

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Schedule G (Form 990 or 990-EZ) 2018

PATIENT AD	VOCATE FOUNDATION					54-1806317	munication number
Part I Fundraising Activities required to complete this par	Complete if the organization answe	ered "Y	es" o	n Form 990, Part IV,	line 1	7. Form 990-E2	' filers are not
Indicate whether the organization rais     a	sed funds through any of the following solicitations of the fo	tion of tion of fundra (incluence)	non-g gover aising ding o	overnment grants nment grants events fficers, directors, tru fundraising services?	stees ?	Yes	
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) fundi have c or cor contrib	Did raiser ustody atrol of utions?	(iv) Gross receipts from activity	to (c	Amount paid or retained by) fundraiser ted in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No				
			. ▶				
List all states in which the organization or licensing.	on is registered or licensed to solicit	contrik	outions	s or has been notified	d it is	exempt from re	egistration

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Pa	irt i	<b>Fundraising Events.</b> Complete if the of fundraising event contributions and gr	-						
		The second secon	(a) Event #1 PROMISE OF HOPE	(b) Event #2	(c) Other events  NONE	(d) Total events (add col. (a) through			
ø)			(event type)	(event type)	(total number)	col. <b>(c)</b> )			
Revenue									
Rev	1	Gross receipts	254,922.			254,922.			
	2	Less: Contributions	113,272.			113,272.			
	3	Gross income (line 1 minus line 2)	141,650.			141,650.			
	4	Cash prizes							
se	5	Noncash prizes	30,334.			30,334.			
Direct Expenses	6	Rent/facility costs	16,147.			16,147.			
	7	Food and beverages	31,373.			31,373.			
	8	Entertainment	4,630.			4,630.			
	9	Other direct expenses				26,497.			
	10	Direct expense summary. Add lines 4 through			<b>&gt;</b>	108,981.			
	11		ine 3, column (d)		<b>&gt;</b>	32,669.			
Pa	ırt I		answered "Yes" on Form	n 990, Part IV, line 19, or	reported more than				
		\$15,000 on Form 990-EZ, line 6a.	1	(b) Pull tabs/instant	1	(d) Tabal marring (add			
ne			(a) Bingo	bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))			
Revenue						(-1)			
ď	1	Gross revenue							
SS	2	Cash prizes							
Direct Expenses	3	Noncash prizes							
Direct E	4	Rent/facility costs							
_	5	Other direct expenses							
	6	Volunteer labor	Yes % No	Yes % No	Yes % No				
	7	Direct expense summary. Add lines 2 through	h 5 in column (d)		<b>&gt;</b>				
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)		<b>&gt;</b>				
a	ls t	ter the state(s) in which the organization condithe organization licensed to conduct gaming a No," explain:	ctivities in each of these			Yes No			
	10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? Yes No b If "Yes," explain:								
						rm 990 or 990 E7) 2019			

Schedule G (Form 990 or 990-EZ) 2018 PATTENT ADVOCATE FOUNDATION	4-1806	31/		Page 3
11 Does the organization conduct gaming activities with nonmembers?		\	/es	☐ No
12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed				
to administer charitable gaming?	ļ	\	es/	☐ No
13 Indicate the percentage of gaming activity conducted in:				
	1	13a		04
a The organization's facility		-		<u>%</u>
<b>b</b> An outside facility	∟	13b		%
14 Enter the name and address of the person who prepares the organization's gaming/special events books and record	s:			
Name				
Address >				
15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?			es/	□ No
<b>b</b> If "Yes," enter the amount of gaming revenue received by the organization ▶\$ and the amount	nt			
of gaming revenue retained by the third party > \$				
c If "Yes," enter name and address of the third party:				
Name				
Address ►				
16 Gaming manager information:				
Name				
Gaming manager compensation ▶ \$				
Description of services provided				
Director/officer Employee Independent contractor				
17 Mandatory distributions:				
•				
a Is the organization required under state law to make charitable distributions from the gaming proceeds to	ļ	П,		<b>п</b>
retain the state gaming license?	اا	<b>1</b>	es/	└── No
<b>b</b> Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in	the			
organization's own exempt activities during the tax year ▶ \$				
Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); a	and Part	III, lin	es 9,	9b, 10b,
15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.				

Schedule G	G (Form 990 or 990-EZ)	PATIENT ADVOCATE FOUNDATION	54-1806317	Page 4
Part IV	G (Form 990 or 990-EZ)  Supplemental Info	rmation (continued)		_
	<u> </u>			

### SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

# **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization	Employer identification numb									
	ATE FOUNDATION	Ī					54-1806317			
Part I General Information on Grants	and Assistance									
1 Does the organization maintain records		-		-	•					
criteria used to award the grants or ass	istance?						X Yes No			
2 Describe in Part IV the organization's p	2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.									
Part II Grants and Other Assistance to	_				anization answered "\	Yes" on Form 990, Par	t IV, line 21, for any			
recipient that received more than					(f) Method of	1	T			
Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance			
2 Enter total number of section 501(c)(3)  3 Enter total number of other organization			he line 1 table				<b>\</b>			

PATIENT ADVOCATE FOUNDATION 54-1806317 Page 2

Schedule I (Form 990) (2018) Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. (e) Method of valuation (book, FMV, appraisal, other) (a) Type of grant or assistance (b) Number of (c) Amount of (d) Amount of non-(f) Description of noncash assistance recipients cash grant cash assistance SCHOLARSHIPS 20 60,000 0. CO PAY RELIEF ASSISTANCE 75580 235,446,577 0. Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information. PART I, LINE 2: THROUGH PATIENT ADVOCATE FOUNDATIONS SCHOLARSHIP FOR SURVIVORS. 20 SCHOLARSHIPS WERE AWARDED TO STUDENTS WHOSE STUDIES WERE INTERRUPTED OR DELAYED BY A DIAGNOSIS OF A LIFE THREATENING. CHRONIC OR DEBILITATING DISEASE. THE STUDENTS MUST BE ENROLLED FULL-TIME, MAINTAINING GPA OF 3.0 OR BETTER AND COMPLETE 20 HOURS OF COMMUNITY SERVICE DURING THE ACADEMIC YEAR.

PATIENT ADVOCATE FOUNDATION (PAF) CO-PAY RELIEF PROGRAM (CPR) CURRENTLY

PROVIDES DIRECT FINANCIAL SUPPORT TO INSURED PATIENTS WHO MUST FINANCIALLY

Part IV   Supplemental Information
AND MEDICALLY QUALIFY TO ACCESS PHARMACEUTICAL CO-PAYMENT ASSISTANCE. THE
PROGRAM OFFERS PERSONAL SERVICE TO ALL PATIENTS THROUGH THE USE OF CALL
COUNSELORS; PERSONALLY GUIDING PATIENTS THROUGH THE ENROLLMENT PROCESS.
IN FY2018/2019, PAF'S CO-PAY RELIEF PROGRAM ASSISTED PATIENTS THROUGH
THIRTY TWO (32) DISEASE SPECIFIC FUNDS INCLUDING ASTHMA, BLADDER CANCER,
BREAST CANCER, CANCER GENETIC AND GENOMIC TESTING CERVICAL CANCER, CHRONIC
PAIN, ELECTROLYTE IMBALANCE, HEPATITIS B, HEPATITIS C, HIV, AIDS AND
PREVENTION, HOMOZYGOUS FAMILIAL HYPERCHOLESTEROLEMIA, INHERITED OR ACQUIRED
LIPODYSTROPHY, METASTATIC BREAST CANCER, METASTATIC COLORECTAL CANCER,
METASTATIC GASTRIC CANCER, METASTATIC PROSTATE CANCER, MULTIPLE MYELOMA,
MULTIPLE SCLEROSIS, MYELODYSPLASTIC SYNDROME, NON-SMALL CELL LUNG CANCERS
(NSCLC), OSTEOPOROSIS, OVARIAN CANCER, PERIODIC PARALYSIS, PERIPHERAL
VASCULAR DISEASE, PROSTATE CANCER, PULMONARY FIBROSIS, PULMONARY
HYPERTENSION, RENAL CELL CARCINOMA, RHEUMATOID ARTHRITIS, SKIN CANCER,
ULCERATIVE COLITIS, AND UTERINE CANCERS.

### **SCHEDULE J** (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Department of the Treasury

Internal Revenue Service

PATIENT ADVOCATE FOUNDATION

**Employer identification number** 54-1806317

Schedule J (Form 990) 2018

Pá	art I Questions Regarding Compensation				
			Yes	No	
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,				
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.				
	First-class or charter travel  Housing allowance or residence for personal use				
	Travel for companions Payments for business use of personal residence				
	Tax indemnification and gross-up payments Health or social club dues or initiation fees				
	Discretionary spending account Personal services (such as maid, chauffeur, chef)				
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or				
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b			
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,				
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2			
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's				
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to				
	establish compensation of the CEO/Executive Director, but explain in Part III.				
	▼   X     Written employment contract				
	Independent compensation consultant				
	Form 990 of other organizations  X Approval by the board or compensation committee				
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing				
	organization or a related organization:				
	Receive a severance payment or change-of-control payment?	4a		Х	
	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Х	
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х	
If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.					
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.				
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation				
	contingent on the revenues of:				
	The organization?	5a		X	
b	Any related organization?	5b		Х	
	If "Yes" on line 5a or 5b, describe in Part III.				
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation				
	contingent on the net earnings of:			77	
	The organization?	6a		X	
b	Any related organization?	6b		X	
_	If "Yes" on line 6a or 6b, describe in Part III.				
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments	_		v	
	not described on lines 5 and 6? If "Yes," describe in Part III	7		Х	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			v	
_	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х	
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in				
	Regulations section 53.4958-6(c)?	9			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred benefits		(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)	
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	benefits	(6)(1)-(U)	reported as deferred on prior Form 990	
(1) ALAN J. BALCH	(i)	222,947.	0.	0.	10,515.	1,620.	235,082.	0.	
CHIEF EXECUTIVE OFFICER	(ii)	125,000.	0.	0.	0.	0.	125,000.	0.	
(2) WILLIAM J. NASON	(i)	197,946.	6,452.	0.	8,382.	17,668.	230,448.	0.	
CHIEF FINANCIAL OFFICER	(ii)	0.	0.	0,	0.	0.	0.	0.	
(3) FRANCES CASTELLOW	(i)	213,249.	6,618.	0.	8,103.	1,486.	229,456.	0.	
PRESIDENT OF OPERATIONS	(ii)	0.	0.	0.	0.	0.	0.	0.	
(4) ANGELA M. WALKER	(i)	176,412.	5,430.	0.	7,123.	1,450.	190,415.	0.	
CHIEF OF TALENT MANAGEMENT	(ii)	0.	0.	0.	0.	0.	0.	0.	
(5) ERIN BRADSHAW	(i)	143,492.	4,531.	0.	5,972.	12,094.	166,089.	0.	
CHIEF OF MISSION DELIVERY	(ii)	0.	0.	0.	0.	0.	0.	0.	
(6) SAKHTI CHOKKALINGAM	(i)	163,108.	2,260.	0.	6,541.	15,340.	187,249.	0.	
SENIOR PEGA SYSTEMS ARCHIT	(ii)	0.	0.	0.	0.	0.	0.	0.	
(7) BETH MOORE	(i)	138,237.	4,360.	0.	5,659.	6,924.	155,180.	0.	
EVP OF CORPORATE COMMUNICATIONS	(ii)	0.	0.	0.	0.	0.	0.	0.	
(8) CHRISTINE WILSON	(i)	151,555.	680.	0.	6,079.	1,413.	159,727.	0.	
VP ADVOCACY COMMUNICATIONS AND MARKE	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								

Schedule J (Form 990) 2018	PATIENT ADVOCATE FOUNDATION	54-1806317	Page <b>3</b>
Part III Supplemental Informa	tion		
	ion, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8,	and for Part II. Also complete this part for any additional informa	tion.
, ,		,	

#### **SCHEDULE L**

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

### **Transactions With Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

**Open To Public** Inspection

Employer identification number

Name of the organization PATIENT ADVOCATE FOUNDATION 54-1806317 Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only). Part I Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (b) Relationship between disqualified (d) Corrected? (a) Name of disqualified person (c) Description of transaction person and organization Yes No 2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Loans to and/or From Interested Persons. Part II Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22 (b) Relationship (d) Loan to or (i) Written (a) Name of (c) Purpose (e) Original (f) Balance due (g) In by board or from the interested person with organization of loan principal amount default? agreement? committee? organization? To From Yes No Yes No Yes No Total \$ Grants or Assistance Benefiting Interested Persons. Part III Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (c) Amount of (e) Purpose of (d) Type of (b) Relationship between

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

interested person and the organization

Schedule L (Form 990 or 990-EZ) 2018

assistance

assistance

assistance

Page 2

### Schedule L (Form 990 or 990-EZ) 2018 PATIENT ADVOCATE FOUNDATION Part IV | Business Transactions Involving Interested Persons

· · · · · · · · · · · · · · · · · · ·	"Yes" on Form 990, Part IV, line 28a, 28			(e) Sh	aring of
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organiz	zation's
				Yes	No
ALAN J. BALCH	CHIEF EXECUTIVE OFF		PAF (PATIEN		X
FRANCES CASTELLOW	PRESIDENT, OPERATIO		RELATED PAR		Х
BETH MOORE	EVP OF CORPORATE CO		RELATED PAR		Х
SHAWN NASON	SPECIAL EVENTS DIRE	81,299.	RELATED PAR		Х
Part V Supplemental Information.					
Provide additional information for responsible.	onses to questions on Schedule L (see i	nstructions).			
·	,	,			
SCH L, PART IV, BUSINESS TRANSACTIONS I	NVOLVING INTERESTED PERSONS:				
(A) NAME OF DEDGON, ALAN I DALGU					
(A) NAME OF PERSON: ALAN J. BALCH					
(B) RELATIONSHIP BETWEEN INTERESTED PER	SON AND ORGANIZATION:				
CHIEF EXECUTIVE OFFICER					
(D) DESCRIPTION OF TRANSACTION: PAF (PA	TIENT ADVOCATE FOUNDATION) AN	D			
NPAF (NATIONAL PATIENT ADVOCATE FOUNDAT	ION) SHARE THE SAME CHIEF				
EXECUTIVE OFFICER. NPAF HAS A CONSULTI	NG AGREEMENT IN WHICH PAF PAY	S			
NDAE EEEG TO DEDDEGENT THE DOLLGY INTER	EGMG OF DAE MUE GONGULMING E	RRG.			
NPAF FEES TO REPRESENT THE POLICY INTER	LESTS OF PAF. THE CONSULTING F	FES			
FOR FY 2018/2019 WERE \$780,000. NPAF RE	IMBURSED PAF FOR SALARIES OF				
\$230,877 FOR SHARED SERVICES, OF WHICH	\$125,000 WAS FOR ALAN BALCH'S				
SALARY. PAF ALSO REIMBURSED TO NPAF \$13	3,997 IN SALARIES FOR SHARED				
SERVICES. NPAF ALSO REIMBURSED PAF FOR	\$9,185 OF OTHER EXPENSES, AND	PAF			
REIMBURSED NPAF FOR \$64,057 OF OTHER EX	PENSES IN FY 2018/2019.				
(A) NAME OF PERSON: FRANCES CASTELLOW					
(A) NAME OF PERSON. FRANCES CASTELLOW					
(B) RELATIONSHIP BETWEEN INTERESTED PER	SON AND ORGANIZATION:				
PRESIDENT, OPERATIONS PAF					
(D) DESCRIPTION OF TRANSACTION: RELATED	PARTY IS THE DAUGHTER OF NAN	CY			

Schedule L (Form 990 or 990-EZ) 2018

### **SCHEDULE M** (Form 990)

**Noncash Contributions** 

OMB No. 1545-0047

**Open to Public** Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization PATIENT ADVOCATE FOUNDATION **Employer identification number** 54-1806317

Pai	rt I Types of Property				•			
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of de noncash contribu		•	s
1	Art - Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded							
10	Securities - Closely held stock							
11	Securities - Partnership, LLC, or							
40	trust interests							
12 13	Securities - Miscellaneous  Qualified conservation contribution -							
13	Historic structures							
14	Qualified conservation contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other ( AUCTION PRIZE )	Х	217	30,334.	COMPARABLE SALES			
26	Other • ()							
27	Other • ()							
28	Other ()							
29	Number of Forms 8283 received by the organi							
	for which the organization completed Form 82	83, Part IV,	Donee Acknowled	gement 29				
					ſ	,	Yes	No
30a	During the year, did the organization receive b							
	must hold for at least three years from the dat		•	•				
	exempt purposes for the entire holding period	?				30a		X
	If "Yes," describe the arrangement in Part II.					31		
31	Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?  Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash						$\dashv$	Х
32a	Does the organization hire or use third parties contributions?		J	, ,		32a		Х
b	If "Yes," describe in Part II.							
33	If the organization didn't report an amount in o	column (c) fo	r a type of propert	y for which column (a) is che	cked,			
	describe in Part II.							
					Cohodulo M	-		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2018

Part II	Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization					
	<b>Supplemental Information.</b> Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.					

