THE SYSTEM IS TOO COMPLEX FOR ALL PATIENTS TO GET THE CARE THEY DESERVE WITHOUT AN ADVOCATE.

2021 ANNUAL IMPACT REPORT

Patient Advocate Foundation
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Welcome

The American health system is brutally complex. It’s expensive. It’s confusing. All too often, it offers unequal access to healthcare services and support. And when there are challenges related to food, housing, transportation, work and insurance, getting necessary medical care can seem almost impossible.

At Patient Advocate Foundation (PAF), we have always believed that together we can and must address social and financial barriers that cause or exacerbate inequities in health outcomes. It is with that commitment in mind that we have delivered direct assistance to more than 1.7 million patients since 1996.

Not everyone, everywhere has access to the same things in the same way. This uneven healthcare “playing field” makes safety net services essential. We know that social and financial constraints should not be deciding factors that drive quality of life and survival of disease. We also know that many patients need an advocate to have an equitable chance at attaining quality healthcare. Many patients we help face catastrophic health expenditures that compromise their ability to access care or to provide for basic household needs. And many of these same patients come from disadvantaged communities already burdened by reduced access to care and unaddressed social needs.

In 2021, we continued doing what we do best — reaching out, respectfully listening and responding to patients in need while also engaging community partners and healthcare professionals who share our mission. Our diversity extends not just across the variety of patients we serve, but also in our staff and our partnerships.

This report introduces you to both new and long-standing programs. Our problem-solving approaches include collaborations with many local, regional and national non-profit, research and health equity partners. Our case management and financial assistance programs deliver meaningful safety net interventions to break down barriers that often stand between patients and the care they need. Our interactive training and educational products empower patients and build community capacity. Beyond individual service, we are committed to the collection of reliable data and rigorous evaluation that contributes to a national understanding about the impacts of social determinants of health and the value of addressing them through social and financial needs assistance and navigation.

As we look toward the future together, be assured that PAF will continue to deliver responsive patient programming that demonstrates a Passion for Patients, Kindness, Accountability, Respect and Excellence.

We are deeply grateful for your support of this mission.

Alan J. Balch, PhD
Chief Executive Officer

OUR HISTORY

PAF was founded in 1996 by Nancy Davenport-Ennis and co-founded by John H. (Jack) Ennis to help address the issues faced by patients like their friend Cheryl Grimmel, who had to battle not only her breast cancer but for access to affordable treatments. In PAF’s first year, Nancy and a part-time volunteer staff of 2 provided case management assistance to 157 patients who faced barriers to prescribed care. Fast forward to 2021, and we’ve helped a cumulative total of more than 1.7 million patients nationwide with support provided by more than 200 staff.
Overall Foundation Impact

Total Patients Served in 2021

<table>
<thead>
<tr>
<th>Service Area</th>
<th>Number</th>
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<tbody>
<tr>
<td>Total Patient Cases</td>
<td>153,636</td>
</tr>
<tr>
<td>Case Management Cases</td>
<td>20,374</td>
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<tr>
<td>Co-Pay Relief Recipients</td>
<td>60,536</td>
</tr>
<tr>
<td>Financial Aid Fund Recipients</td>
<td>59,908</td>
</tr>
<tr>
<td>Patient Services Email Helpline</td>
<td>12,818</td>
</tr>
</tbody>
</table>

Total Patients Served by PAF Between 1996 and 2022

1,710,349

What Our Patients Are Saying...

PAF uses a standardized, post-encounter survey instrument across all patient service areas to assess overall patient satisfaction and program impact levels. Each patient directly served by the organization receives a survey and an invitation to share feedback about their experience with PAF. The survey is available in English and Spanish, and can be completed online or in hard copy via mail. The 2021 combined survey completion rate was 5% with high rates of satisfaction across all patient programming. Respondents reported an overall satisfaction rate of nearly 9.

2021 Overall Patient Satisfaction Rating

9 of 10

Patient Ratings for PAF Service

4.6 of 5

knowledge & professionalism of staff

93% indicated that PAF provided valuable help

94% would recommend PAF to others

% of Respondents That Would Recommend PAF to Others by Program

90% Case Management

100% Co-Pay Relief

100% Financial Aid Funds

The Programs Through Which We Deliver Direct Assistance

CASE MANAGEMENT

34 total unique programs

16 serve patients living with a diagnosis other than cancer

18 serve patients living with cancer

16 programs fully administered by PAF for other non-profit organizations

FINANCIAL SERVICES

13 patient assistance programs provide financial support to patients across 132 unique funds

47 disease funds assist with medication costs

78 funds provide travel assistance to patients

12 funds provide cost-of-living assistance to patients

1 fund provides financial assistance to people impacted by COVID-19

DIAGNOSES SERVED BY PAF

748 distinct patient diagnoses

337 distinct rare diseases

Increased by 37% over 2020

OVERALL FOUNDATION IMPACT
Service to All 50 States

PAF served patients in all 50 states and Washington D.C. in 2021. Using county-based data, the map below represents the locations of patients we served and provides insight into our national reach and engagement activities. The map depicts the number of PAF patients served by county while each chip represents a specific PAF engagement location.

The COVID-19 pandemic continues to impact conference and event participation, with the majority of events transitioned to interactive, virtual formats. While we missed face-to-face interaction, the virtual framework expanded PAF’s reach and collaborations, providing access to larger, new, diverse and/or non-traditional audiences.
COVID-19 Response

As the COVID-19 pandemic continued to impact our nation in 2021, PAF remained resolute in our commitment to directly assist and educate patients and families affected by this illness. We increased our understanding of COVID-19’s impact on the individuals we serve through survey initiatives, including our COVID Longitudinal Survey Series. We also evolved our workforce strategy in accordance with shifting workplace guidelines and recommendations, placing an emphasis on the preservation of our staff’s health and safety and our ability to deliver uninterrupted, high-quality services to our patients.

“I was diagnosed with COVID, spent 13 days in the hospital, and 14 days in quarantine. As I was recovering my bills were still coming on top of medical bills. I contacted PAF and was connected with a case manager, she provided the most professional patient care service a person can give. She was very knowledgeable and helpful and made sure that she helped with every grant I could qualify for. Thank you so very much PAF.”