### SCHEDULE O

(Form 990 or 990-EZ) Department of the Treasury

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ

OMB No. 1545-0047

Inspection

▶ Go to www.irs.gov/Form990 for the latest information. Internal Revenue Service Name of the organization **Employer identification number** PATIENT ADVOCATE FOUNDATION 54-1806317 FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: PROFESSIONAL CASE MANAGEMENT AND FINANCIAL AID ASSISTANCE TO AMERICANS WITH CHRONIC LIFE THREATENING AND DEBILITATING ILLNESSES. PAF CASE MANAGERS SERVE AS ACTIVE LIAISONS BETWEEN THE PATIENT AND THEIR INSURER EMPLOYER AND/OR CREDITORS TO RESOLVE INSURANCE JOB RETENTION AND/OR DEBT CRISIS MATTERS AS THEY RELATE TO THEIR DIAGNOSIS. PATIENT ADVOCATE FOUNDATION SEEKS TO SAFEGUARD PATIENTS THROUGH EFFECTIVE MEDIATION ASSURING ACCESS TO CARE, MAINTENANCE OF EMPLOYMENT AND PRESERVATION OF THEIR FINANCIAL STABILITY. FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: BETWEEN THE PATIENT AND THEIR INSURER, EMPLOYER AND/OR CREDITORS TO RESOLVE INSURANCE, JOB RETENTION AND/OR DEBT CRISIS MATTERS AS THEY RELATE TO THEIR DIAGNOSIS. PATIENT ADVOCATE FOUNDATION SEEKS TO SAFEGUARD PATIENTS THROUGH EFFECTIVE MEDIATION ASSURING ACCESS TO CARE MAINTENANCE OF EMPLOYMENT AND PRESERVATION OF THEIR FINANCIAL STABILITY. FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: CANCER, CHRONIC PAIN, ELECTROLYTE IMBALANCE, HEPATITIS B, HEPATITIS C HIV, AIDS AND PREVENTION, HOMOZYGOUS FAMILIAL HYPERCHOLESTEROLEMIA INHERITED OR ACQUIRED LIPODYSTROPHY, METASTATIC BREAST CANCER METASTATIC COLORECTAL CANCER, METASTATIC GASTRIC CANCER, METASTATIC PROSTATE CANCER, MULTIPLE MYELOMA, MULTIPLE SCLEROSIS, MYELODYSPLASTIC

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2018)

SYNDROME, NON-SMALL CELL

Name of the organization  PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
LUNG CANCERS (NSCLC), OSTEOPOROSIS, OVARIAN CANCER, PERIODIC PARALYSIS,	
PERIPHERAL VASCULAR DISEASE, PROSTATE CANCER, PULMONARY FIBROSIS,	
PULMONARY HYPERTENSION, RENAL CELL CARCINOMA, RHEUMATOID ARTHRITIS,	
SKIN CANCER, ULCERATIVE COLITIS AND UTERINE CANCERS.	
CURRENTLY, THE FOUNDATION'S CO-PAY RELIEF PROGRAM OFFERS A DEDICATED,	
SECURE WEB-BASED APPLICATION FOR PATIENTS AND/OR THEIR FAMILY MEMBERS	
TO ENROLL ELECTRONICALLY FOR THE CO-PAY RELIEF PROGRAM DIRECTLY FROM	
THE CO-PAY RELIEF PROGRAM WEBSITE. AS WELL, CPR OFFERS TWO DEDICATED,	
SECURED WEBSITES FOR MEDICAL PROVIDERS AND PHARMACY REPRESENTATIVES TO	
ENROLL ELECTRONICALLY FOR THE CO-PAY RELIEF PROGRAM ON BEHALF OF THE	
PATIENTS THEY ARE WORKING WITH.	
IN FY2018/2019, THE FOUNDATION ADMINISTERED CO-PAYMENT ASSISTANCE TO	
75,580 QUALIFIED PATIENTS THROUGH THE 32 ASSISTANCE FUNDS AVAILABLE	
THROUGH THE CO-PAY RELIEF PROGRAM. THE PROGRAM STAFF FIELDED 230,263	
TELEPHONE CALLS AND PROCESSED CLAIMS TOTALING OVER \$241,032,634.94 IN	
SUPPORT OF QUALIFIED PATIENTS OUT OF POCKET EXPENSES FOR REQUIRED	
CO-PAYMENTS, CO-INSURANCE AND DEDUCTIBLES. SINCE ITS INCEPTION IN 2004,	
THE FOUNDATION HAS PROVIDED CO-PAYMENT ASSISTANCE TO OVER 400,000	
INDIVIDUALS ALLOCATING MORE THAN \$1.2 BILLION DOLLARS IN CO-PAYMENT	
AWARDS.	
DURING FY2018/2019, THE FOUNDATION ALSO ADMINISTERED SEVEN (7)	
FINANCIAL AID FUNDS, PROVIDING FINANCIAL ASSISTANCE TO QUALIFIED	
PATIENTS FOR OUT OF POCKET AND COST OF LIVING EXPENSES FACED BY	
PATIENTS AS A RESULT OF THEIR DIAGNOSIS AND TREATMENT. IN FY2018/2019,	
THE FOUNDATION SUCCESSFULLY PROVIDED ONE-TIME SMALL GRANTS TO 1,646	

Name of the organization  PATIENT ADVOCATE FOUNDATION	54-1806317
PATIENTS, TOTALING \$1,011,400.00 IN FINANCIAL RELIEF TO QUALIFIED	
PATIENTS. THE SMALL GRANTS RANGE FROM \$300 - \$5,000 PER PATIENT AND ARE	
DESIGNED TO DEFRAY THE COSTS OF TRANSPORTATION AND COST OF LIVING	
EXPENSES THE PATIENTS FACE. THE FINANCIAL AID FUND PROGRAMS INCLUDE:	
-LEISHLINE FINANCIAL AID FUND: SERVING PATIENTS DIAGNOSED WITH ARDS,	
TSS AND/OR SEPSIS	
-METASTATIC BREAST CANCER FINANCIAL AID FUND: SERVING PATIENTS	
DIAGNOSED WITH STAGE III OR STAGE IV BREAST CANCER	
-MERKEL CELL CARCINOMA FINANCIAL AID FUND: SERVING PATIENTS DIAGNOSED	
WITH A RARE FORM OF SKIN CANCER KNOWN AS MERKEL CELL CARCINOMA	
-MULTIPLE MYELOMA TRANSPORTATION FINANCIAL AID FUND: SERVING PATIENTS	
DIAGNOSED WITH MULTIPLE MYELOMA	
-TRANSPORTATION FINANCIAL AID FUND: SERVING PATIENTS DIAGNOSED WITH	
METASTATIC MELANOMA OR METASTATIC LUNG CANCER	
-HEART VALVE FINANCIAL AID FUND: SERVING PATIENTS DIAGNOSED WITH A	
VALVULAR CONDITION	
-DONNA FINANCIAL AID FUND: SERVING PATIENTS DIAGNOSED WITH BREAST	
CANCER THAT HAVE RECEIVED CASE MANAGEMENT SERVICES THROUGH THE DONNA	
CARELINE	

-MAHAN FINANCIAL AID FUND: SERVING PATIENTS DIAGNOSED WITH ACUTE

Name of the organization PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
MYELOID LEUKEMIA	
FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:	
HEALTHCARE ACCESS AND AFFORDABILITY CHALLENGES ENCOUNTERED IN THE	
HEALTHCARE SYSTEM. CASE MANAGEMENT SERVICES ARE PROVIDED AT NO COST TO	
PATIENTS AND THEIR FAMILIES. THE FOUNDATION'S CASE MANAGEMENT STAFF	
DIRECTLY INTERVENED ON BEHALF OF 24,594 INDIVIDUALS. THESE PATIENTS	
REPRESENT 613 UNIQUE DISEASES AND REQUESTED ASSISTANCE WITH AN AVERAGE	
OF TWO ISSUES THAT WERE CREATING OBSTACLES TO CARE. ON AVERAGE, CASE	
MANAGERS MADE 16 CONTACTS ON BEHALF OF EACH CASE TO RELEVANT	
STAKEHOLDERS TO BRING RESOLUTION TO THE PATIENT'S ACCESS ISSUES. THIS	
TRANSLATES TO NEARLY 415,000 UNIQUE CONTACTS ON BEHALF OF PATIENTS AND	
FAMILIES RECEIVING CASE MANAGEMENT INTERVENTION SERVICES. PAF PROVIDES	
THESE SERVICES THROUGH A COMPLIMENT OF 24 UNIQUE PROGRAMS.	
PATIENT EDUCATION & EMPOWERMENT	
PAF EXTENDS THE IMPACT OF ONE-TO-ONE CASE MANAGEMENT SERVICES THROUGH	
THE PATIENT EDUCATION AND EMPOWERMENT TOOLS BY PROVIDING ACTIONABLE	
ADVICE AND GUIDANCE TO HEALTHCARE CONSUMERS. OUR GOAL IS TO IMPROVE	
PATIENT'S EVERYDAY EXPERIENCE WITH INSURANCE AND TO EMPOWER THE	
PATIENT'S HEALTHCARE ENGAGEMENT. OUR EDUCATIONAL PORTFOLIO COVERS A	
BROAD RANGE OF TOPICS IN A VARIETY OF FORMATS TO MEET THE NEEDS AND	
PREFERENCES OF MULTIPLE AUDIENCES, INCLUDING PATIENTS, CAREGIVERS, AND	
PROFESSIONALS. DURING FY2018/2019, THE FOUNDATION'S PATIENT EDUCATION	
AND EMPOWERMENT TEAM PUBLISHED 17 NEW OR REVISED PUBLICATIONS, 11 NEW	
WEB ARTICLES, AND RECORDED AND RELEASED ON-DEMAND 9 DISEASE-SPECIFIC	
WEBCAST PRESENTATIONS. WE ALSO LAUNCHED 4 NEW PROJECTS AND COMPLETED	Schedule O (Form 990 or 990-F7) (2018

Name of the organization  PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
	34-1000317
ENHANCEMENTS TO 4 EXISTING PROJECTS AND LAUNCHED A NEWLY DESIGNED,	
EASIER TO NAVIGATE, MOBILE-FRIENDLY ORGANIZATIONAL WEBSITE.	
HEALTH EQUITY INITIATIVE, COMMUNITY OUTREACH & PATIENT ENGAGEMENT	
THE FOUNDATION'S COMMITMENT TO ACHIEVING HEALTH EQUITY IS EMBEDDED IN	
ADDRESSING THE SOCIAL DETERMINANTS OF HEALTH. BROAD LOCAL AND NATIONAL	
EFFORTS ADDRESS POLICY, SOCIAL FACTORS, AND HEALTH SERVICES IMPACTING	
PERSONS WITH BREAST AND LUNG CANCER. SPECIFIC ACTIVITIES FOCUS ON	
TACKLING SOCIAL/FINANCIAL SUPPORT NEEDS AND MITIGATING BARRIERS THAT	
IMPACT ACCESS TO HEALTH SERVICES. THROUGH THE WORK OF THE SELFMADE	
HEALTH NETWORK, A MEMBER OF THE CENTERS FOR DISEASE CONTROL AND	
PREVENTION'S (CDC) CONSORTIUM OF NATIONAL NETWORKS ADDRESSING CANCER	
AND TOBACCO DISPARITIES AMONG SPECIAL POPULATIONS, OUR HEALTH EQUITY	
FOOTPRINT IS EXPANDED TO ADDRESS OTHER SOCIAL DETERMINANTS SUCH AS THE	
PHYSICAL ENVIRONMENT, HEALTHY BEHAVIORS, WORKING CONDITIONS (THROUGH	
CLEAN INDOOR AIR POLICIES), EDUCATION AND HEALTH LITERACY.	
THROUGH A MYRIAD OF LOCAL AND NATIONAL PARTNERSHIP PAF'S HEALTH EQUITY	
INITIATIVE ENGAGES WITH STAKEHOLDERS TO BETTER UNDERSTAND THE LIVED	
EXPERIENCES OF PERSONS WITH BREAST AND LUNG CANCER AND ASSESS IF	
RESOURCES WITHIN PAF'S PORTFOLIO OF SERVICES AND SUPPORT CAN BRING	
ABOUT POSITIVE SOLUTIONS. TO ACCOMPLISH THIS GOAL, PAF USES A	
COMMUNITY ENGAGEMENT MODEL TO CONVENE COMMUNITY MEETINGS, CONDUCT FOCUS	
GROUPS AND OTHER CONVERSATIONS TO BETTER UNDERSTAND THE NEEDS OF	
COMMUNITIES. THROUGH ITS PARTNERSHIP WITH NATIONAL ORGANIZATIONS SUCH	
AS NATIONAL BLACK NURSES ASSOCIATION AND LIVING BEYOND BREAST CANCER,	
YOUNG SURVIVORS COALITION AND OTHERS, PAF IS ABLE TO ENGAGE WITH HEALTH	bb dula 0 (Faura 000 at 000 F7) (0040)

Name of the organization PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
CARE PROVIDERS, PATIENTS AND CAREGIVERS TO BRING AWARENESS OF LOCAL AND	
NATIONAL RESOURCES, INCLUDING THOSE PROVIDED BY PAF TO ASSIST THE	
POPULATIONS THEY SERVE. THROUGH 3 NATIONAL AND 9 LOCAL OUTREACH	
EVENTS, PAF REACHED MORE THAN 2880 PATIENTS, CAREGIVERS, COMMUNITY	
HEALTH WORKERS, LAY HEALTH NAVIGATORS AND NURSES.	
THIS FISCAL YEAR MARKED MANY "FIRSTS" FOR THE FOUNDATION'S HEALTH	
EQUITY WORK. IN JULY 2018, A NEW PARTNERSHIP WITH THE NATIONAL BLACK	
NURSES ASSOCIATION-ST. LOUIS CHAPTER WAS LAUNCHED. THE PARTNERSHIP	
INVOLVED EDUCATING NEWLY DIAGNOSIS BREAST CANCER PATIENTS ABOUT PAF	
SERVICES AND RESOURCES AS A PART OF THEIR BREAST CANCER BUDDY PROGRAM.	
THE INITIAL PILOT REACHED 40 LIMITED RESOURCED, NEWLY DIAGNOSED BREAST	
CANCER PATIENTS. THE PROGRAM IS SLATED TO EXPAND IN 2020 TO INCLUDE MEN	
WITH CANCER AND OTHER COMMUNITY ORGANIZATIONS. ADDITIONALLY, PAF JOINED	
NBNA-ST. LOUIS CHAPTER IN THEIR FIRST COMMUNITY HEALTH AND WELLNESS	
OUTREACH EVENT. PARTICIPANTS TOOK ADVANTAGE OF HEALTH SCREENINGS,	
INFORMATION ABOUT AVAILABLE COMMUNITY AND NATIONAL RESOURCES, AND	
PARTICIPATED IN HANDS ON EXERCISE DEMONSTRATIONS. ST. LOUIS IS ONE OF	
10 CITIES WHERE THE BREAST CANCER MORTALITY DISPARITY BETWEEN AFRICAN-	_
AMERICAN AND CAUCASIAN WOMEN WAS 50% OR GREATER AND IS A STRATEGIC	_
FOCUS CITY FOR THE FOUNDATION HEALTH EQUITY EFFORTS. IN SEPTEMBER 2018,	_
THE EVP FOR HEALTH EQUITY AND COMMUNITY ENGAGEMENT WAS THE KEYNOTE	
SPEAKER AT THE 2018 IOWA CANCER SUMMIT. THE PRESENTATION PROVIDED	
ATTENDEES A LIVE DEMONSTRATION OF HOW TO ACCESS AND NAVIGATE LOCAL AND	
NATIONAL RESOURCES USING PAF'S NATIONAL FINANCIAL RESOURCE DIRECTORY	
AND OTHER PAF EDUCATIONAL TOOLS. AS A PART OF THE FOUNDATION'S WEST	
VIRGINIA LUNG CANCER PROJECT, A PARTNERSHIP WITH WEST VIRGINIA	
UNIVERSITY CANCER INSTITUTE AND MOUNTAINS OF HOPE CANCER COALITION, PAF	