– Lisa

Our COVID Care Resource Center continues to provide patients, families and healthcare professionals with critical information and resources specifically related to COVID-19. The Center houses more than 440 educational resources and experienced an 85% increase in total views in 2021. In addition to publications, the COVID Resource Center offers an on-demand webinar series featuring speakers discussing topics that include:

• Coronavirus 101: Learn from PAF’s Epidemiologist
• Three Good Ways to Plan for Your COVID-19 Care Right Now
• At a Loss? Your PAF Toolkit for Dealing With Work Disruption, Decreased Income, and Paying for Living Expenses During the COVID-19 Pandemic

patientadvocate.org/covidcare/
2021 COVID Case Management Service by the Numbers

Case management interventions that uncover and respond to healthcare barriers provide the core inspirational values for all PAF services. We bring our case management experience to bear in support of those diagnosed with COVID-19, documenting their demographics, issues and resolutions. While we see many similarities between the general PAF patient population and those specifically impacted by COVID-19, we did see some differences, including a higher percentage of patients who were African American, employed and uninsured. PAF reached more than 3,000 patients through our COVID-19 assistance programs and provided COVID-specific educational content that received more than 18,000 views.

COVID Patient Profile

- 39% COVID Patients
- 23% General Cases
- 37% COVID Patients
- 29% General Cases
- 16% COVID Patients
- 11% General Cases

54% more likely to originate from media and outreach referrals than general cases

Compared to General Cases, COVID Patients More Frequently Reported

- Inability to Afford Premiums
- Uninsured
- Unpaid Medical Bills

Cost-of-Living Expenses Proved Most Problematic (compared to general cases)

- RENT
- 81% more rental payment relief resolutions with COVID patients

TOP 5 COVID Case Management Issues

- Housing or Rental Assistance
- Utility Assistance
- Doctor Visit Co-Pay Assistance
- Food Assistance
- Co-Insurance Assistance

54% needed help paying for food

54% needed help with utilities

31% needed help paying for internet, data or phone

65% wanted support for their emotional health
Providing effective, compassionate case management interventions to patients diagnosed with chronic and life-threatening conditions is at the heart of PAF’s mission. In 2021, patients continued to face barriers to medical care and necessities such as food, housing, utilities and transportation. Our professional case managers responded to requests for assistance, delivering comprehensive social and financial needs navigation to 20,374 patients from all 50 states and Washington, D.C.

One-on-one case management support that navigates patients to safety net programs is particularly important for populations that experience social needs gaps associated with the social determinants of health. These include disabled patients, rural, low literacy, limited resource patients, older patients and racial and ethnic minorities.

A primary focus of our interventions is the mitigation of negative effects that out-of-pocket healthcare and unaffordable cost-of-living expenses have on patients and their families. Case managers work directly to resolve access issues while modeling strategies for negotiating resolutions to medical debt. They also educate individuals not only on options for healthcare coverage and relevant resources, but also in skilled communications with their providers. In 2021, these efforts resulted in $23,039,920 in debt relief secured on behalf of patients.

Of the 34 case management programs in 2021, 4 were new programs and 16 programs were administered by PAF for other non-profit organizations. These highly valued collaborations bring together organizational strengths, expanding the reach and scope of impactful interventions for patients in need.

11% increase in patients 75 and older
26% of case management patients report being retired
46% of case management patients earn less than $24,000
$23M+ in debt relief obtained on behalf of patients

RARE DISEASE CARELINE

PAF further expanded services to special populations in 2021 with the launch of the Rare Disease CareLine. Data shows that when compared with the general case management population served by PAF, patients diagnosed with a rare disease are more likely to:

• Identify as disabled or retired
• Earn an annual income below $24,000
• Report having health insurance coverage (91%)  
• Be insured by Medicare or Medicaid

Individuals suffering with a rare disease are often impacted by issues uncommon to other disease populations, including difficulty obtaining a diagnosis, lack of access to specialized care and/or providers that treat their condition, and higher out-of-pocket expenses for out-of-network services, providers and off-formulary or top-tier medications.

raredisease.pafcareline.org
Financial Services

CO-PAY RELIEF

PAF recognizes that many patients cannot adhere to prescribed medical care without financial help. The Co-Pay Relief (CPR) program helps reduce the financial distress eligible, low-income patients experience when faced with various costs by providing direct financial assistance with co-payments, co-insurance and deductibles for medications prescribed to treat and manage their disease. Launched in 2004, CPR operates in compliance with the guidance provided by the Office of Inspector General (OIG) while delivering best-in-class service with an emphasis on patient-friendly and high-quality service.

More than 60,000 patients were approved for CPR help in 2021 through a total of 39 open disease funds, with grant payments totaling $240,511,901. CPR expanded assistance to include critical coverage for medical insurance premiums in 30 disease funds in 2021.

FINANCIAL ASSISTANCE FUNDS

PAF’s Financial Assistance Funds award small grants to eligible low-income patients for non-medical expenses including transportation, food, housing, short-term lodging and utilities. The economic impact of COVID-19 continues to threaten financial stability of US households, compromising access to necessities and making the safety net support offered by these programs more critical than ever. Our financial call counselors handled 243,783 incoming calls in 2021.

9 new financial assistance funds launched in 2021

324,176 grant payments made to patients, a 26% increase over 2020

PAF also partners with other non-profit organizations to manage the administration of their financial assistance programs. In 2021, PAF’s financial aid specialists delivered assistance to 59,908 patients and distributed a total of $132,500,417 to patients in need, a 12% increase over 2020.
Edie | Lymphoma

“From the moment I first spoke with my case manager a lot of the stress I was feeling to help my brother find financial support for his cancer treatment began to subside. She explained to me that there were so many programs available to people like my brother that were horribly affected by the pandemic and then found themselves with a cancer diagnosis. She helped me apply for financial aid for my brother at his Cancer Center, which he qualified for, and in less than 5 working days he was approved for 100% financial aid. Today he had his first meeting with his oncologist and tomorrow he has his first biopsy. He is on track to begin lifesaving chemotherapy in the next 5 days. He is a vibrant person that now has a great shot at remission from his suspected Lymphoma. In our family, we are eternally grateful for the knowledge and the “can do” spirit shown us by the Patient Advocate Foundation.”

– Edie’s Sister

APPLICABLE RESOURCES & PROGRAMS:

As COVID-19 continued to impact our nation in 2021, vulnerable patients and those facing a new diagnosis needed expert and expeditious help to overcome the additional health and financial impacts created by the pandemic. PAF directly assisted patients and families impacted by COVID through multiple programs and resources including:

• COVID Care Resource Center
• PAF’s Co-Pay Relief COVID-19 Fund copays.org/funds/covid-19/
• COVID Care case management provides patients and caregivers with services that are responsive to their needs, including but not limited to:
  – Eligibility and enrollment into Medicare, Medicaid, disability,
    ACA plans/insurance, facility-based charity care and financial aid programs
  – Negotiation of payment plans or discounts for medical care

patientadvocate.org/covidcare/help/
Healthcare Impact
PAF's COVID-19 Longitudinal Survey Series collected information about the pandemic's impact on patients' lives.

- 43% reported they had trouble covering healthcare expenses before and during pandemic
- 17% reported that pandemic-related employment change impacted health insurance coverage
- 77% reported health insurance impacts stopped or delayed medical care
- 15% reported taking on unpaid caregiver role during the COVID-19 pandemic

2021 Case Management Data
$24M+ in documented debt relief obtained through case management interventions

16% of COVID case management patients were uninsured
11% of general case management patients were uninsured
**Patient Education & Communications**

PAF’s award-winning and ever-expanding education initiatives provide actionable advice and guidance to patients, caregivers and healthcare professionals, with a range of topics in a variety of formats. Educational products are free to the public and available on demand. The ongoing development of interactive trainings to deliver comprehensive education through a series of modules aimed at caregivers and navigators as well as various organizations, has advanced PAF’s reach far beyond those who receive one-on-one service through our case management professionals.

**The Education Resource Library (ERL)** houses PAF’s full catalogue of educational content, with 44 new or updated content pieces added in 2021. New filter options streamline user interactions and create easily identifiable categories, including: Medication affordability, Disability, Insurance eligibility & enrollment.

patientadvocate.org/explore-our-resources/education-resource-library/

**Top Utilized ERL Resources**

*The National Financial Resource Directory* is PAF’s most utilized resource and provides users with a customized list of relevant resources.

- **27,758** searches
- **633K** matching resources provided to users

Top Interactive Trainings

*Health Insurance Denials & Appeals Training Series: Don’t Take No for An Answer* received a Digital Health bronze medal award in the Media/Publications Video Series category. This nine-module interactive training takes participants through the process of identifying, understanding and addressing a health insurance denial.

- **846** modules completed in 6 months
- **53%** reported an increase in knowledge

**Disability Training Series and Complimentary Guidebook**

- **59** series graduates
- **155K**/year healthcare consumers reached by graduates

**COVID Webinar Series**

patientadvocate.org/explore-our-resources/educational-resources-earned-national-award-recognition-in-2021

When asked “How will you use the Health Insurance Denials and Appeals Training?”

“I am a state Medicare Assistance Program benefits enrollment counselor. This training will help me to assist consumers who are having problems getting a claim paid.”

NEW! This year, a focus on increased virtual outreach and engagement raised education department posts on Facebook by 124%

66% increase in amount of ERL content viewed
Migraine Matters, an online educational resource tool for patients with migraine and headache diseases, was established through partnerships with the Headache and Migraine Policy Forum and Coalition of Headache and Migraine Patients. The goal is to expand awareness and utility of the tool, which had more than 22,000 unique visitors in 2021. migraine.pafcareline.org

Matters of the Heart (MOH), is a self-directed online education tool providing tips and resources on heart disease prevention, heart-healthy lifestyle and managing insurance or financial challenges. Featuring articles, videos, webinars, a cardiovascular resource directory and guided chatbot, MOH had 5,212 unique visitors and 11,000 page visits in 2021. patientadvocate.org/matters-of-the-heart

SUBSCRIBER ENGAGEMENT & GROWTH

Corporate communication activities increase awareness and utilization of PAF programs and educational resources, expanding the reach of our services to patients, caregivers, healthcare professionals, community-based partners and others. The development of timely, multichannel communications focused on engaging content and dissemination methods that respond to both traditional and emerging audience preference is key. In 2021, we increased self-directed video production efforts, and shared the voices of patients and staff while building more personal, authentic relationships with our online communities.

PAF researched, developed and distributed extensive written, video and audio communications to online subscribers based on their chosen topic areas, sharing more than 100 public communications and experiencing a 240% total subscriber growth in 2021.

Top 10 Public Communications by Viewership

- Navigating the Disability Process: An All-new PAF Training Series and Guidebook bit.ly/3iahNUx
- Patient Advocate Foundation Announces the Launch of the Rare Disease CareLine
- Paula’s Story: Case Management Interventions Reduce Emotional Distress vimeo.com/572629236/cb448b68ff
- Podcast: Pharmacists Help Address Social Determinants of Health tiny.cc/pafsocialdeterminants
- Discussing Out-of-Pocket Medical Expenses
- PAF’s Co-Pay Relief Expands Assistance to Cover Insurance Premiums Through HIV, AIDS and Prevention, Cystic Fibrosis and COVID-19 Funds
- We Have Direct Financial Assistance Available for Patients With COVID-19 copays.org
- Health Insurance Denials: Don’t Take No for an Answer
- SSA Launches New Website for People Helping Others
- Need Help With Medication Costs? Pervez discusses how PAF helped him

EXPERIENCE THE STORY

A Message from Pervez
Case management mediation helps with medication costs

40% of patients indicated the best way PAF could help them during the COVID-19 pandemic was paying for medical care and medications. 2021 Longitudinal COVID Survey tiny.cc/pafpervez
PAF’s commitment to addressing health equity continues to be a guiding philosophy that informs program design, planning and implementation across the organization. The primary purpose of these activities is to amplify the need for shared efforts that address the social determinants of health that continue to exacerbate inequities.

The COVID-19 pandemic only intensified the need to initiate and elevate health equity activities across the entire health ecosystem. The virtual environment necessitated by the pandemic allowed us to reach not only 3,650 individuals across the country, but also to engage with:

• Providers in the cancer community to develop strategies to prioritize cancer equity
• Researchers to explore opportunities to expand engagement of racial and ethnically diverse populations in clinical trials
• Fellow advocates to integrate the need for an equity-centered approach to support persons living with rare diseases

Health Equity & Community Engagement

Selected for participation in the inaugural Robert Wood Johnson Foundation Equity Learning Lab, launched in March 2021, PAF’s HEAG has developed a strategic plan to guide and evaluate progress in certain areas over the next three years including:

- Culture and Values
- Communication and Messaging
- Evaluation and Learning

PAF’s Health Equity Affinity Group (HEAG) is comprised of PAF staff dedicated to bringing their lived experience to help inform internal business operations and guiding strategies for external community outreach and engagement. PAF’s staff is a microcosm of the patient populations that we serve, and many have experienced first-hand the unaddressed social needs gaps caused by social determinants of health. The insights provided by the HEAG improve our ability to apply key health equity principles to PAF program design, implementation and communication strategies.