Name of the organization  PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
	34 1000317
DEVELOPED THE AGENDA FOR THE SECOND ANNUAL WV LUNG CANCER CONFERENCE	
THROUGH THE LENS OF ACHIEVING HEALTH EQUITY. THE CONFERENCE FEATURED	
NATIONALLY RECOGNIZED HEALTH EQUITY LEADER, DR. CAMARA JONES AND	
INCLUDED WV'S FIRST POLICY PANEL TO RESPOND TO THE LUNG CANCER BURDEN	
ACROSS WV, FACILITATED BY HARVARD LAW SCHOOL, A FELLOW GRANTEE.IN	
FEBRUARY 2019, IN PARTNERSHIP WITH SISTER'S WORKING IT OUT, A CHICAGO	
BASED COMMUNITY BREAST CANCER EDUCATION AND ADVOCACY ORGANIZATION, PAF	
CONVENED THE INAUGURAL "SOUTHSIDE COMMUNITY CONVERSATION TO FIGHT	
BREAST CANCER." THIS EVENT WAS DESIGNED TO EDUCATE ATTENDEES ON THE	
DISPARATE BREAST CANCER MORTALITY BURDEN ACROSS THE COMMUNITIES THAT	
COMPRISE CHICAGO'S SOUTHLAND AND TO BETTER UNDERSTAND, THROUGH THE EYES	
OF THE COMMUNITY, THEIR PERCEPTION OF THE CONTRIBUTING FACTORS TO THE	
CANCER DISPARITIES; GAPS IN SERVICES AND RESOURCES; AND EXPLORE	
POSSIBLE SOLUTIONS. THE EVENT WAS ATTENDED BY MORE THAN 40 COMMUNITY	
MEMBERS REPRESENTING OTHER BREAST CANCER SURVIVOR ORGANIZATIONS, OTHER	
ADVOCACY GROUPS, NEIGHBORHOOD BLOCK CLUBS, BREAST CANCER SURVIVORS,	
FAITH BASED LEADERS, AND HEALTH CARE PROFESSIONALS. THE PROCEEDINGS	
FROM THIS CONVERSATION ARE THE BEDROCK OF THE FOUNDATION'S FUTURE	
ACTIVITIES IN CHICAGO AND WILL GUIDE FOLLOW-UP COMMUNITY OUTREACH AND	
ENGAGEMENT ACTIVITIES, INCLUDING BUT NOT LIMITED TO, THE PRODUCTION OF	
LOCAL BREAST CANCER RESOURCE DIRECTORY; CONVENING OF A LOCAL THINK TANK	
TO STRATEGICALLY OUTLINE AN ACTION PLAN TO ADDRESS IDENTIFIED GAPS; AND	
ENGAGE WITH OTHER STAKEHOLDERS TO EDUCATE WOMEN ACROSS CHICAGO'S	
SOUTHLAND ABOUT AVAILABLE RESOURCES AND HOW TO ACCESS THEM.	
CONTINUED LATER IN SCHEDULE O	
	_
FORM 990, PART III, LINE 4C	

CONTINUATION OF EXPLANATION OF PROGRAM SERVICES FROM PART III, LINE 4C

Name of the organization  PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
	51 1000517
THE FOUNDATION WAS SUCCESSFUL IN SECURING A NEW FIVE YEAR COOPERATIVE	
AGREEMENT FROM THE CDC'S OFFICE OF SMOKING ON HEALTH AND THE DIVISION	
OF CANCER PREVENTION AND CONTROL (DCPC) TO CONTINUE ADMINISTRATION OF	
THE SELFMADE HEALTH NETWORK (SMHN). THE SMHN IS FOCUSED ON IMPLEMENTING	
EVIDENCE-BASED STRATEGIES TO REDUCE TOBACCO AND CANCER RELATED	
DISPARITIES AMONG POPULATIONS WITH LOW SOCIOECONOMIC STATUS (SES)	
CHARACTERISTICS. UNDER THE PREVIOUS AWARD, THE NETWORK SUCCESSFULLY	
IMPLEMENTED PILOT INTERVENTIONS AND PROVIDED TECHNICAL ASSISTANCE IN	
TENNESSEE, KENTUCKY, VIRGINIA, SOUTH CAROLINA, WEST VIRGINIA, AND	
TEXAS, AND WITH THE COLLABORATION OF THE AMERICAN LUNG ASSOCIATION,	
DESIGNED AND IMPLEMENTED THE SMHN TOBACCO CESSATION MARKETPLACE	
PROJECT, WHICH WAS PILOTED IN 10 STATES TO IMPLEMENT BRIEF TOBACCO	
CESSATION COUNSELING INTO THE AFFORDABLE CARE ACT (ACA) MARKETPLACE	
ANNUAL INSURANCE ENROLLMENT PROCESS. FOR ITS WORK IN EDUCATING YOUNG	
WOMEN ABOUT GYNECOLOGIC CANCERS AND THE HUMAN PAPILLOMAVIRUS (HPV)	
VACCINATION, SMHN WAS ONE OF THE FIRST NETWORKS TO HAVE A SUCCESS STORY	
PUBLISHED BY THE CDC DCPC.	
UNDER THE NEW COOPERATIVE AGREEMENT, SMHN WILL IMPLEMENT	
EVIDENCE-BASED STRATEGIES TO 1) IMPROVE THE CAPACITY OF CDC-FUNDED	
STATE TOBACCO AND COMPREHENSIVE CANCER CONTROL PROGRAMS IN COLLECTION	
AND USE OF DATA SPECIFIC TO POPULATIONS WITH LOW SES CHARACTERISTICS;	
2) STRENGTHEN RELATIONSHIPS BETWEEN ORGANIZATIONS SERVING LOW SES  POPULATIONS, CDC-FUNDED STATE PROGRAMS, AND OTHER FUNDED NETWORKS; 3)	
INCREASE THE DELIVERY OF EVIDENCE-BASED INTERVENTIONS TO REACH AND	
IMPACT POPULATIONS WITH LOW SES CHARACTERISTICS; 4) INCREASE QUIT	
ATTEMPTS AMONG POPULATIONS WITH LOW SES CHARACTERISTICS; 5) INCREASE	Cabadula O /Farra 000 ar 000 F7\ (004)

Name of the organization PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
BREAST CANCER SCREENING AMONG AFRICAN AMERICAN WOMEN WITH LOW SES	
CHARACTERISTICS; 6) DECREASE INCIDENCE OF ADVANCED STAGE BREAST AND	
LUNG CANCER AMONG POPULATIONS WITH LOW SES CHARACTERISTICS; AND 7)	
INCREASE CANCER RELATED VACCINATIONS.	
IN FY2018/2019 PAF COMPLETED WORK TWO GRANTS FROM THE ROBERT WOOD	
JOHNSON FOUNDATION (RWJF), INCLUDING "SKILLED COMMUNICATIONS WORKSHOPS,	
A DISSEMINATION GRANT FOR THE ROADMAP TO CREATING CONSUMER CLARITY IN	
HEALTH CARE DECISION MAKING," AND "RAISING AWARENESS OF THE IMPORTANCE	
OF AND FACILITATING COST-OF-CARE DISCUSSIONS IN HEALTH CARE". THESE	
ARE THE SECOND AND THIRD GRANTS RWJF HAS AWARDED PAF.	
THE "ROADMAP TO CONSUMER CLARITY DISSEMINATION PROJECT" IS A COMPLIMENT	
TO AND EXTENSION OF THE WORK THAT WAS DONE UNDER PAF'S FIRST RWJF GRANT	
IN 2016, "CREATING A ROADMAP TO CONSUMER CLARITY IN HEALTH CARE	
DECISION MAKING. THIS INITIAL GRANT DEVELOPED A COMPREHENSIVE MODEL FOR	
IMPLEMENTING PERSONALIZED CARE ACROSS A WIDE-RANGE OF CLINICAL	
SETTINGS. THE DISSEMINATION GRANT PROVIDED A MEANS TO TAKE A KEY	
COMPONENT OF THAT MODEL, SKILLED COMMUNICATIONS, AND APPLY IT TO	
COMMUNITY SETTINGS. PAF, IN COLLABORATION WITH NATIONAL PATIENT	
ADVOCATE FOUNDATION (NPAF), WORKED WITH THREE COMMUNITY PARTNERS TO	
ACHIEVE THE GRANT'S OBJECTIVES, THE MOUNTAIN AREA HEALTH EDUCATION	
CENTER (MAHEC) IN ASHEVILLE, NORTH CAROLINA, THE UNIVERSITY OF ILLINOIS	
CHICAGO (UIC) AND THE NATIONAL MEDICAL ASSOCIATION (NMA) IN	
PHILADELPHIA. THE PRIMARY COMMUNITY BEING ENGAGED FOR THE MAHEC	
WORKSHOP WAS THE APPALACHIAN POPULATION, FOR UIC IT WAS AFRICAN	
AMERICAN AND LATINO CANCER PATIENTS, AND FOR THE NMA, AFRICAN AMERICAN	
PHYSICIANS.	Oaka dala O (Farra 2000 au 2000 F7) (2040

Name of the organization  PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
	01 1000017
EACH PROGRAM WAS DEVELOPED IN CLOSE COORDINATION WITH THE COMMUNITY	
PARTNER AND ADDRESSED THE SPECIFIC NEEDS OF THE REGION AND ITS	
POPULATION. THE PROGRAMS WERE DESIGNED TO BE HIGHLY INTERACTIVE,	
INCLUDE SIGNIFICANT PARTICIPATION FROM A WIDE RANGE OF STAKEHOLDERS,	
INCLUDING PATIENTS AND ADVOCATES, AND STRESS SKILLS THAT CAN BE USED IN	
ACTUAL HEALTH CARE DECISION MAKING AT KEY POINTS DURING THE ILLNESS	
EXPERIENCES. THE INTENTION IS TO USE THESE WORKSHOPS AS MODELS FOR	
CONTINUING TO DEVELOP COLLABORATIVE EFFORTS WITH OTHER COMMUNITY	
PARTNERS TO ADVANCE THE PERSONALIZED CARE FOR BOTH PATIENTS AND THEIR	
HEALTH CARE TEAMS.	
THE FINANCIAL BURDEN OF FACING A SERIOUS ILLNESS OR DISABILITY CAN HAVE	
A SIGNIFICANT, OFTEN DEVASTATING IMPACT ON PATIENTS AND CAREGIVERS.	
THIS IMPACT CAN BE MEASURED BOTH IN TERMS OF DIRECT COSTS FOR TREATMENT	
AND CARE AND DECISIONS THAT PEOPLE MAKE ABOUT THEIR LIVES WHEN THEY	
INCUR MEDICAL DEBT. IT IS INCREASINGLY IMPORTANT THAT PATIENTS DISCUSS	
THE COSTS OF THEIR CARE WITH THEIR HEALTH CARE PROVIDERS AND	
INCORPORATE CONSIDERATIONS OF FINANCIAL BURDEN IN THE DECISION-MAKING	
PROCESS. OPEN, HONEST CONVERSATIONS ARE MORE IMPORTANT AND RELEVANT TO	
ASSESSING TREATMENT OPTIONS AND HELPING PATIENTS CHOOSE AND REMAIN ON	
THEIR TREATMENT PLANS.	
IN 2017, THE ROBERT WOOD JOHNSON FOUNDATION FUNDED EIGHT DIVERSE	
INVESTIGATORS TO DO EXPLORATORY RESEARCH ON BARRIERS AND OPPORTUNITIES	
THAT EXIST FOR FACILITATING COST OF CARE DISCUSSIONS AND INTEGRATING	
THEM INTO THE CLINICAL WORK FLOW. THIS FUNDING SUPPORTED PAF'S PROJECT,	
"RAISING AWARENESS OF THE IMPORTANCE OF AND FACILITATING COST-OF-CARE	Salaadida O /Farra 000 ay 000 F7\ (0040

Name of the organization PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
DISCUSSIONS IN HEALTH CARE". AS A FOLLOW UP TO THESE ACTIVITIES, RWJF	
FUNDED SEVERAL ORGANIZATIONS, INCLUDING PAF TO DEVELOP INNOVATIVE MEANS	
OF DISSEMINATING THESE FINDINGS AND RAISING AWARENESS OF THE IMPORTANCE	
OF COST OF CARE DISCUSSIONS IN HEALTH CARE. PAF, IN COLLABORATION WITH	
NPAF, DEVELOPED A WEBSITE FOR THIS PURPOSE, SPONSORED A SERIES OF	
WEBINARS ON COST OF CARE RELATED TOPICS, DEDICATED ITS POLICY	
CONSORTIUM TO COST OF CARE RELATED ISSUES.	
SCHOLARSHIP FOR SURVIVORS PROGRAM	
DURING THE FOUNDATION'S DAILY INTERACTIONS WITH PATIENTS, THE	
FOUNDATION STAFF OFTEN INTERFACE WITH PATIENTS WHO EITHER THEMSELVES OR	
A LOVED ONE HAS EXPERIENCED THE IMPACT OF A CHRONIC ILLNESS OR	
LIFE-THREATENING DISEASE ON ONE'S POST- SECONDARY EDUCATION. IN 2000,	
THE SCHOLARSHIP FOR SURVIVORS PROGRAM WAS ESTABLISHED TO HONOR THESE	
INDIVIDUALS BY OFFERING EDUCATIONAL SCHOLARSHIPS TO INDIVIDUALS WHO	
HAVE SUFFERED (OR ARE SUFFERING) A LIFE-THREATENING DISEASE OR CHRONIC	
CONDITION. THESE STUDENTS HAVE, DESPITE THEIR DISEASE/CONDITION,	
EXCELLED ACADEMICALLY, SERVED THE COMMUNITY, AND DESIRE TO PURSUE A	
SECONDARY EDUCATION.	
DONORS GIVING DURING SILENT AND LIVE AUCTIONS AT THE FOUNDATION'S 18TH	
ANNUAL A PROMISE OF HOPE AFFAIR, AS WELL AS A FOUNDATION STAFF LED	
COMMUNITY FUNDRAISING INITIATIVE, HELPED MAKE IT POSSIBLE TO CONTINUE	
EXPANDING THE NUMBER OF STUDENTS SUPPORTED THROUGH THE SCHOLARSHIP FOR	
SURVIVORS PROGRAM FROM TWENTY TO TWENTY-FIVE FOR THE 2019-2020 ACADEMIC	
YEAR. TO DATE, THE FOUNDATION HAS AWARDED 113 SCHOLARSHIPS TOTALING	
OVER \$640,000.	Sahadula O (Farm 000 ay 000 E7) (2010)