**PAF’s Progress in Serving Patients That Reflect the Diversity of the US Population**

<table>
<thead>
<tr>
<th></th>
<th>% Served by Case Management</th>
<th>% of US Population</th>
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<tbody>
<tr>
<td>African American</td>
<td>23%</td>
<td>.2%</td>
</tr>
<tr>
<td>American Indian/Alaska Native</td>
<td>12%</td>
<td>.2%</td>
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<tr>
<td>Asian</td>
<td>1.1%</td>
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<tr>
<td>Caucasian</td>
<td>60%</td>
<td>58%</td>
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<tr>
<td>Hispanic/Latino</td>
<td>6%</td>
<td>11%</td>
</tr>
<tr>
<td>Native Hawaiian/Other Pacific Islander</td>
<td>19%</td>
<td>.2%</td>
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3,600+ individuals connected to PAF through virtual outreach

47% of case management patients earn less than $24k annually

% of case management patients earning less than $24k annually: 3,650+ individuals across the country.

% served by case management compared to % of US population: 23% vs .2%, 12% vs .2%, 1.1% vs .6%, 6% vs 58%, 6% vs 11%, 19% vs .2%, 11% vs .2%
Memphis Black Breast Cancer Screening Initiative links Black women to mammography screening. PAF’s SMHN and the Memphis Breast Cancer Coalition have collaborated for the past three years to increase mammography screening among Black women living in Memphis zip codes with high risk and breast cancer mortality rates. The annual goal is to screen a minimum of 25 women. More than twice that number (53 women) received mammography screening in 2021.

Participants were reached through 4 face-to-face outreach events (with social distancing protocols in effect) held in partnership with a federally qualified health center in 3 Christ Community Health Center locations. Uninsured or underinsured women were connected to the Breast and Cervical Cancer Screening Program and received information about topics including:

- Breast health and the importance of yearly mammography screening
- Local resources and eligibility for transportation, screening and other health support, including those available through the CDC and PAF

Participants also received a COVID-19 home cleaning kit and other protective equipment provided by local partners.

SMHN aligned efforts with two fellow national networks to launch the Tri-Networks HPV Learning Collaborative. This Collaborative provides hands-on technical assistance to State Comprehensive Cancer Control Programs to implement evidence-based strategies to increase Human Papillomavirus (HPV) vaccination to prevent cervical cancer. This project was selected and published by the CDC as a success story: National Networks Come Together to Help Prevent HPV-Related Cancers.

SMHN staff provided hands-on technical assistance support – 9 HOURS to National Comprehensive Cancer Programs 30 HOURS to National State Tobacco Control Programs

Webinars are used for training, reaching diverse audiences and geographies in more than 30 states. 2021 topics included:

- Exploring the Opportunities to Reduce Risks Along the Cancer Control Continuum tiny.cc/reducecancerrisk
- Men’s Health: The Intersection of Cancer Survivorship, Health Equity, Socioeconomic Factors tiny.cc/pafmenshealth

“We wanted to create a model that works through this Collaborative to show that communities can prevent cancer more successfully when they have the right partners, plans and solutions. We will share our learnings from this project with CDC, which can help guide states on HPV interventions in the future.”

Shonta Chambers, MSW Principal investigator for the SelfMade Health Network

PAF’s Shonta Chambers served as co-chair of the Elevating Cancer Equity Working Group, a collaboration of the National Comprehensive Cancer Network, the National Minority Quality Forum and the American Cancer Society to help healthcare providers and policymakers work toward equitable cancer care. tiny.cc/paffightcancer

5% Increase in breast cancer patients in 2021

21% of case management patients report a breast cancer diagnosis
“Thank you for approving my grant. I currently have stage 4 metastatic breast cancer. I was diagnosed with stage 2 five years ago, received intravenous chemotherapy, surgery and radiation. I lost all my hair, developed severe neuropathy in my hands and feet and felt horrible. Three years later I was diagnosed with stage 4 ... I then lost my job. This funding will help me with travel, food and housing. Nutritious food is what I need, and it is more expensive. It will also help with gas. I have to travel two and a half hours to my doctors and rent a motel if the appointments are early. Thank you so much, you are much appreciated.”

– Romelia

APPLICABLE RESOURCES & PROGRAMS:

PAF’s Financial Assistance Funds (FAF) award small grants to eligible low-income patients for non-medical expenses including transportation, food, housing, short-term lodging and utilities.

243,783 incoming FAF calls processed
324,176 grant payments made to patients

The DONNA Foundation partnered with PAF to offer the DONNA CareLine, providing free and confidential navigational assistance with financial and practical challenges that impact access to healthcare.

donna.pafcareline.org/
Employment Impact
PAF’s COVID-19 Longitudinal Survey Series collected information about the pandemic’s impact on patients’ lives.

- **73%** of employed respondents experienced work disruption due to the COVID-19 pandemic
- **90%** reported changes in employment during the pandemic that reduced their income
- **58%** of employed respondents were NOT able to work remotely during the pandemic
- **67%** reported they stopped/delayed medical care due to losses in work-related income

2021 Case Management Data
- **21%** of case management patients report a breast cancer diagnosis
- **32%** of case management patients report Financial Cost of Living issues
2021 Case Management Service by the Numbers

20,374 TOTAL CASE COUNT

317,089 TOTAL CASE MANAGEMENT CONTACTS

16 AVERAGE CONTACTS PER CASE

HOW PATIENTS FIND PAF CASE MANAGEMENT SERVICES

- 8% Friend/Family
- 1% Government Agency or Representative
- 24% Healthcare Organization or Representative
- 21% Media and Outreach
- 39% Cases referred to PAF by other non-profit organizations
- 7% Patient previously served by PAF
- 1% Professional Organizations

64% INCREASE in referrals from healthcare organizations or representatives

ETHNICITY

- 23% African American
- 1% American Indian/Alaska Native
- 4% Asian
- 2% Blended Race
- 60% Caucasian
- 11% Hispanic/Latino
- .2% Native Hawaiian/Other Pacific Islander

INCOME

- 46% < $23,999
- 30% $24,000 - $47,999
- 12% $48,000 - $71,999
- 5% $72,000 - $95,999
- 3% $96,000 - $119,999
- 4% $120,000 or More

EMPLOYMENT

- 21% Disabled
- 29% Employed
- 2% Full-time Student
- 1% Homemaker
- 26% Retired
- 3% Self-employed
- 18% Unemployed

AGE

- 2% Birth to 18
- 17% 19 to 35
- 31% 36 to 55
- 42% 56 to 75
- 8% Over 75

11% INCREASE in patients over 75

INSURANCE STATUS

- 89% Insured
- 11% Uninsured

10% INCREASE in the retired category
CASE MANAGEMENT STAFF

66% of case managers have been with PAF for more than 5 years

18% of case managers speak Spanish

15% Hispanic/Latino
38% African American
6% 2 or More Races
43% Caucasian

TOP WAYS PAF CASE MANAGERS HELPED PATIENTS

8% Obtained utility financial relief

7% Located rental payment relief

7% Facilitated assistance with out-of-pocket medical costs

6% Educated on disability eligibility and enrollment

5% Educated on health insurance eligibility and enrollment

4% Negotiated discount on out-of-pocket medical costs

4% Negotiated payment plan for medical bills

TOP 10 DIAGNOSIS CATEGORIES SERVED BY CASE MANAGEMENT

60% Cancers
17% Chronic or Debilitating Conditions
8% Nervous System Conditions
6% Cardiovascular Conditions
6% Vascular Diseases
5% Autoimmune Diseases
4% Diabetes
3% Pulmonary Conditions
2% Infectious Disease Conditions
2% Gastrointestinal & Hepatology Diseases

SERVICE BY THE NUMBERS

60,536 Patients Approved
$240,511,901 Grant Payment Total
701,926 Total # of Grant Payments
176,549 Incoming Calls Handled

Patients Served by CPR Since 2004
582,072

30 disease funds assisted patients with insurance premiums in 2021

Patients eligible for support through these disease funds could use the grant award to cover both medical insurance premiums and prescription medication copayments
Karen | Colorectal Cancer

“My case manager was a tremendous help to me and my family! As a two-time cancer patient, life can get really tough, physically, mentally and financially. When she called me, I was in a funk and was crying my eyes out. She spoke to me in a way that made the warrior inside me stand up! I was able to gather myself and tell her my problem, and she went to work right away! She was able to help me change my insurance so that I can afford the monthly premiums. I never knew I could do that. If she had not suggested it, I would still be trying to pay almost $200 a month, or having my policy canceled, because I couldn’t. I also would not have the pleasure of paying $1 a month for my new insurance premium that covers all my doctors and hospital needs ... I am grateful for the day she called me; I will never forget her. PAF has truly been a blessing to me!”

– Karen

APPLICABLE RESOURCES & PROGRAMS:

Our Education Resource Library houses an extensive catalogue of PAF educational content, with a dedicated section for insurance eligibility and enrollment that contains actionable material focused on plan evaluation and selection including:

• Step-by-Step Guide for Choosing a Health Plan
• Identifying the Right Policy Among a Sea of Plan Options
• 10 Tips to Help You Get the Most Out of Your Health Insurance: An Interactive Training

bit.ly/3jC2zqn

Living with colorectal cancer can be overwhelming, causing extreme stress for patients and families. The Colorectal CareLine provides free and confidential navigational assistance for financial and practical issues that create barriers to treatment and recovery.

Call 866-657-8634 for assistance.
Financial Hardship
PAF’s COVID-19 Longitudinal Survey Series collected information about the pandemic’s impact on patients’ lives.

- 75% of respondents experienced financial hardship during the pandemic.
- 45% reported their financial situation deteriorated during the pandemic.
- 65% had trouble covering medical and nonmedical costs.
- 66% sought financial assistance from a safety net program.

2021 Case Management Data

- 18% increase in psychosocial support issues.
- 43% of case management patients reported Insurance Issues (the top issue category).
- 11% of case resolutions involved health insurance eligibility and enrollment.
Health Services Research, Patient Experience & Evaluation

In 2021, PAF continued its momentum to systematically highlight and amplify the patient voice across all research and evaluation activities. We used multiple channels to share the rich and varied experiences of the patients we serve, with feedback achieved through the COVID Longitudinal Survey Series, Patient-Centered Outcomes Research Institute (PCORI) patient engagement awards and launch of the Patient Insight Institute.

The COVID Longitudinal Survey Series collected information about the pandemic’s impact on patients’ lives. Building on responses from a 2020 baseline cohort of approximately 4,000 patients, the final survey in this three-part series captured data points from 1,400 of those original participants in summer of 2021.

patientadvocate.org/explore-our-resources/research-evaluation-data-corner

---

**COVID-19 Survey: Patient Demographics**

- **Ethnicity**
  - 65% Caucasian
  - 20% African American
  - 7% Hispanic/Latino

- **Employment**
  - 21% Employed
  - 35% Disabled
  - 33% Retired

- **Gender**
  - 58% Female
  - 42% Male

- **Income**
  - 31% < $24k
  - 45% $24k - $48k
  - 16% $48k - $72k

---

**Featured Future Work: Academic Partnerships to Explore Vaccine Acceptance**

Vaccine hesitancy was a growing challenge for public health even before the onset of COVID-19. To explore patient perceptions around vaccines, PAF partnered with research teams at the University of North Carolina Chapel Hill and the University of Alabama at Birmingham to conduct in-depth analyses of the data collected through our COVID Longitudinal Survey series. Journal publication is anticipated in 2022.

Preliminary results of the UAB collaboration were shared at the ASCO Quality of Care Symposium:

- 43% of respondents were unsure about receiving a COVID-19 vaccine in December 2020
- 31% indicated that they had trouble locating a place for COVID-19 vaccination as of July 31, 2021
- 86% reported being fully vaccinated against COVID-19 as of July 2021
- 71% of unvaccinated respondents cited safety concerns as the reason for vaccination delay
Paving a Pathway to Engage Underserved Populations in Research

Co-Learning & Collaboration Around COVID-19: Connecting Researchers and Underserved Patients

Addressing Determinants of Health Together: Pharmacists and Patients Co-Designing PCOR Priorities

tiny.cc/datacorner

Our first Patient Insight Network survey, focused on patient engagement in research and included 3,000 respondents from diverse communities across every state of the US. Initial results indicate the following:

- patients want to be meaningfully involved in research development
- patients want to be informed about results and findings
- patients feel that researchers need a better understanding of the challenges low-income, uninsured and/or minority patients face

The Co-Learning & Collaboration Around COVID-19: Connecting Researchers and Patients project builds a learning community of patients, caregivers and researchers by connecting these stakeholders in person-centered, interactive workshops that provide communication skills and team building training. The goal is to facilitate co-learning, including opportunities for real-time networking and matchmaking between research teams/projects and potential patient advisors, and train a cohort of patients, readying them to engage specifically around COVID-19-related topics and projects.