Name of the organization  PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
	01 1000017
FORM 990, PART VI, SECTION A, LINE 2:	
JOHN L. MURPHY, BOARD MEMBER AND FINANCE COMMITTEE CHAIR OF PATIENT	
ADVOCATE FOUNDATION, IS THE BROTHER-IN-LAW OF NANCY DAVENPORT-ENNIS,	
FOUNDER AND CHAIR EMERITA OF PATIENT ADVOCATE FOUNDATION.	
JOHN H. ENNIS, BOARD MEMBER AND CO-FOUNDER, IS THE HUSBAND OF NANCY	
DAVENPORT-ENNIS, FOUNDER AND CHAIR EMERITA OF PATIENT ADVOCATE FOUNDATION.	
FRANCES CASTELLOW, PRESIDENT, OPERATIONS OF PATIENT ADVOCATE FOUNDATION, IS	
THE DAUGHTER OF NANCY DAVENPORT-ENNIS, FOUNDER AND CHAIR EMERITA OF PATIENT	
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ADVOCATE FOUNDATION.	
BETH MOORE, EVP OF CORPORATE COMMUNICATIONS OF PATIENT ADVOCATE FOUNDATION,	
IS THE DAUGHTER OF NANCY DAVENPORT-ENNIS, FOUNDER AND CHAIR EMERITA OF	
PATIENT ADVOCATE FOUNDATION.	
FORM 990, PART VI, SECTION B, LINE 11B:	
THE FINANCE COMMITTEE OF THE BOARD OF DIRECTORS RECEIVES A DRAFT COPY OF	
THE FORM 990 THEN SUBSEQUENTLY REVIEWS IT FOR ACCURACY AND COMPLIANCE. ONCE	
IT IS APPROVED BY THE FINANCE COMMITTEE. ALL MEMBERS OF THE EXECUTIVE BOARD	
OF DIRECTORS RECEIVE THE FINAL COPY OF THE FORM 990 FOR REVIEW AND APPROVAL	
PRIOR TO FILING AND IS SO NOTED IN THE BOARD MEETING MINUTES.	
FORM 990, PART VI, SECTION B, LINE 12C:	
MEMBERS OF THE PAF BOARD OF DIRECTORS ARE REQUIRED TO REVIEW AND SIGN THE	
CONFLICT OF INTEREST POLICY UPON ESTABLISHING MEMBERSHIP AND ANNUALLY	

Name of the organization  PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
COMPLETE AN UPDATED CONFLICT OF INTEREST DISCLOSURE QUESTIONNAIRE. EACH	
MEMBER MUST DISCLOSE ANY/ALL KNOWN CONFLICTS OF INTEREST AT THAT TIME. IF	
ANY CONFLICTS OF INTEREST ARE NOTED MORE INFORMATION WILL BE GATHERED BY	
THE GOVERNANCE & COMPLIANCE COMMITTEE AND A DETERMINATION ON THE EXISTENCE	
OF A MATERIAL CONFLICT WILL BE ISSUED. THE GOVERNANCE & COMPLIANCE	
COMMITTEE OF THE BOARD OF DIRECTORS IS CHARGED WITH ENFORCEMENT OF THIS	
POLICY.	
FORM 990, PART VI, SECTION B, LINE 15:	
PATIENT ADVOCATE FOUNDATION COMPLETES COMPENSATION STUDIES THAT UTILIZE	
NATIONAL COMPARABILITY DATA OF ORGANIZATIONS SIMILAR IN MISSION, SIZE AND	
REVENUES. PAF HAS A COMPENSATION COMMITTEE WITHIN THE BOARD OF DIRECTORS	
THAT CONSISTS OF AT LEAST 4 INDEPENDENT EXECUTIVE BOARD MEMBERS AND IS	
CHAIRED BY THE BOARD PRESIDENT. THIS COMMITTEE IS PROVIDED WITH THE	
COMPENSATION REPORT AND UTILIZES IT TO ESTABLISH THE CEO'S ANNUAL	
COMPENSATION. THIS COMMITTEE ALSO REVIEWS THE COMPENSATION OF KEY	
EMPLOYEES UTILIZING THE COMPENSATION REPORT. THIS PROCESS IS DOCUMENTED	
THROUGH MINUTES OF THE COMPENSATION COMMITTEE MEETING.	
FORM 990, PART VI, SECTION C, LINE 19:	
PATIENT ADVOCATE FOUNDATION MAKES AVAILABLE THE LAST 10 YEARS OF FORM 990S,	
AUDITED FINANCIAL STATEMENTS, ANNUAL REPORTS AND CURRENT LIST OF BOARD	
MEMBERS ON THE ORGANIZATION'S WEBSITE, WWW.PATIENTADVOCATE.ORG UNDER THE	
"MEET PAF" SECTION. ADDITIONALLY, PAF MAKES AVAILABLE THE GOVERNING	
DOCUMENTS, CONFLICT OF INTEREST POLICY, ARCHIVED FORM 990S (OLDER THAN 10	
YEARS) AND AUDITED FINANCIAL STATEMENTS (OLDER THAN 10 YEARS) UPON REQUEST.	

PATIENT ADVOCATE FOUNDATION	54-1806317
POSTRETIREMENT BENEFIT CHANGES OTHER THAN PERIODIC	
BENEFITS/COSTS -689,077.	
FORM 990, PART XII, LINE 2C	
NO CHANGES WERE MADE TO THE ORGANIZATION OVERSIGHT PROCESS OR SELECTION	
PROCESS DURING THE TAX YEAR.	
FORM 990, SCH A, PART II, SECTION C, LINE 17A, FACTS AND CIRCUMSTANCES TEST	
CONTINUED FROM SCHEDULE A (A).	
IN FY2018/2019, THE FOUNDATION ADMINISTERED CO-PAYMENT ASSISTANCE TO	
75,580 QUALIFIED PATIENTS THROUGH THE 32 ASSISTANCE FUNDS AVAILABLE	
THROUGH THE CO-PAY RELIEF PROGRAM. THE PROGRAM STAFF FIELDED 230,263	
TELEPHONE CALLS AND PROCESSED CLAIMS, TOTALING \$241,032,635, IN SUPPORT	
OF QUALIFIED PATIENTS' OUT OF POCKET EXPENSES FOR REQUIRED CO-PAYMENTS,	
CO-INSURANCE AND DEDUCTIBLES. SINCE ITS INCEPTION IN 2004, THE	
FOUNDATION HAS PROVIDED CO-PAYMENT ASSISTANCE TO OVER 400,000	
INDIVIDUALS ALLOCATING MORE THAN \$1.21 BILLION DOLLARS IN CO-PAYMENT	
AWARDS.	
HEALTH EQUITY INITIATIVE, COMMUNITY OUTREACH & PATIENT ENGAGEMENT	
THE FOUNDATION'S COMMITMENT TO ACHIEVING HEALTH EQUITY IS EMBEDDED IN	
ADDRESSING THE SOCIAL DETERMINANTS OF HEALTH. BROAD LOCAL AND NATIONAL	
EFFORTS ADDRESS POLICY, SOCIAL FACTORS, AND HEALTH SERVICES IMPACTING	
PERSONS WITH BREAST AND LUNG CANCER. SPECIFIC ACTIVITIES FOCUS ON	
TACKLING SOCIAL/FINANCIAL SUPPORT NEEDS AND MITIGATING BARRIERS THAT	
IMPACT ACCESS TO HEALTH SERVICES. THROUGH THE WORK OF THE SELFMADE	L L Q (5

Name of the organization  PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
HEALTH NETWORK, A MEMBER OF THE CENTERS FOR DISEASE CONTROL AND	
PREVENTION'S (CDC) CONSORTIUM OF NATIONAL NETWORKS ADDRESSING CANCER	
AND TOBACCO DISPARITIES AMONG SPECIAL POPULATIONS, OUR HEALTH EQUITY	
FOOTPRINT IS EXPANDED TO ADDRESS OTHER SOCIAL DETERMINANTS SUCH AS THE	
PHYSICAL ENVIRONMENT, HEALTHY BEHAVIORS, WORKING CONDITIONS (THROUGH	
CLEAN INDOOR AIR POLICIES), EDUCATION AND HEALTH LITERACY.	
THROUGH A MYRIAD OF LOCAL AND NATIONAL PARTNERSHIP PAF'S HEALTH EQUITY	
INITIATIVE ENGAGES WITH STAKEHOLDERS TO BETTER UNDERSTAND THE LIVED	
EXPERIENCES OF PERSONS WITH BREAST AND LUNG CANCER AND ASSESS IF	
RESOURCES WITHIN PAF'S PORTFOLIO OF SERVICES AND SUPPORT CAN BRING	
ABOUT POSITIVE SOLUTIONS. TO ACCOMPLISH THIS GOAL, PAF USES A	
COMMUNITY ENGAGEMENT MODEL TO CONVENE COMMUNITY MEETINGS, CONDUCT FOCUS	
GROUPS AND OTHER CONVERSATIONS TO BETTER UNDERSTAND THE NEEDS OF	
COMMUNITIES. THROUGH ITS PARTNERSHIP WITH NATIONAL ORGANIZATIONS SUCH	
AS NATIONAL BLACK NURSES ASSOCIATION AND LIVING BEYOND BREAST CANCER,	
YOUNG SURVIVORS COALITION AND OTHERS, PAF IS ABLE TO ENGAGE WITH HEALTH	
CARE PROVIDERS, PATIENTS AND CAREGIVERS TO BRING AWARENESS OF LOCAL AND	
NATIONAL RESOURCES, INCLUDING THOSE PROVIDED BY PAF TO ASSIST THE	
POPULATIONS THEY SERVE. THROUGH 3 NATIONAL AND 9 LOCAL OUTREACH	
EVENTS, PAF REACHED MORE THAN 2880 PATIENTS, CAREGIVERS, COMMUNITY	
HEALTH WORKERS, LAY HEALTH NAVIGATORS AND NURSES.	
THIS FISCAL YEAR MARKED MANY "FIRSTS" FOR THE FOUNDATION'S HEALTH	
EQUITY WORK. IN JULY 2018, A NEW PARTNERSHIP WITH THE NATIONAL BLACK	
NURSES ASSOCIATION-ST. LOUIS CHAPTER WAS LAUNCHED. THE PARTNERSHIP	
INVOLVED EDUCATING NEWLY DIAGNOSIS BREAST CANCER PATIENTS ABOUT PAF	
SERVICES AND RESOURCES AS A PART OF THEIR BREAST CANCER BUDDY PROGRAM.	
THE INITIAL PILOT REACHED 40 LIMITED RESOURCED, NEWLY DIAGNOSED BREAST	
CANCER PATIENTS. THE PROGRAM IS SLATED TO EXPAND IN 2020 TO INCLUDE MEN	hadula 0 /Faura 000 at 000 F7\ (0040)

Name of the organization  PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
WITH CANCER AND OTHER COMMUNITY ORGANIZATIONS. ADDITIONALLY, PAF JOINED	
NBNA-ST. LOUIS CHAPTER IN THEIR FIRST COMMUNITY HEALTH AND WELLNESS	
OUTREACH EVENT. PARTICIPANTS TOOK ADVANTAGE OF HEALTH SCREENINGS,	
INFORMATION ABOUT AVAILABLE COMMUNITY AND NATIONAL RESOURCES, AND	
PARTICIPATED IN HANDS ON EXERCISE DEMONSTRATIONS. ST. LOUIS IS ONE OF	
10 CITIES WHERE THE BREAST CANCER MORTALITY DISPARITY BETWEEN AFRICAN-	
AMERICAN AND CAUCASIAN WOMEN WAS 50% OR GREATER AND IS A STRATEGIC	
FOCUS CITY FOR THE FOUNDATION HEALTH EQUITY EFFORTS. IN SEPTEMBER 2018,	
THE EVP FOR HEALTH EQUITY AND COMMUNITY ENGAGEMENT WAS THE KEYNOTE	
SPEAKER AT THE 2018 IOWA CANCER SUMMIT. THE PRESENTATION PROVIDED	
ATTENDEES A LIVE DEMONSTRATION OF HOW TO ACCESS AND NAVIGATE LOCAL AND	
NATIONAL RESOURCES USING PAF'S NATIONAL FINANCIAL RESOURCE DIRECTORY	
AND OTHER PAF EDUCATIONAL TOOLS. AS A PART OF THE FOUNDATION'S WEST	
VIRGINIA LUNG CANCER PROJECT, A PARTNERSHIP WITH WEST VIRGINIA	
UNIVERSITY CANCER INSTITUTE AND MOUNTAINS OF HOPE CANCER COALITION, PAF	
DEVELOPED THE AGENDA FOR THE SECOND ANNUAL WV LUNG CANCER CONFERENCE	
THROUGH THE LENS OF ACHIEVING HEALTH EQUITY. THE CONFERENCE FEATURED	
NATIONALLY RECOGNIZED HEALTH EQUITY LEADER, DR. CAMARA JONES AND	
INCLUDED WV'S FIRST POLICY PANEL TO RESPOND TO THE LUNG CANCER BURDEN	
ACROSS WV, FACILITATED BY HARVARD LAW SCHOOL, A FELLOW GRANTEE. IN	
FEBRUARY 2019, IN PARTNERSHIP WITH SISTER'S WORKING IT OUT, A CHICAGO	
BASED COMMUNITY BREAST CANCER EDUCATION AND ADVOCACY ORGANIZATION, PAF	
CONVENED THE INAUGURAL "SOUTHSIDE COMMUNITY CONVERSATION TO FIGHT	
BREAST CANCER." THIS EVENT WAS DESIGNED TO EDUCATE ATTENDEES ON THE	
DISPARATE BREAST CANCER MORTALITY BURDEN ACROSS THE COMMUNITIES THAT	
COMPRISE CHICAGO'S SOUTHLAND AND TO BETTER UNDERSTAND, THROUGH THE EYES	
OF THE COMMUNITY, THEIR PERCEPTION OF THE CONTRIBUTING FACTORS TO THE	
CANCER DISPARITIES; GAPS IN SERVICES AND RESOURCES; AND EXPLORE	

Name of the organization  PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
POSSIBLE SOLUTIONS. THE EVENT WAS ATTENDED BY MORE THAN 40 COMMUNITY	
MEMBERS REPRESENTING OTHER BREAST CANCER SURVIVOR ORGANIZATIONS, OTHER	
ADVOCACY GROUPS, NEIGHBORHOOD BLOCK CLUBS, BREAST CANCER SURVIVORS,	
FAITH-BASED LEADERS, AND HEALTH CARE PROFESSIONALS. THE PROCEEDINGS	
FROM THIS CONVERSATION ARE THE BEDROCK OF THE FOUNDATION'S FUTURE	
ACTIVITIES IN CHICAGO AND WILL GUIDE FOLLOW-UP COMMUNITY OUTREACH AND	
ENGAGEMENT ACTIVITIES, INCLUDING BUT NOT LIMITED TO, THE PRODUCTION OF	
LOCAL BREAST CANCER RESOURCE DIRECTORY; CONVENING OF A LOCAL THINK TANK	
TO STRATEGICALLY OUTLINE AN ACTION PLAN TO ADDRESS IDENTIFIED GAPS; AND	
ENGAGE WITH OTHER STAKEHOLDERS TO EDUCATE WOMEN ACROSS CHICAGO'S	
SOUTHLAND ABOUT AVAILABLE RESOURCES AND HOW TO ACCESS THEM.	
THE FOUNDATION WAS SUCCESSFULLY IN SECURING A NEW FIVE-YEAR COOPERATIVE	
AGREEMENT FROM THE CDC'S OFFICE OF SMOKING ON HEALTH AND THE DIVISION	
OF CANCER PREVENTION AND CONTROL (DCPC) TO CONTINUE ADMINISTRATION OF	
THE SELFMADE HEALTH NETWORK (SMHN). THE SMHN IS FOCUSED ON IMPLEMENTING	
EVIDENCE-BASED STRATEGIES TO REDUCE TOBACCO AND CANCER RELATED	
DISPARITIES AMONG POPULATIONS WITH LOW SOCIOECONOMIC STATUS (SES)	
CHARACTERISTICS. UNDER THE PREVIOUS AWARD, THE NETWORK SUCCESSFULLY	
IMPLEMENTED PILOT INTERVENTIONS AND PROVIDED TECHNICAL ASSISTANCE IN	
TENNESSEE, KENTUCKY, VIRGINIA, SOUTH CAROLINA, WEST VIRGINIA, AND	
TEXAS, AND WITH THE COLLABORATION OF THE AMERICAN LUNG ASSOCIATION,	
DESIGNED AND IMPLEMENTED THE SMHN TOBACCO CESSATION MARKETPLACE	
PROJECT, WHICH WAS PILOTED IN 10 STATES TO IMPLEMENT BRIEF TOBACCO	
CESSATION COUNSELING INTO THE AFFORDABLE CARE ACT (ACA) MARKETPLACE	
ANNUAL INSURANCE ENROLLMENT PROCESS. FOR ITS WORK IN EDUCATING YOUNG	
WOMEN ABOUT GYNECOLOGIC CANCERS AND THE HUMAN PAPILLOMAVIRUS (HPV)	
VACCINATION, SMHN WAS ONE OF THE FIRST NETWORKS TO HAVE A SUCCESS STORY	
PUBLISHED BY THE CDC DCPC.	O. b. alaka O. (Farras 000 as 000 F7) (00.40)