The Patient Insight Institute focuses on ensuring that healthcare is informed by the whole patient experience by generating evidence, building capacity and expanding the engagement of those who have been historically under-represented. The Institute builds on PAF’s rich 26-year history of direct services and data collection to strategically understand and amplify patients’ and caregivers’ experiences of how social determinants of health and social needs navigation impacts health outcomes. Our outreach and network building helps researchers, policy makers, industry and health professionals effectively engage limited resourced populations.

Our newly launched Patient Insight Institute focuses on ensuring that healthcare is informed by the whole patient experience by generating evidence, building capacity and expanding the engagement of those who have been historically under-represented. The Institute builds on PAF’s rich 26-year history of direct services and data collection to strategically understand and amplify patients’ and caregivers’ experiences of how social determinants of health and social needs navigation impacts health outcomes. Our outreach and network building helps researchers, policy makers, industry and health professionals effectively engage limited resourced populations.

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52% say they have the tech skills required to participate

39% would participate in research if contacted

43% feel they have valuable experiences to share

89% would join a research team if tech training provided

97% believe the patient voice and perspective is important in research

How We Shared Our Work

56% Conference Presentations

31% Journal Publications

13% Speaking Engagements

50% Network Growth

Through leveraging our research, evaluation and engagement partnerships, we grew our network

P A T I E N T  I N S I G H T  I N S T I T U T E

EXPERIENCE THE STORY
tiny.cc/datacorner
Patient Congress

Patient Congress 2021 featured Health Needs Navigation research, policy and advocacy skills sessions introducing financial and social needs navigation as a practical and proven health equity approach for improving patient experiences and outcomes. The event, held in October, featured sessions focused on:

- Needs navigation to reduce stress for patients and families by addressing healthcare access and affordability
- The importance and opportunity for including patient and caregiver insights in all aspects of health services research
- The advocacy role people can play to support patient and caregiver needs in their communities

In this year’s Patient Congress, Maurine “Mo” Stuart of Snowshoe, WV, was recognized by her peers as the Donna Guinn Outstanding Volunteer for her exceptional work helping people with epilepsy access affordable and equitable care, specifically in the areas of care planning and healthcare affordability.

Promise of Hope

PAF’s Promise of Hope Affair was held as an elegant outdoor and virtual hybrid event. The event raised $137,500 in support of patients served through our case management programs and $101,000 for the Scholarship for Survivors program. Speakers included Dr. Benton Brown, a surgeon and past scholarship recipient. Guests also enjoyed the live and silent auctions, dinner and dancing under the stars.

25 event sponsors
$238,500 raised
31 scholarships funded

To learn more, please visit promiseofhope.net

Fundraising Event Champion

We would like to extend our gratitude to Dr. Herman Kelly and recognize him as PAF’s 2021 Fundraising Event Champion. Dr. Kelly is a pastor of Bethel African Methodist Episcopal Church in Baton Rouge, professor of African Studies at Louisiana State University and an avid swimmer. In May 2021, he raised funds and awareness in support of cancer patients through a Swim for Life campaign.

Dr. Kelly’s wife, Linda, was undergoing cancer treatment and her oncology clinic recommended PAF as the recipient for his fund-raising efforts. Together with his supporters, Dr. Kelly raised $10,000 in support for PAF through its Challenge Your Own Fundraiser Event platform. Sadly, Linda lost her battle with cancer. Dr. Kelly plans to host the Swim for Life event annually in her memory.

To learn more on how you can host a PAF fundraising event, visit patientadvocate.org/champion-your-own-fundraising-event/
Scholarship for Survivors

For more than 20 years, our Scholarship for Survivors (SFS) program has supported deserving college students whose educational pursuits were threatened or disrupted due to a chronic illness. To date, 135 students have received **scholarship awards totaling more than $823,000**. PAF, along with many other gracious funders, has enabled 54 accomplished and courageous young adults to graduate with a college degree. Nine new awardees and 22 returning students received a scholarship this academic year valued at $3,000 per school year for four consecutive years.

Learn more about our students and enjoy their audio messages at [tiny.cc/2021studenthighlights](tiny.cc/2021studenthighlights)

**Congratulations to the New 2021 – 2022 Scholarship Winners**

<table>
<thead>
<tr>
<th>Name</th>
<th>Institution, Major</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alexa</td>
<td>Duke University, Law</td>
</tr>
<tr>
<td>Allison</td>
<td>Washington University, Physics</td>
</tr>
<tr>
<td>Dominic</td>
<td>Georgetown University, Government</td>
</tr>
<tr>
<td>Lauren</td>
<td>Temple University, Medicine</td>
</tr>
<tr>
<td>Maia</td>
<td>University of New Hampshire, Nursing</td>
</tr>
<tr>
<td>Makenna</td>
<td>University of Washington, Communications</td>
</tr>
<tr>
<td>Maya</td>
<td>Worcester Polytechnic Institute, Biomedical Engineering</td>
</tr>
<tr>
<td>Meghan</td>
<td>Radford University, Criminal Justice</td>
</tr>
<tr>
<td>Samantha</td>
<td>Boston College, Biology</td>
</tr>
</tbody>
</table>

For more about our scholarship program, visit [patientadvocate.org/scholarships](patientadvocate.org/scholarships)

“Just before I started my junior year of high school, I was diagnosed with stage 4 Hodgkin’s Lymphoma. I received extensive chemotherapy and radiation. Though it was hard, I pushed through and even found a passion for physics, specifically in the field of radiology. This discovery led me to the path that I am currently taking in pursuing my Bachelor’s in Physics. Being sick was incredibly difficult, however, it shaped my life for the better in so many ways. It is my hope that I will someday be able to help kids in the same position I was in and show them that there is a life beyond cancer. Thank you for your support!”

– Allison | Scholarship Recipient

**A Message from Lydia**

PAF scholarship recipient and fourth year medical school student

[tiny.cc/paflydia](tiny.cc/paflydia)
Financial Statements

PAF financial statements are based on its fiscal year, from July of 2020 to June of 2021. The program impact reporting in the preceding pages is conducted on an annual basis, from January 2021 to December 2021.

**SUMMARY OF TOTAL PATIENT IMPACT IN FISCAL YEAR 2020/21**

<table>
<thead>
<tr>
<th>Total Patient Cases</th>
<th>149,564</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Case Management Cases</td>
<td>21,324</td>
</tr>
<tr>
<td>Total Co-Pay Relief Recipients</td>
<td>61,678</td>
</tr>
<tr>
<td>Total Financial Aid Fund Recipients</td>
<td>53,555</td>
</tr>
<tr>
<td>Total Patient Services Email Helpline Sessions</td>
<td>13,007</td>
</tr>
<tr>
<td>Total Patient Services Case Contacts</td>
<td>1,200,103</td>
</tr>
</tbody>
</table>

**SUMMARY OF CASE MANAGEMENT IMPACT IN FISCAL YEAR 2020/21**

| Total PAF Case Management Case Count | 21,366 |
| Unique Case Management Patient Issues | 24,051 |
| Total PAF Case Management Contacts | 294,386 |
| Average Contacts per Case | 14 |

**COMBINED REVENUES**

- **93.3%** Program Grants – $297,211,287
- **6.4%** Program Administration – $20,252,430
- **.3%** Other* – $1,049,890

**TOTAL $318,513,607**

**COMBINED FUNCTIONAL EXPENSES**

- **98.6%** Program Services – $266,104,774
- **1.0%** Management & General – $2,820,387
- **.4%** Fundraising – $1,036,566

**TOTAL $269,961,727**

*Other revenues include interest, gifts & contributions, event revenue and in-kind services*
## Patient Advocate Foundation Statements of Financial Position June 30, 2021 and 2020

### ASSETS

<table>
<thead>
<tr>
<th></th>
<th>2021</th>
<th>2020</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General operating cash and cash equivalents</td>
<td>$28,356,319</td>
<td>$34,643,003</td>
</tr>
<tr>
<td>Restricted cash and cash equivalents</td>
<td>287,485,725</td>
<td>172,931,062</td>
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<tr>
<td>Unconditional promises to give</td>
<td>17,613,158</td>
<td>14,086,492</td>
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<tr>
<td>Accounts receivable</td>
<td>1,745,868</td>
<td>1,611,627</td>
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<tr>
<td>Interest receivable</td>
<td>116,954</td>
<td>266,096</td>
</tr>
<tr>
<td>Due from National Patient Advocate Foundation</td>
<td>37,462</td>
<td>41,713</td>
</tr>
<tr>
<td>Investments and cash equivalents</td>
<td>62,194,524</td>
<td>127,186,163</td>
</tr>
<tr>
<td>Inventories</td>
<td>72,356</td>
<td>55,002</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>390,886</td>
<td>471,457</td>
</tr>
<tr>
<td><strong>Total current assets</strong></td>
<td>$398,013,252</td>
<td>$351,292,615</td>
</tr>
<tr>
<td><strong>Property and equipment, net</strong></td>
<td>3,861,164</td>
<td>3,919,924</td>
</tr>
<tr>
<td><strong>Other assets</strong></td>
<td>50,331</td>
<td>50,331</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td>$401,924,747</td>
<td>$355,262,870</td>
</tr>
</tbody>
</table>

### LIABILITIES AND NET ASSETS

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<thead>
<tr>
<th></th>
<th>2021</th>
<th>2020</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>$8,777,237</td>
<td>$13,105,119</td>
</tr>
<tr>
<td>Due to National Patient Advocate Foundation</td>
<td>35,162</td>
<td>52,641</td>
</tr>
<tr>
<td>Postretirement benefits liability, current portion</td>
<td>63,621</td>
<td>48,930</td>
</tr>
<tr>
<td>Deferred revenue</td>
<td>21,918,604</td>
<td>19,151,391</td>
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<tr>
<td>Accrued vacation leave</td>
<td>574,462</td>
<td>569,698</td>
</tr>
<tr>
<td><strong>Total current liabilities</strong></td>
<td>$31,369,086</td>
<td>$32,927,779</td>
</tr>
<tr>
<td><strong>Long-term liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Postretirement benefits liability, less current portion</td>
<td>2,709,676</td>
<td>4,148,581</td>
</tr>
<tr>
<td>Incurred but not recorded liabilities</td>
<td>152,603</td>
<td>135,687</td>
</tr>
<tr>
<td><strong>Total long-term liabilities</strong></td>
<td>2,862,279</td>
<td>4,284,268</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td>34,231,365</td>
<td>37,212,047</td>
</tr>
<tr>
<td><strong>Net assets without donor restrictions</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Undesignated</td>
<td>18,853,500</td>
<td>16,262,233</td>
</tr>
<tr>
<td>Board designated</td>
<td>2,194,524</td>
<td>2,186,163</td>
</tr>
<tr>
<td><strong>Total net assets without donor restrictions</strong></td>
<td>21,048,024</td>
<td>18,448,396</td>
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<tr>
<td><strong>Net assets with donor restrictions</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Restricted by purpose</td>
<td>346,645,358</td>
<td>299,602,427</td>
</tr>
<tr>
<td><strong>Total net assets</strong></td>
<td>367,693,382</td>
<td>318,050,823</td>
</tr>
<tr>
<td><strong>Total liabilities and net assets</strong></td>
<td>$401,924,747</td>
<td>$355,262,870</td>
</tr>
</tbody>
</table>
Patient Advocate Foundation Statements of Activities Years Ended June 30, 2021 and 2020