Name of the organization  PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
UNDER THE NEW COOPERATIVE AGREEMENT, SMHN WILL IMPLEMENT	
EVIDENCE-BASED STRATEGIES TO 1) IMPROVE THE CAPACITY OF CDC-FUNDED	
STATE TOBACCO AND COMPREHENSIVE CANCER CONTROL PROGRAMS IN COLLECTION	
AND USE OF DATA SPECIFIC TO POPULATIONS WITH LOW SES CHARACTERISTICS;	
2) STRENGTHEN RELATIONSHIPS BETWEEN ORGANIZATIONS SERVING LOW SES	
POPULATIONS, CDC-FUNDED STATE PROGRAMS, AND OTHER FUNDED NETWORKS; 3)	
INCREASE THE DELIVERY OF EVIDENCE-BASED INTERVENTIONS TO REACH AND	
IMPACT POPULATIONS WITH LOW SES CHARACTERISTICS; 4) INCREASE QUIT	
ATTEMPTS AMONG POPULATIONS WITH LOW SES CHARACTERISTICS; 5) INCREASE	
BREAST CANCER SCREENING AMONG AFRICAN AMERICAN WOMEN WITH LOW SES	
CHARACTERISTICS; 6) DECREASE INCIDENCE OF ADVANCED STAGE BREAST AND	
LUNG CANCER AMONG POPULATIONS WITH LOW SES CHARACTERISTICS; AND 7)	
INCREASE CANCER RELATED VACCINATIONS.	
IN FY2018/2019 PAF COMPLETED WORK ON TWO GRANTS FROM THE ROBERT WOOD	
JOHNSON FOUNDATION (RWJF), INCLUDING "SKILLED COMMUNICATIONS WORKSHOPS,	
A DISSEMINATION GRANT FOR THE ROADMAP TO CREATING CONSUMER CLARITY IN	
HEALTH CARE DECISION MAKING," AND "RAISING AWARENESS OF THE IMPORTANCE	
OF AND FACILITATING COST-OF-CARE DISCUSSIONS IN HEALTH CARE". THESE	
ARE THE SECOND AND THIRD GRANTS RWJF HAS AWARDED PAF.	
CONTINUED LATER IN SCHEDULE O (B).	
FORM 990, SCH A, PART II, SECTION C, LINE 17A, FACTS AND CIRCUMSTANCES TEST	
CONTINUATION FROM SCHEDULE O (B).	
THE "ROADMAP TO CONSUMER CLARITY DISSEMINATION PROJECT" IS A COMPLIMENT	
TO AND EXTENSION OF THE WORK THAT WAS DONE UNDER PAF'S FIRST RWJF GRANT	
IN 2016, "CREATING A ROADMAP TO CONSUMER CLARITY IN HEALTH CARE	
DECISION MAKING. THIS INITIAL GRANT DEVELOPED A COMPREHENSIVE MODEL FOR	
IMPLEMENTING PERSONALIZED CARE ACROSS A WIDE RANGE OF CLINICAL	

Name of the organization  PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
SETTINGS. THE DISSEMINATION GRANT PROVIDED A MEANS TO TAKE A KEY	
COMPONENT OF THAT MODEL, SKILLED COMMUNICATIONS, AND APPLY IT TO	
COMMUNITY SETTINGS. PAF, IN COLLABORATION WITH NATIONAL PATIENT	
ADVOCATE FOUNDATION (NPAF), WORKED WITH THREE COMMUNITY PARTNERS TO	
ACHIEVE THE GRANT'S OBJECTIVES, THE MOUNTAIN AREA HEALTH EDUCATION	
CENTER (MAHEC) IN ASHEVILLE, NORTH CAROLINA, THE UNIVERSITY OF ILLINOIS	
CHICAGO (UIC) AND THE NATIONAL MEDICAL ASSOCIATION (NMA) IN	
PHILADELPHIA. THE PRIMARY COMMUNITY BEING ENGAGED FOR THE MAHEC	
WORKSHOP WAS THE APPALACHIAN POPULATION, FOR UIC IT WAS AFRICAN	
AMERICAN AND LATINO CANCER PATIENTS, AND FOR THE NMA, AFRICAN AMERICAN	
PHYSICIANS.	
EACH PROGRAM WAS DEVELOPED IN CLOSE COORDINATION WITH THE COMMUNITY	
PARTNER AND ADDRESSED THE SPECIFIC NEEDS OF THE REGION AND ITS	
POPULATION. THE PROGRAMS WERE DESIGNED TO BE HIGHLY INTERACTIVE,	
INCLUDE SIGNIFICANT PARTICIPATION FROM A WIDE RANGE OF STAKEHOLDERS,	
INCLUDING PATIENTS AND ADVOCATES, AND STRESS SKILLS THAT CAN BE USED IN	
ACTUAL HEALTH CARE DECISION MAKING AT KEY POINTS DURING THE ILLNESS	
EXPERIENCES. THE INTENTION IS TO USE THESE WORKSHOPS AS MODELS FOR	
CONTINUING TO DEVELOP COLLABORATIVE EFFORTS WITH OTHER COMMUNITY	
PARTNERS TO ADVANCE THE PERSONALIZED CARE FOR BOTH PATIENTS AND THEIR	
HEALTH CARE TEAMS.	
THE FINANCIAL BURDEN OF FACING A SERIOUS ILLNESS OR DISABILITY CAN HAVE	
A SIGNIFICANT, OFTEN DEVASTATING IMPACT ON PATIENTS AND CAREGIVERS.	
THIS IMPACT CAN BE MEASURED BOTH IN TERMS OF DIRECT COSTS FOR TREATMENT	
AND CARE AND DECISIONS THAT PEOPLE MAKE ABOUT THEIR LIVES WHEN THEY	
INCUR MEDICAL DEBT. IT IS INCREASINGLY IMPORTANT THAT PATIENTS DISCUSS	
THE COSTS OF THEIR CARE WITH THEIR HEALTH CARE PROVIDERS AND	
INCORPORATE CONSIDERATIONS OF FINANCIAL BURDEN IN THE DECISION-MAKING	

Name of the organization  PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
PROCESS. OPEN, HONEST CONVERSATIONS ARE MORE IMPORTANT AND RELEVANT TO	
ASSESSING TREATMENT OPTIONS AND HELPING PATIENTS CHOOSE AND REMAIN ON	
THEIR TREATMENT PLANS.	
IN 2017, THE ROBERT WOOD JOHNSON FOUNDATION FUNDED EIGHT DIVERSE	
INVESTIGATORS TO DO EXPLORATORY RESEARCH ON BARRIERS AND OPPORTUNITIES	
THAT EXIST FOR FACILITATING COST OF CARE DISCUSSIONS AND INTEGRATING	
THEM INTO THE CLINICAL WORKFLOW. THIS FUNDING SUPPORTED PAF'S PROJECT,	
"RAISING AWARENESS OF THE IMPORTANCE OF AND FACILITATING COST-OF-CARE	
DISCUSSIONS IN HEALTH CARE". AS A FOLLOW UP TO THESE ACTIVITIES, RWJF	
FUNDED SEVERAL ORGANIZATIONS, INCLUDING PAF TO DEVELOP INNOVATIVE MEANS	
OF DISSEMINATING THESE FINDINGS AND RAISING AWARENESS OF THE IMPORTANCE	
OF COST OF CARE DISCUSSIONS IN HEALTH CARE. PAF, IN COLLABORATION WITH	
NPAF, DEVELOPED A WEBSITE FOR THIS PURPOSE, SPONSORED A SERIES OF	
WEBINARS ON COST OF CARE RELATED TOPICS, DEDICATED ITS POLICY	
CONSORTIUM TO COST OF CARE RELATED ISSUES.	
PATIENT EDUCATION & EMPOWERMENT	
LASTLY, PAF EXTENDS THE IMPACT OF ITS ONE-TO-ONE CASE MANAGEMENT	
SERVICES THROUGH THE DEVELOPMENT AND DELIVERY OF PATIENT EDUCATION AND	
EMPOWERMENT TOOLS FOCUSED ON PROVIDING ACTIONABLE ADVICE AND GUIDANCE	
TO HEALTHCARE CONSUMERS TO IMPROVE THEIR EVERYDAY EXPERIENCE WITH	
INSURANCE AND TO ENCOURAGE PATIENT'S ENGAGEMENT IN THE HEALTHCARE	
SYSTEM. EACH YEAR, PAF CREATES, MAINTAINS AND DISTRIBUTES A WIDE ARRAY	
OF PATIENT EDUCATION MATERIALS AND ONLINE TOOLS, IN PRINTED AND	
ELECTRONIC FORM. PAF'S EDUCATIONAL PORTFOLIO COVERS A BROAD RANGE OF	
TOPICS, AVAILABLE IN A VARIETY OF FORMATS, TO MEET THE NEEDS AND	
PREFERENCES OF MULTIPLE AUDIENCES, INCLUDING PATIENTS, CAREGIVERS AND	
PROFESSIONALS INCLUDING THOSE WHO INTERACT DIRECTLY WITH THE FOUNDATION	
REQUESTING ASSISTANCE AS WELL AS THE GENERAL PUBLIC VISITING OUR	Onto the O (Farmy 000 or 000 F7) (0040)

Name of the organization PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
WEBSITE AND CONNECTING WITH PAF. PAF'S PATIENT EDUCATION MATERIALS ARE	
ROUTINELY UTILIZED BY OTHER ORGANIZATIONS AND FACILITIES WHO SHARE THEM	
WITH THEIR PATIENTS. THE FOUNDATION MAINTAINS AN EXTENSIVE LIBRARY OF	
PAF AUTHORED PATIENT EDUCATIONAL PUBLICATIONS, AS WELL AS A CULTIVATED	
GROUP OF MATERIALS FROM OTHER INDUSTRY EXPERTS, ALL OF WHICH ARE	
AVAILABLE FREE OF CHARGE TO PATIENT.	
DURING FY2018/2019, THE FOUNDATION'S PATIENT EDUCATION AND EMPOWERMENT	
TEAM CONTINUED ITS'S PATIENT INSIGHT AND REVIEWER PANEL, A MECHANISM	
THROUGH WHICH FEEDBACK AND SUPPORT ON EDUCATIONAL PROJECTS OF ALL KINDS	
IS OBTAINED IN A SYSTEMATIC AND RELIABLE MANNER FROM PATIENTS LIVING	
WITH CERTAIN DISEASES TO EVALUATE THE EFFECTIVENESS OF PAF'S	
EDUCATIONAL MATERIALS AND TOOLS FROM A PATIENT PERSPECTIVE. FURTHER,	
THIS FY PAF DEVELOPED 17 EDUCATIONAL PUBLICATIONS, PUBLISHED 11 WEB	
ARTICLES, DEVELOP AND RELEASED 9 NEW PATIENT EMPOWERMENT SERIES	
WEBINARS, LAUNCHED 4 NEW EDUCATIONAL PROJECTS AND COMPLETED	
ENHANCEMENTS TO 4 EXISTING PROJECTS, INCLUDING THE NEWLY DESIGNED,	
EASIER TO NAVIGATE, MOBILE-FRIENDLY ORGANIZATIONAL WEBSITE,	
WWW.PATIENTADVOCATE.ORG .	
PAF NATIONAL FINANCIAL RESOURCE DIRECTORY	
"TSERS COMPLETED 33,006 ELECTRONIC SEARCHES FOR RESOURCES	
"01,204,863 MATCHING RESOURCES WERE PROVIDED TO USERS, A 15% INCREASE	
FROM LAST YEAR	
"690 RESOURCES ADDED, 1090 RESOURCES UPDATED, 285 RESOURCES	
DEACTIVATED BY PAF STAFF	
"ØSERS SEARCHED FOR FINANCIAL ASSISTANCE MOST FREQUENTLY, FOLLOWED BY	
MEDICAL BILL ASSISTANCE, CHARITABLE COPAYMENT ASSISTANCE, UTILITY,	
TRANSPORTATION, AND HOUSING/LODGING ASSISTANCE	
NEW PATIENT EDUCATION PUBLICATIONS AND TOOLS	Onto the O (Farmy 000 or 000 F7) (0040)

Name of the organization PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
"DEVELOPMENT OF "MIGRAINE MATTERS" EDUCATIONAL SYNDICATION TOOL FOR	
USE BY PATIENTS SUFFERING WITH MIGRAINES AND THOSE NON-PROFIT	
ORGANIZATIONS SUPPORTING THEM.	
"DEVELOPED MULTIPLE PATIENT EMPOWERMENT ONE PAGERS ON A RANGE OF	
TOPICS FOR USE BY PATIENTS SUFFERING WITH MIGRAINES	
"@REATION OF THE ONLINE RESOURCE DIRECTORY FOR METASTATIC BREAST	
CANCER PATIENTS	
"@UBLISHED "TAKING THE LEAD WHEN IT COMES TO YOUR BREAST CANCER", AN	
ADDITION TO THE NAVIGATING BREAST CANCER RESOURCE LIBRARY	
"@RODUCED & DISTRIBUTED THE HEART VALVE CARELINE PATIENT STORY VIDEO	
DURING FY2018/2019, MEMBERS OF THE FOUNDATION'S STAFF CONDUCTED,	
PARTICIPATED IN AND HOSTED EDUCATIONAL OUTREACH AT THE LOCAL, REGIONAL	
AND NATIONAL LEVELS WITH THE GOAL OF EDUCATING THE GENERAL PUBLIC,	
NONPROFIT ORGANIZATIONS AND MEMBERS OF THE HEALTHCARE COMMUNITY WHO	
SUPPORT PATIENTS ABOUT THE SERVICES AND EDUCATIONAL MATERIALS OFFERED	
BY THE FOUNDATION AND THE CHALLENGES FACING PATIENTS AS THEY NAVIGATE	
THEIR TREATMENT JOURNEY. THIS OUTREACH WAS, IN SOME CASES, TARGETED TO	
A SPECIFIC POPULATION THAT IS KNOWN TO BE CONSIDERED DISPARATE IN	
HEALTHCARE ACCESS AND DISEASE OUTCOMES DATA. IN FY2018/2019, THE	
FOUNDATION ATTENDED 119 OUTREACH EVENTS, A 47% INCREASE FROM PRIOR	
YEAR, AND DISTRIBUTED NEARLY 7500 EDUCATIONAL PUBLICATIONS THROUGH	
THESE EVENTS.	
SCHOLARSHIP FOR SURVIVORS PROGRAM	
DURING THE FOUNDATION'S DAILY INTERACTIONS WITH PATIENTS, THE STAFF	
OFTEN INTERFACE WITH PATIENTS WHO EITHER THEMSELVES OR A LOVED ONE HAS	
EXPERIENCED THE IMPACT OF A CHRONIC ILLNESS OR LIFE-THREATENING DISEASE	
ON ONE'S POST- SECONDARY EDUCATION. IN 2000, THE SCHOLARSHIP FOR	
SURVIVORS PROGRAM WAS ESTABLISHED TO HONOR THESE INDIVIDUALS BY	Schedule O (Form 990 or 990-F7) (2018

Name of the organization  PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
OFFERING EDUCATIONAL SCHOLARSHIPS TO INDIVIDUALS WHO HAVE SUFFERED (OR	-
ARE SUFFERING) A LIFE-THREATENING DISEASE OR CHRONIC CONDITION. THESE	
STUDENTS HAVE, DESPITE THEIR DISEASE/CONDITION, EXCELLED ACADEMICALLY,	
SERVED THE COMMUNITY, AND DESIRE TO PURSUE A SECONDARY EDUCATION.	
DONORS GIVING DURING SILENT AND LIVE AUCTIONS AT THE FOUNDATION'S 18TH	
ANNUAL A PROMISE OF HOPE AFFAIR, AS WELL AS A FOUNDATION STAFF LED	
COMMUNITY FUNDRAISING INITIATIVE, HELPED MAKE IT POSSIBLE TO CONTINUE	
EXPANDING THE NUMBER OF STUDENTS SUPPORTED THROUGH THE SCHOLARSHIP FOR	
SURVIVORS PROGRAM FROM TWENTY TO TWENTY-FIVE FOR THE 2019-2020 ACADEMIC	
YEAR. TO DATE, THE FOUNDATION HAS AWARDED 113 SCHOLARSHIPS TOTALING	
OVER \$640,000	
CONTINUED LATER IN SCHEDULE O (C).	
FORM 990, SCH A, PART II, SECTION C, LINE 17A, FACTS AND CIRCUMSTANCES TEST	
CONTINUATION FROM SCHEDULE O (C).	
PUBLIC SUPPORT PERCENTAGE	
THE FOUNDATION'S CUMULATIVE PUBLIC SUPPORT PERCENTAGE THROUGH JUNE 30,	
2018 IS 19.77%, WHICH IS ABOVE THE MINIMUM AMOUNT OF 10% AT WHICH FACTS	
AND CIRCUMSTANCES WILL BE CONSIDERED BY THE IRS IN DETERMINING THE	
FOUNDATION'S ONGOING STATUS AS A PUBLIC CHARITY. PAF'S ONGOING	
OPERATIONS, GOVERNING STRUCTURE AND BROAD FUNDRAISING ACTIVITIES	
PRESENT A VERY STRONG CASE IN SUPPORT OF ITS ONGOING CLASSIFICATION AS	
A PUBLIC CHARITY. THESE FACTS AND CIRCUMSTANCES INCLUDE THE FOLLOWING:	
1. THE FOUNDATION MAINTAINS ITS INDEPENDENCE FROM ITS DONORS BOTH	
OPERATIONALLY AND FROM A GOVERNANCE PERSPECTIVE. DONORS TO PAF DO NOT	
HAVE INFLUENCE OR CONTROL OVER THE FOUNDATION, ITS OPERATIONS OR ITS	
PROGRAMMING. IT IS IMPORTANT TO NOTE THAT, BY ITS' VERY NATURE, THE	
CO-PAY RELIEF PROGRAM, TO WHICH CHARITABLE DONATIONS ARE MADE THAT	oodula 0 /Farra 000 ar 000 F7\ /0040\

Name of the organization  PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
EFFECT PAF'S PUBLIC SUPPORT PERCENTAGE THE GREATEST, IS REQUIRED TO BE	
INDEPENDENTLY OPERATED, WITHOUT THE INFLUENCE OR CONTROL OF ITS DONORS	
PER GUIDANCE PROVIDED BY THE OFFICE OF INSPECTOR GENERAL (OIG) IN ITS	
OPINION 04-15. PAF HAS A DEEP COMMITMENT TO COMPLIANCE WITH ITS OIG	
OPINION, AS IS EVIDENCED BY ITS ORGANIZATIONAL COMPLIANCE PROGRAM AND	
ONGOING OUTCOMES OF BOTH INTERNAL AND EXTERNAL ANNUAL REVIEWS AND	
AUDITS.	
2. PAF SEEKS, AND SUCCESSFULLY SECURES, FUNDING FOR ALL ITS PROGRAMS	
FROM A MULTITUDE OF SOURCES INCLUDING GOVERNMENTAL AGENCIES, OTHER	
PUBLIC CHARITIES, CORPORATIONS AND FROM THE GENERAL PUBLIC.	
3. PAF'S EXECUTIVE BOARD OF DIRECTORS IS COMPRISED OF MEMBERS WITH	
DIVERSE PROFESSIONAL BACKGROUNDS, REPRESENTING THE INTERESTS OF THE	
CHRONICALLY AND CRITICALLY ILL SEGMENT OF THE GENERAL PUBLIC SERVED BY	
PAF. THE MEMBERS OF THE PAF BOARD OF DIRECTORS HAVE EXPERTISE IN THE	
FIELDS OF HEALTHCARE ADMINISTRATION, CLINICAL PRACTICE AND RESEARCH,	
DIRECT PATIENT CARE, NON-PROFIT MANAGEMENT, GOVERNMENT, PATIENT	
ADVOCACY, HEALTH INSURANCE, TECHNOLOGY AND LAW; WHEN COMBINED, THE	
MEMBERS CLEARLY REPRESENT A BROAD CROSS SECTION OF THE VIEWS AND	
INTERESTS OF THE COMMUNITY/PUBLIC.	
4. ALL VOTING MEMBERS OF THE PAF BOARD OF DIRECTORS ARE INDEPENDENT PER	
THE DIRECTOR'S INDEPENDENCE TEST, BASED ON THE IRS TEST FOR	
INDEPENDENCE THAT IS USED TO DETERMINE THE INDEPENDENCE OF EACH MEMBER	
OF THE BOARD OF A CHARITABLE ORGANIZATION. THE FOUNDATION'S BOARD DOES	
NOT INCLUDE ANY EMPLOYEE OR BOARD MEMBERS OF A DONOR ORGANIZATION,	
THUS, ELIMINATING THE INFLUENCE OF A DONOR FROM THE GOVERNING BODY.	
5. THE FOUNDATION'S SUPPORT AND SERVICES BROADLY BENEFIT THE GENERAL	
PUBLIC, SPECIFICALLY THOSE DIAGNOSED AND LIVING WITH CHRONIC AND	
CRITICAL DISEASES, THEIR FAMILIES AND CARE TEAMS. PAF HAS A	

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Name of the organization PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
LONGSTANDING, DEMONSTRATED HISTORY OF PROVIDING ROBUST CASE MANAGEMENT	
SERVICES, PATIENT/PUBLIC EDUCATION AND THE PROVISION OF FINANCIAL	
SUPPORT FOR PHARMACEUTICAL CO-PAYMENTS THROUGH ITS CPR PROGRAM;	
CONTINUOUSLY FUNDRAISING TO AN EVER EXPANDING AND CHANGING DONOR BASE	
TO FUND THE PATIENT PROGRAMMING EACH YEAR.	
FACTS AND CIRCUMSTANCES SUPPORTING QUALIFICATION AS A PUBLICLY	
SUPPORTED ORGANIZATION	
1.ATTRACTION OF PUBLIC SUPPORT & INDEPENDENCE	
PAF IS ORGANIZED AND OPERATED IN A MANNER THAT FACILITATES AND ATTRACTS	
NEW AND ADDITIONAL PUBLIC AND GOVERNMENTAL SUPPORT, AS WELL AS SUPPORT	
FROM OTHER PUBLIC CHARITIES AND CORPORATIONS ON A CONTINUOUS BASIS.	
THIS IS EVIDENCED BY THE PUBLIC SUPPORT PERCENTAGE THAT PAF HAS	
MAINTAINED OVER THE COURSE OF ITS HISTORY AND THE NUMBER AND DIVERSITY	
OF DONORS TO THE FOUNDATION. PAF HAS A POLICY OF SEEKING AND SECURING	
CHARITABLE DONATIONS FROM A MULTITUDE OF SOURCES FOR ALL ITS PROGRAMS,	
INCLUDING CASE MANAGEMENT, PATIENT EDUCATION AND EMPOWERMENT PROGRAMS,	
HEALTH EQUITY INITIATIVES, AND FINANCIAL ASSISTANCE PROGRAMS INCLUDING	
ITS FINANCIAL AID FUNDS (FAF) AND ITS CO-PAY RELIEF (CPR) PROGRAM AS	
OUTLINED IN OIG ADVISORY OPINION 04-15. PAF HAS BEEN SUCCESSFUL IN	
SECURING BROAD SUPPORT FROM A MYRIAD OF SOURCES, EXPANDING ITS BASE OF	
SUPPORT EACH YEAR. PAF DOES NOT HAVE A PERPETUAL SOURCE OF REVENUE	
SUCH AS PERMANENT ENDOWMENT FROM WHICH INVESTMENT INCOME MIGHT SUPPORT	
THE ORGANIZATION, AS IS THE CASE WITH MOST PRIVATE FOUNDATIONS, RATHER,	
THE FOUNDATION'S LEADERSHIP, AND THOSE STAFF CHARGED WITH FUNDRAISING	
ACTIVITIES, ARE RESPONSIBLE FOR SECURING SUPPORT SUFFICIENT ENOUGH TO	
SUPPORT THE FOUNDATION'S PROGRAM SERVICES FOR THE GENERAL PUBLIC EACH	
YEAR.	
THE FOUNDATION EMPLOYS A FULL TIME PROGRAM DEVELOPMENT STAFF OF FIVE	

Name of the organization  PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
(5) WHOM, IN PARTNERSHIP WITH THE CEO AND BOARD OF DIRECTORS, IS	
RESPONSIBLE FOR DEVELOPING AND EXECUTING MULTIFACETED FUNDRAISING PLANS	
ALIGNED WITH THE MISSION OF THE FOUNDATION OF PROVIDING SUSTAINED CASE	
MANAGEMENT, FINANCIAL SUPPORT AND EDUCATION TO THE UN- AND UNDER-	
INSURED, FINANCIALLY DISADVANTAGED POPULATION IN OUR NATION. THE	
PROGRAM DEVELOPMENT TEAM WORKS TO IDENTIFY AND RESPOND TO FUNDING	
OPPORTUNITIES FOR THE FOUNDATION FROM ALL GOVERNMENT, BUSINESS AND	
NON-PROFIT SECTORS. IN FY2018/2019, THE PROGRAM DEVELOPMENT STAFF	
SUBMITTED 321 GRANTS AND FACILITATED FUNDRAISING CAMPAIGNS TO THE	
GENERAL PUBLIC. THIS REPRESENTS A 37% INCREASE IN GRANT SUBMISSIONS AS	
COMPARED TO FY2017/2018.	
OVER THE LAST FIVE YEARS OF OPERATION PAF'S MISSION HAS BEEN SUPPORTED	
BY 1597 DONORS ACROSS ALL SOURCES OF CHARITABLE DONATIONS. IN	
FY2018/2019, PAF RECEIVED CONTRIBUTIONS FROM 621 DONORS INCLUDING	
SUPPORT FROM INDIVIDUALS, CORPORATIONS AND CORPORATE FOUNDATIONS,	
GOVERNMENT AGENCIES AND NON-PROFIT ORGANIZATIONS.	
FURTHER IN 2018/2019, PAF RECEIVED DONATIONS OF SUPPORT FROM	
TWENTY-SEVEN (27) NON-PROFIT ORGANIZATIONS, ALL 501C3 PUBLIC CHARITIES	
AND PRIVATE FOUNDATIONS, OF WHICH 9 WERE NEW DONORS. THESE	
ORGANIZATIONS FUNDED GRANTS TO PAF IN SUPPORT OF ITS CASE MANAGEMENT,	
PATIENT EDUCATION, FINANCIAL AID FUNDS AND CO-PAY RELIEF PROGRAM.	
GRANT SUPPORT FROM NON-PROFIT ORGANIZATIONS REPRESENTED THE MAJORITY OF	
FUNDING FOR THE PAF CASE MANAGEMENT PROGRAMS. IN FY2018/2019, PAF	
CONTINUED ITS' RELATIONSHIP WITH ALS ASSOCIATION TO PROVIDE PATIENT	
EDUCATION AROUND INSURANCE BENEFITS AND AMERICAN CANCER SOCIETY,	
PROVIDING CASE MANAGEMENT SUPPORT TO PATIENTS CALLING ACS FOR HELP.	
LIVESTRONG FOUNDATION PARTNERED WITH PAF TO PROVIDE ITS CANCER	0.h.h.h. 0./F 000 000 F7\/0040

Name of the organization  PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
NAVIGATION AND FERTILITY ASSISTANCE PROGRAMMING AND THE DONNA	
FOUNDATION CONTINUED THEIR SUPPORT OF CASE MANAGEMENT AND FINANCIAL AID	_
FUND PROGRAMS SERVING BREAST CANCER PATIENTS. ZERO - THE END OF	
PROSTATE CANCER EXPANDED ITS PARTNERSHIP PROGRAM WITH PAF, SERVING	
PROSTATE CANCER PATIENTS WITH CASE MANAGEMENT SERVICES ALSO. PAF'S	
LUPUS INITIATIVE WAS SUPPORTED BY THE AMERICAN COLLEGE OF RHEUMATOLOGY.	
IN A NEWLY LAUNCHED EMPLOYER-SPONSORED PATIENT SUPPORT PROGRAM, FLORIDA	_
ALLIANCE FOR HEALTHCARE VALUE, AN ALLIANCE OF THE STATE'S BIGGEST	
EMPLOYERS, DONATED TO SUPPORT THE CANCER NAVIGATION PROGRAM, A	
PROACTIVE INSURANCE AND EMPLOYER BENEFIT CASE MANAGEMENT FOR THEIR	
EMPLOYEES. PAF SECURED SPONSORSHIPS AND SOLD TICKETS FOR ITS BLACK-TIE	
FUNDRAISER, PROMISE OF HOPE AFFAIR, IN FEBRUARY 2019, ATTENDED BY MORE	
THAN 300 ATTENDEES WHO SUPPORTED PAF AT THE EVENT AS WELL THROUGH LIVE	
AND SILENT AUCTIONS.	
PAF MAINTAINS, ON ITS PUBLIC WEBSITES, (WWW.PATIENTADVOCATE.ORG AND	
WWW.COPAYS.ORG ), DONATION PAGES THAT THE GENERAL PUBLIC USES TO MAKE	
DONATIONS TO THE FOUNDATION. PAF DEVELOPMENT TEAM DESIGNED AND	
LAUNCHED DEDICATED CAMPAIGNS WITHIN DISEASE COMMUNITIES: ONCOLOGY,	
NEUROLOGY, CARDIOLOGY, VIROLOGY, IMMUNOLOGY, PULMONOLOGY, AND RARE	
DISEASE. IN FY2018/2019, PAF DEVELOPMENT TEAM DESIGNED AND LAUNCHED	
THE "TRANSFORM A PATIENT'S LIFE", A DIY FUNDRAISING PLATFORM FOR	
ONGOING, ONLINE PEER-TO-PEER FUNDRAISING CAMPAIGNS.	
FURTHER, PAF MAINTAINS CLEAR INDEPENDENCE OF OPERATIONS OF ITS PROGRAMS	
SO TO ENSURE THEY ARE DESIGNED AND OPERATED IN A MANNER THAT ADDRESSES	
THE NEEDS OF CHRONICALLY AND CRITICALLY ILL PATIENTS IN THE GENERAL	
POPULATION AS SUPPORTED BY PAF PATIENT NEEDS DATA. PAF INDEPENDENTLY,	
AND WITHOUT DONOR INFLUENCE OR CONTROL, IDENTIFIES THE NEED FOR, AND	
DEFINES AND ESTABLISHES THE OPERATIONAL PARAMETERS FOR, EACH OF ITS	hadula O (Faura 000 au 000 F7) (0040)