<table>
<thead>
<tr>
<th></th>
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<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>OPERATING REVENUES</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributions:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Grants</td>
<td>$ 2,759,204</td>
<td>$294,452,083</td>
<td>$297,211,287</td>
<td>$ 3,838,516</td>
<td>$274,299,154</td>
<td>$278,137,670</td>
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<tr>
<td>Private and public donations</td>
<td>208,539</td>
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<td>208,539</td>
<td>258,937</td>
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<td>258,937</td>
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<tr>
<td>Donated services and materials</td>
<td>9,511</td>
<td>-</td>
<td>9,511</td>
<td>36,924</td>
<td>-</td>
<td>36,924</td>
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<td>Program administration</td>
<td>20,252,430</td>
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<td>20,252,430</td>
<td>18,618,857</td>
<td>-</td>
<td>18,618,857</td>
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<tr>
<td>Patient Congress</td>
<td>65,000</td>
<td>-</td>
<td>65,000</td>
<td>70,000</td>
<td>-</td>
<td>70,000</td>
</tr>
<tr>
<td>Promise of Hope</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>123,770</td>
<td>-</td>
<td>123,770</td>
</tr>
<tr>
<td>Patient Action Council</td>
<td>75,000</td>
<td>-</td>
<td>75,000</td>
<td>125,000</td>
<td>-</td>
<td>125,000</td>
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<tr>
<td>Investment return, net</td>
<td>691,840</td>
<td>-</td>
<td>691,840</td>
<td>3,882,221</td>
<td>-</td>
<td>3,882,221</td>
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<tr>
<td>Net assets released from restrictions:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Satisfaction of program restrictions</td>
<td>247,409,152</td>
<td>-</td>
<td>-</td>
<td>238,734,798</td>
<td>-</td>
<td>238,734,798</td>
</tr>
<tr>
<td>Total revenues, gains and other support</td>
<td>271,470,676</td>
<td>47,042,931</td>
<td>318,513,607</td>
<td>265,689,023</td>
<td>35,564,356</td>
<td>301,253,379</td>
</tr>
<tr>
<td><strong>OPERATING EXPENSES</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program services:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Patient/educational services</td>
<td>5,615,958</td>
<td>-</td>
<td>5,615,958</td>
<td>5,575,996</td>
<td>-</td>
<td>5,575,996</td>
</tr>
<tr>
<td>Financial aid programs</td>
<td>254,199,499</td>
<td>-</td>
<td>254,199,499</td>
<td>246,082,505</td>
<td>-</td>
<td>246,082,505</td>
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<tr>
<td>Service contracts</td>
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<td>-</td>
<td>6,289,317</td>
<td>6,044,175</td>
<td>-</td>
<td>6,044,175</td>
</tr>
<tr>
<td>Supporting services:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Management and general</td>
<td>2,820,387</td>
<td>-</td>
<td>2,820,387</td>
<td>2,860,826</td>
<td>-</td>
<td>2,860,826</td>
</tr>
<tr>
<td>Fundraising</td>
<td>1,036,566</td>
<td>-</td>
<td>1,036,566</td>
<td>1,085,844</td>
<td>-</td>
<td>1,085,844</td>
</tr>
<tr>
<td>Total expenses</td>
<td>269,961,727</td>
<td>-</td>
<td>269,961,727</td>
<td>261,649,346</td>
<td>-</td>
<td>261,649,346</td>
</tr>
<tr>
<td>Change in net assets from operations</td>
<td>1,508,949</td>
<td>47,042,931</td>
<td>48,551,880</td>
<td>4,039,677</td>
<td>35,564,356</td>
<td>39,604,033</td>
</tr>
<tr>
<td><strong>OTHER NONOPERATING CHANGES</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Postretirement benefit changes other than periodic cost</td>
<td>1,090,679</td>
<td>-</td>
<td>1,090,679</td>
<td>(942,934)</td>
<td>-</td>
<td>(942,934)</td>
</tr>
<tr>
<td>Change in net assets</td>
<td>2,599,628</td>
<td>47,042,931</td>
<td>49,642,559</td>
<td>3,096,743</td>
<td>35,564,356</td>
<td>38,661,099</td>
</tr>
<tr>
<td>Net assets, beginning of year</td>
<td>18,448,396</td>
<td>299,602,427</td>
<td>318,050,823</td>
<td>15,351,653</td>
<td>264,038,071</td>
<td>279,389,724</td>
</tr>
<tr>
<td>Net assets, end of year</td>
<td>$ 21,048,024</td>
<td>$346,645,358</td>
<td>$367,693,382</td>
<td>$ 18,448,396</td>
<td>$299,602,427</td>
<td>$318,050,823</td>
</tr>
</tbody>
</table>

FINANCIAL STATEMENTS

The Notes to Financial Statements are an integral part of these statements.
Supporters

3 Bowls of Color
A C Beauty
AbbVie
Ace Peninsula Hardware
Newport News
Denis Adams
Ivy Ahmed
Mary Albright
Anthony Algin
Janet Bradley
Donald and Barbara Braun

Theresa Breiner
Fred Brewer
Jennifer Brewer
Barry and Stephanie Bricken
Bright Funds Foundation
Bristol-Myers Squibb
Janet Broderick
Stephen Bronskill
Angela Brown
Benton and Rachel Brown
Brown Edwards & Company LLP
Emily Brown
Vera Brown-Sisler
LuAnne Brubaker
Rodney Buccat
Tiffany Busch
Donald Cains
Dwana Calhoun
Stacey and Dean Canavos
Lynne Cantwell
Cardinal Canteen Food Service
John Cardoso
Michelle Cardoso
Ashlin Carroll
Justine-Valerie and Mike Carroll
John and Jeanette Carter
Bryan and Fran Castellaw
Nataly Castro
Michele Cataldo
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Vincent and Susan Catlin
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Charity on Top Foundation, Inc.
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Phillip H. Cherney
Tina D’Amato
Priscilla Dittrick
Tina Donnell
Elizabeth Donnelly
Bob and Diane Dyman
Rebecca Edmondson
Edwards Lifesciences
EMD Serono
Renata Engler
John Ennis and Nancy Davenport-Ennis
Joey Epstein
Esophageal Cancer Awareness Association
Cynthia and Artie Espenshade
Barbara A. Essian
Jeffrey Everhoch
Amy Everson
Randy Everson
Shelly Everson
Ernest and Joan Eysink
Jack Ezzell
Andrew Fader
Doug Favre
Irving Fayman
Rosemary Felt
Marisa Felt
Cuki Feliciano-Russell
Wayne Fellabaum
Stephen and Tana Ferguson
Anthony Ferlenda
Sue Fernaas
Alex Ferrell
Veronica Fettig
Fidelity Charitable Gift Fund
First Horizon
Florida Alliance for Healthcare Value
Foundation Medicine
Fowler Studios
Fred Hutchinson Cancer Research Center
Katherine Freer-Leonards
Ashlee French
Friends of Cancer Research
Roy Fuchs
Rick and Teresa Funderburke
Joan Gammon
Jon Garcia
Kathryn Gardner
Jane Garfield
Greg Garrett
Genentech
Gilead Sciences
Diane Gill
David R. and Michelle Girolamo
Givinga Foundation, Inc.
GlaxoSmithKline
Gloria Coker Fine Art
Michael Glover
Go Ape
Jesse and Jon Goodrich
Michael and Sandra Grace
Shirley and Carl Graf
Graham-Jackson Good Karma Fund
Janice Grau
Laurie Greeley-Gimenez
Linda Grijalva
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