Name of the organization  PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
DISEASE SPECIFIC FUNDS IN THE CPR PROGRAM CONSISTENT WITH ITS OIG	
ADVISORY OPINION, 04-15, AS MODIFIED AND ALL PUBLISHED OIG GUIDANCE	
THAT IS APPLICABLE TO CHARITABLE PATIENT ASSISTANCE PROGRAMS. PAF	
ALSO IDENTIFIES THE NEED FOR, DEFINES AND ESTABLISHES THE OPERATIONAL	
PARAMETERS FOR ITS CASE MANAGEMENT PROGRAMMING, SMALL GRANT PROGRAMS	
AND PUBLIC/PATIENT EDUCATION PROGRAMS, FREE FROM DONOR INFLUENCE OR	
CONTROL.	
CONTINUED LATER IN SCHEDULE O (D).	
FORM 990, SCH A, PART II, SECTION C, LINE 17A, FACTS AND CIRCUMSTANCES TEST	
CONTINUATION FROM SCHEDULE O (D).	
THE PAF BOARD OF DIRECTORS ADOPTED THE CHARITABLE PATIENT ASSISTANCE	
PROGRAM (CPAP) CODE OF ETHICS THAT WAS DRAFTED IN 2014-2015 BY A	
COLLECTION OF ORGANIZATIONS WHO ALL PROVIDE CHARITABLE PATIENT	
ASSISTANCE SIMILAR TO THAT PROVIDED BY PAF THROUGH ITS CO-PAY RELIEF	
PROGRAM. THIS INITIATIVE WAS LED BY PAF AND MANAGED BY REGULATORY	
COUNSEL FROM WASHINGTON, DC. PAF HAS A GOVERNANCE COMMITTEE OF THE	
BOARD OF DIRECTORS. ADOPTION OF THIS VOLUNTARY CODE FURTHER	
DEMONSTRATES PAF'S COMMITMENT TO COMPLIANCE AND INDEPENDENCE FROM DONOR	
INFLUENCE.	
ARENT FOX, LLP, WHO ARE EXPERTS IN REGULATORY COMPLIANCE, SPECIALIZING	
IN COMPLIANCE PROGRAMS RELATIVE TO PATIENT ASSISTANCE PROGRAMS, PROVIDE	
MANAGEMENT OF PAF'S ORGANIZATIONAL COMPLIANCE PROGRAM, AS WELL AS SERVE	
AS COMPLIANCE COUNSEL. ALL PROGRAMS OPERATED BY PAF, INCLUDING CPR, ARE	
MONITORED AND EVALUATED AS PART OF THE COMPLIANCE PROGRAM, AS DEFINED	
IN THE COMPLIANCE CHARTER. THE PROGRAM IS DESIGNED TO ASSIST THE	
FOUNDATION IN PREVENTING, DETECTING, AND RESPONDING TO ILLEGAL,	
IMPROPER, AND UNETHICAL CONDUCT, SERVING AS A PROCEDURAL FRAMEWORK FOR	

Name of the organization  PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
ENHANCING AND MONITORING COMPLIANCE WITH APPLICABLE LAW, REGULATION,	
THE PAF CODE OF CONDUCT, THE CHARITABLE PATIENT ASSISTANCE PROGRAM CODE	
OF ETHICS AND THE FOUNDATION'S POLICIES AND PROCEDURES.	
THE COMPLIANCE PROGRAM IS BASED ON THE ELEMENTS OF AN EFFECTIVE	
COMPLIANCE PROGRAM SET FORTH IN THE FEDERAL SENTENCING GUIDELINES	
MANUAL AND APPLICABLE DEPARTMENT OF HEALTH AND HUMAN SERVICES OFFICE OF	
INSPECTOR GENERAL GUIDANCE. KEY PROGRAM GOVERNANCE POLICIES AND	
PROCEDURES INCLUDE:	
1.@OMPLIANCE PROGRAM OVERVIEW	
2.GOVERNANCE AND COMPLIANCE COMMITTEE CHARTER	
3.@OMPLIANCE COMMITTEE MEMBERSHIP CRITERIA	
4. PAF ORGANIZATIONAL CODE OF CONDUCT	
5.@ONFLICTS OF INTEREST POLICY AND PROCEDURE FOR OFFICERS, EMPLOYEES,	
SUBCONTRACTORS AND AGENTS	
6. POLICY ON DEVELOPMENT OF ANNUAL AUDITING AND MONITORING WORK PLAN	
7.@OMPLIANCE REPORTING AND NON-RETALIATION POLICY AND PROCEDURE	
8. BACKGROUND CHECK POLICY	
9.@TAFF AND BOARD OF DIRECTORS COMPLIANCE TRAINING	
10. ESTABLISHMENT OF AN ANONYMOUS HOTLINE FOR EMPLOYEES TO REPORT	
CONCERNS	
ANNUAL COMPLIANCE TRAINING WAS DELIVERED TO THE PAF EXECUTIVE BOARD OF	
DIRECTORS IN NOVEMBER 2018 AND THE ENTIRE PAF STAFF RECEIVED THE ANNUAL	
TRAINING IN AUGUST 2018. THESE TRAININGS INCLUDED A CLEAR OVERVIEW OF	
THE AKS AND CIVIL MONETARY PENALTIES LAW AND THEIR APPLICABILITY TO PAF	
AND THE CPR PROGRAM. ALL NEW HIRES, INCLUDING TEMPORARY STAFF, RECEIVE	
THE TRAINING DURING THE FIRST TWO DAYS OF EMPLOYMENT.	
FINALLY, TO ENSURE COMPLIANT COMMUNICATIONS WITH DONORS AND CLEARLY	
ARTICULATE PAF'S INDEPENDENCE OF OPERATIONS, PAF, IN COLLABORATION WITH	

Name of the organization  PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
THE PAF COMPLIANCE COUNSEL, MAINTAINS THE DONOR COMMUNICATION, FUND	
DEVELOPMENT AND MANAGEMENT STANDARD OPERATING PROCEDURES AND	
ACCOMPANYING TEMPLATES. THIS MANUAL, AND ASSOCIATED ANNUAL MANDATORY	
TRAINING, DELIVERED IN DECEMBER 2018, PROVIDES GUIDELINES AND	
PROCEDURES RELATIVE TO KEY AREAS OF DONOR INTERACTION & OPERATIONAL	
DESIGN DECISIONS.	
2. SOURCES OF SUPPORT	
PAF HAS BEEN SUCCESSFUL IN PROCURING SUBSTANTIAL CHARITABLE	
CONTRIBUTIONS FROM A DIVERSITY OF SOURCES INCLUDING THE GENERAL PUBLIC,	
GOVERNMENTAL AGENCIES, OTHER 501(C) 3 PUBLIC CHARITIES, RESEARCH &	
ACADEMIC INSTITUTIONS, PRIVATE FOUNDATIONS AND CORPORATE DONORS. OVER	
THE PAST 5 YEARS, PAF HAS RECEIVED GRANTS, COOPERATIVE AGREEMENTS	
AND/OR CHARITABLE CONTRIBUTIONS FROM 1597 ORGANIZATIONS AND INDIVIDUALS	
INCLUDING, BUT NOT LIMITED TO, THE FOLLOWING:	
"@ONATING 501(C)3 CHARITABLE ORGANIZATIONS INCLUDE:	
"ALLIANCE FOR AGING RESEARCH	
"ALS ASSOCIATION	
"AMERICAN CANCER SOCIETY	
"AMERICAN COLLEGE OF RHEUMATOLOGY	
"APLASTIC ANEMIA AND MDS INTERNATIONAL FOUNDATION	
"AVON BREAST CANCER CRUSADE, LLC	
"AVON FOUNDATION	
"BAY AREA CANCER CONNECTIONS	
"BOSHWAY FOUNDATION	
"BREAKAWAY FROM CANCER	
"@REAST CANCER RESEARCH FOUNDATION OF ALABAMA	
"@ANCER SUPPORT COMMUNITY	

Name of the organization PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
"@AN DO MULTIPLE SCLEROSIS	
"@HANGELAB SOLUTIONS	
"@OALITION FOR HEADACHE AND MIGRAINE PATIENTS	
"@ONQUER CANCER FOUNDATION	
"FIDELITY CHARITABLE GIFT FUND	
**PLORIDA ALLIANCE FOR HEALTHCARE VALUE	
"FRIENDS OF CANCER RESEARCH	_
"GOODCOIN FOUNDATION	_
"@UIDESTAR.ORG	
"REALTH PHILANTHROPY SERVICES GROUP LLC	_
"TOWA CANCER CONSORTIUM	
"GUSTGIVE	
"RINGS CARE FOUNDATION	
"@ANCASTER RED ROSE CHAPTER ONS	
"ŒEUKEMIA & LYMPHOMA SOCIETY	
"LIVESTRONG FOUNDATION	
"MOCAL INDEPENDENT CHARITIES OF AMERICA	
"LONG ISLAND COMMUNITY FOUNDATION	
"Qungevity foundation	
MORGAN STANLEY GLOBAL IMPACT FUNDING TRUST	
MOVEMBER FOUNDATION	
MSHO FOUNDATION	
"MATIONAL COMPREHENSIVE CANCER NETWORK, INC.	
"MATIONAL HEALTH COUNCIL	
"METWORK FOR GOOD	
"ØRANGE COUNTY'S UNITED WAY	
**PANCREATIC CANCER ACTION NETWORK	
"@AYPAL CHARITABLE GIVING FUND	

Name of the organization  PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
"@ENINSULA COMMUNITY FOUNDATION OF VIRGINIA, INC.	•
"@HARMACY QUALITY ALLIANCE	
"@HRMA FOUNDATION	
"ROBERT WOOD JOHNSON FOUNDATION	
"&CHWAB CHARITABLE FUND	
"&ILICON VALLEY COMMUNITY FOUNDATION	
"&usan g. komen	
"THE BENEVITY COMMUNITY IMPACT FUND	
"THE DONNA FOUNDATION	
"THE WISHLIST FOUNDATION	
"@TIAA CHARITABLE INC.	
"ONITED WAY SALT LAKE	
**Wanguard Charitable	
"TALOGY FOUNDATION	
"@OURCAUSE LLC	
"ZERO - THE END OF PROSTATE CANCER	
"GOVERNMENTAL AGENCIES:	
"ŒENTERS FOR DISEASE CONTROL AND PREVENTION	
"@ITY OF MODESTO	
"@OMMONWEALTH OF VIRGINIA	
"@ORPORATIONS AND CORPORATE FOUNDATIONS	
Olgg donating corporations and corporate foundations	
Ø79 MADE DONATIONS IN FY2018/2019	
"ACADEMIC AND RESEARCH INSTITUTIONS & PRIVATE FOUNDATIONS	
"@EGIN AGAIN FOUNDATION	
"@COG-ACRIN MEDICAL RESEARCH FOUNDATION, INC	
**PRED HUTCHINSON CANCER RESEARCH CENTER	
"@AIGH PINES FOUNDATION	Sahadula O /Faura 000 au 000 F7) (0040)

Name of the organization PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
"INSTITUTE FOR ADVANCED STUDY	
"ŒNNIFER JAFF FOUNDATION	
"MAHAN FOUNDATION	
"QUINNIPIAC UNIVERSITY DEPT OF NURSING	
"RIVERSIDE HEALTH SYSTEM FOUNDATION	
"ROBERT WOOD JOHNSON FOUNDATION	
"SAINT LEO UNIVERSITY	
"SEATTLE CANCER CARE ALLIANCE	
"T.L. HANNA HIGH SCHOOL	
"THE JAMES P. & LESLIE K. MORLEY FAMILY CHARITABLE FUND	
"The wildflower foundation, inc.	
"ONIVERSITY OF CALIFORNIA, IRVINE	
"GENERAL PUBLIC	
ORECEIVED MEMORIAL, HONORARY AND GENERAL SUPPORT AND CONTRIBUTIONS	
FROM OVER 510 INDIVIDUALS IN FY2018/2019	
OMOSTED BLACK TIE GALA IN FEBRUARY 2019 ATTENDED BY OVER 300 GUESTS	
SUPPORTING THE EVENT, INCLUDING LIVE AND SILENT AUCTION	
ORECEIVED SUPPORT FROM MORE THAN 96 INDIVIDUAL DONORS AND 7 CORPORATE	
DONORS IN SUPPORT OF STAFF PARTICIPATION IN CRAWL N' CRAB 5K RACE IN	
2019, A 39% INCREASE IN INDIVIDUAL DONORS OVER THE PREVIOUS FISCAL	
YEAR.	
ORECEIVED DONATIONS FROM OVER 1320 INDIVIDUALS OVER THE PAST 5 YEARS	
IN FY2018/2019, PAF RECEIVED CONTRIBUTIONS FROM OVER 620 DONORS	
INCLUDING SUPPORT FROM INDIVIDUALS, CORPORATE PARTNERS AND FOUNDATIONS,	
GOVERNMENT AGENCIES AND NON-PROFIT ORGANIZATIONS.	
CONTINUED LATER IN SCHEDULE O (E).	

Name of the organization  PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
CONTINUATION FROM SCHEDULE O (D).	
3. REPRESENTATIVE GOVERNING BODY	
THE PAF EXECUTIVE BOARD OF DIRECTORS COMPRISED OF 14 VOTING MEMBERS,	
AND 3 NON-VOTING MEMBERS, ALL OF WHOM ARE NATIONALLY RECOGNIZED EXPERTS	
IN THE FIELDS OF HEALTHCARE ADMINISTRATION, CLINICAL PRACTICE AND	
RESEARCH, DIRECT PATIENT CARE, NON-PROFIT MANAGEMENT, GOVERNMENT/PUBLIC	
HEALTH, PATIENT ADVOCACY, HEALTH INSURANCE, TECHNOLOGY AND LAW. THE	
COMPOSITION OF THE BOARD IS A LIVING DEMONSTRATION TO PAF'S COMMITMENT	
REPRESENTING THE BROAD INTEREST, AND UNIQUE PERSPECTIVES, OF THE	
GENERAL PUBLIC AND TO GOVERN THE OPERATIONS WITH A DIVERSE, YET	
UNIFIED, POINT OF VIEW THAT WILL ENABLE THE FOUNDATION TO EXECUTE	
MEANINGFUL PATIENT PROGRAMS, DESIGNED TO ADDRESS GAPS IN THE CURRENT	
HEALTHCARE ENVIRONMENT AND ATTRACT SUPPORT FROM A BROAD RANGE OF	
POTENTIAL DONORS. THE PAF EXECUTIVE BOARD OF DIRECTORS HOLDS FIDUCIARY	
RESPONSIBILITY AND MANAGES AND CONTROLS THE ORGANIZATION AND PROPERTY	
OF PAF TO THE EXTENT VESTED IN THEM BY THE PAF BYLAWS. IT IS THE	
RESPONSIBILITY OF THE BOARD TO ENSURE THE ORGANIZATION IS RUN IN A	
FISCALLY RESPONSIBLE MANNER AND THAT ALL PROGRAMS INITIATED AND	
DELIVERED BY PAF ARE GERMANE TO THE MISSION OF PAF. THE PAF BOARD OF	
DIRECTORS ASSESSES THE ORGANIZATIONS PERFORMANCE AND EFFECTIVENESS AND	
DETERMINES FUTURE ACTIONS REQUIRED, IF ANY, TO ACHIEVE ITS MISSION.	
THE BOARD OF DIRECTORS STRUCTURE ALSO HAS SEVEN (7) SUBCOMMITTEES THAT	
INCLUDE: EXECUTIVE COMMITTEE, COMPLIANCE COMMITTEE, FINANCE & AUDIT	
COMMITTEE, COMPENSATION AND BENEFITS COMMITTEE, PROGRAM COMMITTEE,	
NOMINATING COMMITTEE AND BUILDING AND GROUNDS COMMITTEE. THE FULL	
BOARD OF DIRECTORS MEETS THREE (3) TIMES PER YEAR, TWICE IN PERSON AND	
ONCE VIA CONFERENCE CALL TO BE BRIEFED ON THE ACTIVITIES OF THE	
FOUNDATION INCLUDING PROGRAM INITIATIVES AND OUTCOMES, FINANCIALS AND	shortista O (Faura 000 au 000 FZ) (0040)

Name of the organization PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
OVERALL ORGANIZATIONAL GROWTH AND FUNCTIONALITY. THE FULL BOARD IS	
ALSO SUPPLIED WITH SUPPLEMENTAL ORGANIZATIONAL IMPACT REPORTS TWICE PER	
YEAR AS WELL AS THE ANNUAL IMPACT REPORT, WHICH IS ALSO MADE PUBLICLY	
AVAILABLE. THE FINANCE COMMITTEE IS SUPPLIED WITH FINANCIAL REPORTS ON	
A REGULAR BASIS FOR REVIEW AND COMMENT AND THE FULL EXECUTIVE BOARD	
RECEIVES A FULL FINANCIAL REPORTING PACKAGE ON A BIANNUAL BASIS.	
THE PAF EXECUTIVE BOARD IS A VERY KNOWLEDGEABLE ABOUT THE HEALTHCARE	
AND BUSINESS ENVIRONMENTS AND SERVES AS ADVISORS TO PAF MANAGEMENT TO	
ENSURE THAT PAF PROGRAMMING IS MEETING THE NEEDS OF THE CHRONICALLY AND	
CRITICALLY ILL PATIENTS LIVING AMONG US IN THE GENERAL POPULATION.	
PAF'S COMPLIANCE PROGRAM REQUIRES THAT ALL BOARD OF DIRECTORS MEMBERS	
AGREE TO COMPLY WITH THE FOUNDATION'S CONFLICT OF INTEREST POLICY	
(COI), REQUIRING ANNUAL DISCLOSURE OF ANY REAL OR POTENTIAL CONFLICTS,	
AS WELL AS DISCLOSURE THROUGHOUT THE YEAR IF NEW REAL OR POTENTIAL	
CONFLICTS ARISE THROUGH THE COMPLETION OF THE COI DISCLOSURE FORM.	
FURTHER, ALL DIRECTORS AGREE TO COMPLETE FORM 990 DIRECTOR AND OFFICER	
DISCLOSURE STATEMENT, REQUIRING THE ANNUAL EVALUATION OF THE DIRECTOR'S	
INDEPENDENCE PURSUANT TO IRS REQUIREMENTS AND DEFINITION OF	
"INDEPENDENCE". IN 2018, THE PAF BOARD OF DIRECTOR'S VOTED TO ADOPT A	
CHANGE TO ITS BYLAWS REQUIRING THAT ALL CURRENT AND FUTURE VOTING	
MEMBERS OF THE PAF EXECUTIVE BOARD TO BE INDEPENDENT PER THE IRS	
DEFINITION OF INDEPENDENCE. PURSUANT TO THESE STANDARDS, ALL MEMBERS OF	
THE PAF BOARD OF DIRECTORS MEET THE INDEPENDENCE TEST AND AS SUCH, PAF	
HAS A FULLY INDEPENDENT BOARD OF DIRECTORS.	
PAF'S COMPLIANCE COMMITTEE OF THE BOARD OF DIRECTORS IS CHARGED WITH	
OVERSEEING, MONITORING, AND ENFORCING COMPLIANCE WITH BOARD STANDARDS	
OF CONDUCT AND DUTIES, INCLUDING, BUT NOT LIMITED TO COI, SELF-DEALING,	
CODE OF CONDUCT, CONFIDENTIALITY, AND COMPENSATION. THEY ARE CHARGED	
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Name of the organization  PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
WITH THE REVIEW AND DETERMINATIONS OF COI'S AND DIRECTOR'S INDEPENDENCE	
ANNUALLY AND, AS REQUIRED. ADDITIONAL PROVISIONS TO ENSURE	
INDEPENDENCE THAT HAVE BEEN ADOPTED BY PAF INCLUDE; THE DIRECTOR, NOR	
IMMEDIATE FAMILY MEMBER OF THE DIRECTOR, CAN BE A DONOR TO PAF'S CPR	
PROGRAM OR A DIRECTOR, OFFICER OR EMPLOYEE OF A DONOR TO PAF'S CPR	
PROGRAM; A DIRECTOR CANNOT BE A FORMER DIRECTOR, OFFICER OR EMPLOYEE OF	
A DONOR TO PAF'S CPR PROGRAM MAINTAINING AN ONGOING RELATIONSHIP WITH	
SUCH DONOR (VIA CONSULTING OR OTHERWISE); A DIRECTOR CANNOT BE AN	
IMMEDIATE FAMILY MEMBER OR FORMER DIRECTOR, OFFICER OR EMPLOYEE OF A	
DONOR TO PAF'S CPR PROGRAM AND SUCH IMMEDIATE FAMILY MEMBER MAINTAINS	
AN ONGOING RELATIONSHIP WITH SUCH DONOR (VIA CONSULTING OR OTHERWISE).	
THE COMMITTEE IN FY2018/2019 CONSISTED OF FIVE (5) INDEPENDENT MEMBERS	
OF THE PAF BOARD OF DIRECTORS.	
PAF'S BOARD DOES NOT INCLUDE ANY EMPLOYEE AND/OR BOARD MEMBERS OF A	
DONOR ORGANIZATION, THUS, ELIMINATING THE INFLUENCE OF A DONOR FROM THE	
GOVERNING BODY OF PAF. MOREOVER, NO DONOR HAS THE AUTHORITY TO APPOINT	
DIRECTORS TO THE PAF BOARD. IN THIS REGARD, PAF IS STRIKINGLY	
DIFFERENT FROM A PRIVATE FOUNDATION WHERE IT IS COMMONPLACE FOR THE	
GOVERNING BODY TO BE COMPRISED OF MAJOR CONTRIBUTORS, MEMBERS CHOSEN BY	
MAJOR CONTRIBUTORS AND/OR FAMILY MEMBERS AFFILIATED TO THE FOUNDATION,	
OR BOTH.	
4. AVAILABILITY OF PUBLIC FACILITIES OR SERVICES; PUBLIC PARTICIPATION	
IN PROGRAMS OR POLICIES	
PAF'S PROGRAMS ARE DESIGNED FOR, AND AVAILABLE TO, THE GENERAL PUBLIC	
AND THE ORGANIZATION'S OPERATIONAL MODELS SUPPORT BROAD AVAILABILITY OF	
AND ACCESS TO PAF'S PATIENT SERVICES INCLUDING CASE MANAGEMENT SUPPORT,	
FINANCIAL AID FUNDS, THE CO-PAY RELIEF PROGRAM, PATIENT EDUCATION AND	
EMPOWERMENT PROGRAMS AND HEALTH EQUITY PROGRAMMING. OVER THE COURSE	
832212 10-10-18	Schedule O (Form 990 or 990-EZ) (2018)

Name of the organization  PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
	31 1000317
OF THE ORGANIZATION'S HISTORY, PAF HAS CONTINUOUSLY OFFERED PATIENT	
SERVICE PROGRAMS TO THE PUBLIC. THERE HAS BEEN A GREAT DEAL OF TIME AND	
ENERGY DEDICATED TO THE PROMOTION OF THE PROGRAMS OFFERED BY PAF AS IT	
IS A KEY PRIORITY OF THE ORGANIZATION THAT THE PROGRAMS REACH ANYONE	
WHO NEEDS THEM. IN FY2018/2019, PAF SERVED OVER 136,000 PEOPLE, LIVING	
IN ALL 50 STATES AND US TERRITORIES, SUFFERING WITH 613 VARIOUS	
CHRONIC, DEBILITATING AND/OR CRITICAL DISEASES. REFERRALS INTO PAF	
PROGRAMS COME FROM THOUSANDS OF SOURCES, WITH OTHER CHARITABLE	
NON-PROFIT ORGANIZATIONS TOPPING THE LIST WITH THE GREATEST FREQUENCY	
OF REFERRALS, AS DOCUMENTED IN THE PAF PATIENT PROGRAM DATABASES. EACH	
PATIENT SERVED BY PAF NEEDED ASSISTANCE WITH ACCESS TO CARE AND	_
AFFORDABILITY ISSUES, INCLUDING COST OF LIVING CHALLENGES THAT THEY	
FACED DUE TO THEIR ILLNESS.	
PATIENTS ARE EDUCATED ABOUT THE AVAILABILITY OF THE PAF PROGRAMS	_
THROUGH MANY CHANNELS INCLUDING, BUT NOT LIMITED TO, MEDIA (EARNED AND	
PAID), OTHER NON-PROFIT, DISEASE SPECIFIC ORGANIZATIONS, PROVIDERS,	
PHARMACIES, SOCIAL WORKERS, FINANCIAL COUNSELORS, SOCIAL SERVICES,	_
GOVERNMENT AGENCIES AND OTHER PATIENTS SERVED PREVIOUSLY BY PAF. PAF	
UTILIZES VARIOUS PROMOTIONS AND EDUCATION ACTIVATES TO ENSURE THAT	
THERE IS BROAD AWARENESS IN THE GENERAL PUBLIC, AND AMONG THOSE	
HEALTHCARE STAKEHOLDERS CARING FOR THE SICK AND DISABLED LIVING IN	
SOCIETY, OF THE FOUNDATION'S PATIENT PROGRAMS INCLUDING, BUT NOT	
LIMITED TO:	
"REGULAR EMAIL COMMUNICATIONS TO THE PAF LIST SERVE; INCLUSIVE OF	
THOUSANDS OF PROVIDERS, PHARMACIES, NON-PROFIT ORGANIZATIONS, PATIENTS,	
FAMILIES AND CAREGIVERS WHO HAVE UTILIZED PAF PROGRAMS	
**DEVELOPMENT AND MAINTENANCE OF PAF AND CPR WEBSITES; INCLUSIVE OF	_
EXTENSIVE PATIENT EDUCATION MATERIALS AND RESOURCE DIRECTORIES/ONLINE	dula O (Faura 000 au 000 F7) (0040)

Name of the organization PATIENT ADVOCATE FOUNDATION	Employer identification number 54-1806317
TOOLS.	
"ROUTINE PARTICIPATION IN LOCAL, REGIONAL AND NATIONAL OUTREACH	
EVENTS; INCLUDING EXHIBITING AT CONFERENCES, SPEAKING ENGAGEMENTS, AND	
TRAINING SESSIONS FOR OTHER AGENCIES.	
"ROUTINE DELIVERY OF "PATIENT EMPOWERMENT SERIES", AN EDUCATIONAL	
WEBINAR SERIES DESIGNED TO TEACH THE FUNDAMENTAL CONCEPTS OF VARIOUS	
HEALTHCARE/INSURANCE AND/OR ENTITLEMENT PROGRAMS; LIVE AND ON DEMAND	
"@INKS FROM AND TO VARIOUS NON-PROFIT PATIENT ORGANIZATIONS WEBSITES	
AND PAF'S WEBSITES AND ONLINE RESOURCE TOOLS.	
"ONGOING RELATIONSHIP DEVELOPMENT AND MAINTENANCE WITH DISEASE	
SPECIFIC NON-PROFIT ORGANIZATIONS THAT SERVE THE PATIENTS FOR WHICH WE	
HAVE PROGRAMS AVAILABLE TO ENSURE THEY ARE CONNECTING PATIENTS TO OUR	
PROGRAMS AS THEY NEED OUR SUPPORT.	
**DISTRIBUTION OF PRESS RELEASES PUBLICLY ANNOUNCING THE ADDITION OF	
NEW PATIENT PROGRAMS AND/OR EXPANSION OF EXISTING PROGRAMS.	
"INCLUSION IN EARNED MEDIA STORIES; PROFILES OF PAF PROGRAMS AND	
PATIENTS SERVED BY PAF	
CONTINUED LATER IN SCHEDULE O (F).	
FORM 990, SCH A, PART II, SECTION C, LINE 17A, FACTS AND CIRCUMSTANCES TEST	
CONTINUATION FROM SCHEDULE O (E).	
SUMMARY	
IN SUMMARY, PATIENT ADVOCATE FOUNDATION EMBODIES ALL THE	
CHARACTERISTICS OF A PUBLICLY SUPPORTED ORGANIZATION, BASED ON THE	
FACTS AND CIRCUMSTANCES TEST DESCRIBED IN SECTION 1.170A-9(E) (3) OF	
THE TREASURY REGULATIONS. PAF DEMONSTRATES, IN POLICY AND PRACTICE,	
THAT ITS OPERATIONS ARE FREE FROM THE INFLUENCE AND CONTROL OF ITS	

## **SCHEDULE R** (Form 990)

Department of the Treasury Internal Revenue Service

**Related Organizations and Unrelated Partnerships** 

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization  PATIENT ADVOCATE FOU	NDATION					nployer identific 54-1806317	cation nu	umber
Part I Identification of Disregarded Entities. Comple	ete if the organization answered "Yes	on Form 990, Part IV, line 3	33.					
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state of foreign country)	(d) or Total inco	(e) me End-of-year		Direct c	(f) controlling ntity	9
	_							
Part II Identification of Related Tax-Exempt Organiz organizations during the tax year.	ations. Complete if the organization	answered "Yes" on Form 99	0, Part IV, line 34,	because it had one	or more	e related tax-exe	mpt	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	Dire	(f) ect controlling entity	contr	<b>g)</b> 512(b)(13) rolled ity?
				501(c)(3))			Yes	No
NATIONAL PATIENT ADVOCATE FOUNDATION (NPAF)  - 54-1839226, 725 15TH STREET, WASHINGTON,  DC 20005	SEEKS TO REMOVE OBSTACLES TO HEALTHCARE ACCESS FOR PATIENTS	VIRGINIA	501(C)(4)		SISTER	IS THE R IZATION TO		x

98

Part III	Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related
1 61 111	organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	/1	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign		Predominant income (related, unrelated, excluded from tax under sections 512-514)		Share of end-of-year assets	Disprop	ortionata		Genera	orPercentage
		country)		sections 512-514)		400010	Yes	No	K-1 (Form 1065)	Yes N	ю
											<del> </del>

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)  Name, address, and EIN  of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Sec 512(k contr ent	tion o)(13) rolled ity?
		country)		J. 1.25.4				Yes	No
-									
									<u> </u>
									<del></del>

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		X
b	Gift, grant, or capital contribution to related organization(s)	1b		Х
С	Gift, grant, or capital contribution from related organization(s)	1c		Х
	Loans or loan guarantees to or for related organization(s)	1d		Х
	Loans or loan guarantees by related organization(s)	1e		Х
f	Dividends from related organization(s)	1f		X
g	Sale of assets to related organization(s)	1g		Х
	Purchase of assets from related organization(s)	1h		Х
i	Exchange of assets with related organization(s)	1i		Х
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		Х
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		X
	Performance of services or membership or fundraising solicitations for related organization(s)	11	Х	
	Performance of services or membership or fundraising solicitations by related organization(s)	1m	Х	
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Х	
	Sharing of paid employees with related organization(s)	10	Х	
р	Reimbursement paid to related organization(s) for expenses	<b>1</b> p	х	
	Reimbursement paid by related organization(s) for expenses	1q	Х	
r	Other transfer of cash or property to related organization(s)	1r		Х
	Other transfer of cash or property from related organization(s)	1s		Х
	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.			

(a) Name of related organization	<b>(b)</b> Transaction type (a-s)	<b>(c)</b> Amount involved	(d) Method of determining amount involved
(1) NATIONAL PATIENT ADVOCATE FOUNDATION	м	780,000.	
(2) NATIONAL PATIENT ADVOCATE FOUNDATION	0	364,874.	
(3) NATIONAL PATIENT ADVOCATE FOUNDATION	P	64,057.	
(4) NATIONAL PATIENT ADVOCATE FOUNDATION	Q	9,185.	
<u>(5)</u>			
<u>(6)</u>	100		

Page 4

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)	(c)	(d)	(e) Are all partners s 501(c)(3 orgs.?	(f)	(g)	(1	h)	(i)	(j	(k)
Name, address, and EIN	Primary activity	Legal domicile	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners s	ec. Share of	Share of	Dispr	opor-	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gener	al or Percen
of entity		(state or foreign	related, unrelated, lexcluded from tax under	501(c)(3 orgs.?	total	end-of-year	alloca	nate .tions?	amount in box 20 Lof Schedule K-1	partr	er? owner
		country)	sections 512-514)	Yes N	income	assets	Yes	No	(Form 1065)	Yes	NO
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